

First Quarter Financial Results Fiscal Year 2026 (Ending March 2027)

Aug 5, 2026

Seiko Epson Corporation

FY2026 Q1

- Demand conditions remained solid, with no significant change from the previous period. Together with the positive impact of foreign exchange, revenue increased year on year across all segments, led by Precision Innovation.
- Business profit increased due to positive foreign exchange effects, despite the impact of higher parts costs, including memory, and higher U.S. tariff expenses compared with the same period last year, when tariff-related impacts were limited.

FY2026 Full-Year Financial Outlook

- **Raised to ¥1,510.0 billion in revenue and ¥105.0 billion in business profit**
- Raised sales plan for Precision Innovation based on Q1 results.
- Higher crude oil and memory prices are expected to have a greater impact than previously thought, but the business profit outlook was also raised after factoring in pricing measures and U.S. tariff refunds.

Shareholder Returns

- **Conduct share repurchase up to ¥30 billion.**
- Annual dividend forecast unchanged from the previous outlook at ¥80 per share, up ¥6 from last fiscal year.

(Billion JPY)

		Q1			Full Year				
		FY2025 Actual	FY2026 Actual	YoY	FY2025 Actual	FY2025 5/1 Outlook	FY2026 8/5 Outlook	YoY	vs 5/1 Outlook
Precision Innovation	Revenue	40.3	49.8	+23.5%	167.5	182.0	195.0	+16.4%	+7.1%
	Segment profit	9.6	15.5	+62.1%	44.0	50.0	55.0	+24.9%	+10.0%
Industrial & Robotics	Revenue	69.6	82.0	+17.9%	297.8	310.0	325.0	+9.1%	+4.8%
	Segment profit	3.8	5.5	+44.1%	20.2	24.0	31.0	+53.4%	+29.2%
Office & Home Printing	Revenue	148.8	167.0	+12.3%	692.5	698.0	712.0	+2.8%	+2.0%
	Segment profit	14.6	11.4	-21.7%	61.2	56.0	58.0	-5.2%	+3.6%
Visual & Lifestyle	Revenue	62.7	67.2	+7.2%	250.9	252.0	271.0	+8.0%	+7.5%
	Segment profit	6.0	4.2	-30.1%	16.9	20.0	22.0	+30.0%	+10.0%
Consolidated Total	Revenue	320.9	367.2	+14.4%	1,413.3	1,450.0	1,510.0	+6.8%	+4.1%
	Business profit	19.8	22.1	+12.0%	83.8	90.0	105.0	+25.3%	+16.7%

FY2026 First-Quarter Financial Results

FY2026 Full-Year Financial Outlook and Shareholder Returns



	FY2025		FY2026		Change	
(Billion JPY)	Q1 Actual	%	Q1 Actual	%	YoY	%
Revenue	320.9		367.2		+46.4	+14.4%
Business profit	19.8	6.2%	22.1	6.0%	+2.4	+12.0%
Profit from operating activities	14.1	4.4%	20.6	5.6%	+6.5	+45.7%
Profit before tax	12.9	4.0%	20.7	5.6%	+7.8	+60.4%
Profit for the period attributable to owners of the parent company	6.6	2.1%	13.0	3.5%	+6.4	+96.4%
EPS* ¹ (JPY)	20.64		40.52			
USD	¥144.49		¥159.38			
EUR	¥163.76		¥185.33			
Other currencies* ²	-		113			

Exchange effect	USD	EUR	Other currencies	Total
Revenue	+12.2	+6.3	+14.2	+32.7
Business profit	-2.4	+4.1	+7.5	+9.3

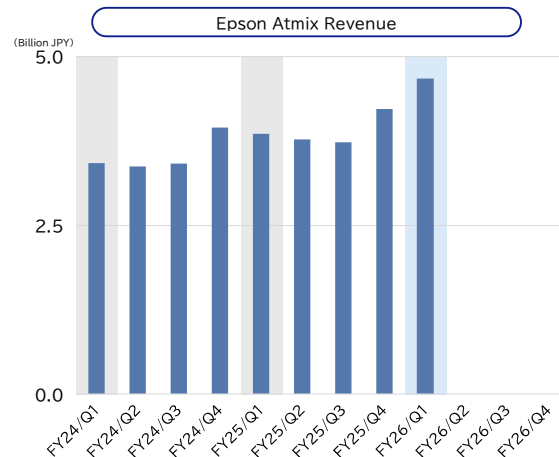
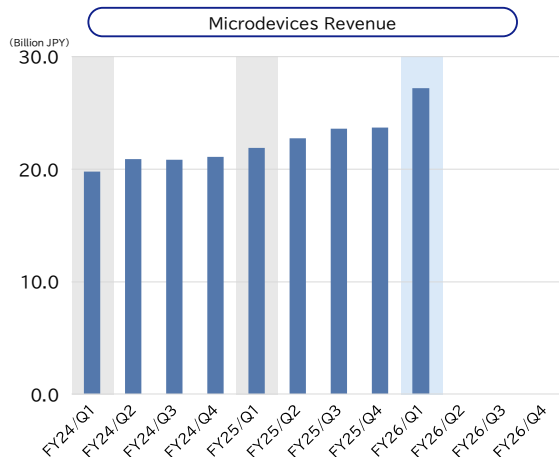
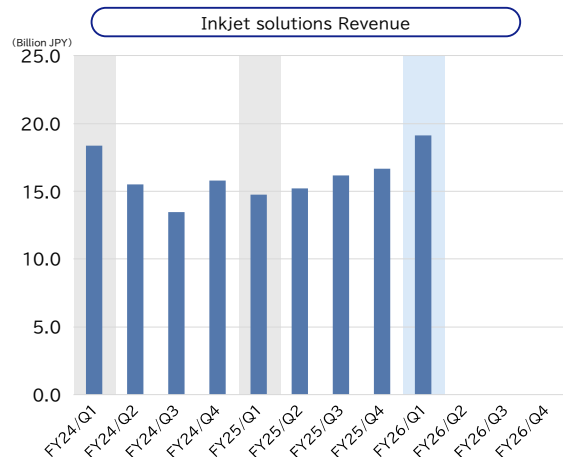
- Revenue
 - ✓ Steadily captured demand with competitive products and expanded sales, led by Precision Innovation. Revenue increased year on year, aided in part by the weaker yen.
- Business profit
 - ✓ Increased due to positive foreign exchange effects, despite higher parts costs, including memory, and increased U.S. tariff expenses.
- Profit from operating activities and subsequent levels of profit
 - ✓ Recorded a foreign exchange loss in Q1 last year
 - ✓ Recorded a foreign exchange gain this quarter. Recognized expenses such as restructuring expenses at a European subsidiary.

- *1 Basic earnings per share for the period
- *2 The exchange effect on currencies other than the USD and EUR is compared by converting the amounts to JPY using current and previous period exchange rates. The current period is shown as an index versus 100 for the previous period.

(Billion JPY)

Precision Innovation	Q1/2025 Actual	Q1/2026 Actual	YoY	Exchange effect	YoY ratio
Revenue	40.3	49.8	+9.5	+4.0	+23.5%
Inkjet solutions	14.7	19.1	+4.4		+29.7%
Microdevices	21.9	27.2	+5.3		+24.2%
Epson Atmix	3.9	4.7	+0.8		+21.3%
Intrasegment revenue	-0.2	-1.2	-		-
Segment profit	9.6	15.5	+6.0	+2.6	+62.1%
ROS	23.8%	31.2%			

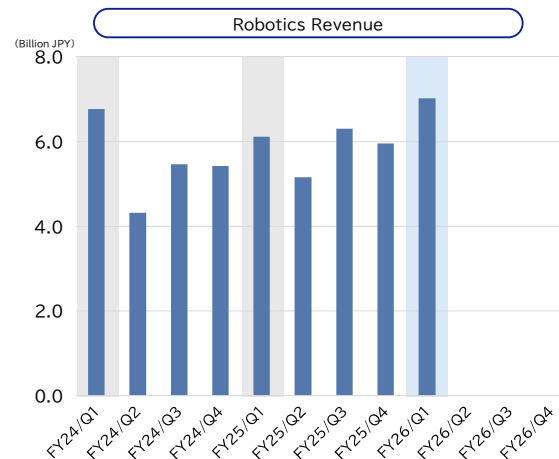
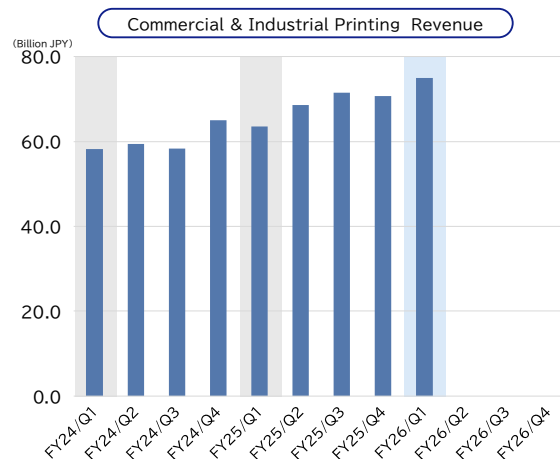
- Precision Innovation: Recorded year on year revenue and profit growth.
- Inkjet Solutions: Captured business in China and made inroads in other regions.
- Microdevices: Effective sales activities amid continued strong demand from industrial and data center applications led to significant revenue growth, particularly in crystal devices.
- Epson Atmix: Increased sales by increasing production in response to robust demand for advanced functionality metal powders.



(Billion JPY)

Industrial & Robotics	Q1/2025 Actual	Q1/2026 Actual	YoY	Exchange effect	YoY ratio
Revenue	69.6	82.0	+12.4	+8.0	+17.9%
Commercial & Industrial Printing	63.5	75.0	+11.5		+18.1%
Robotics	6.1	7.0	+0.9		+14.7%
Segment profit	3.8	5.5	+1.7	+2.5	+44.1%
ROS	5.5%	6.7%			

- Industrial & Robotics: Recorded year on year revenue and profit growth and achieved higher profit
- Commercial & Industrial Printing: Sales of photo, signage, and label printers increased
- Robotics: Steadily captured sales opportunities

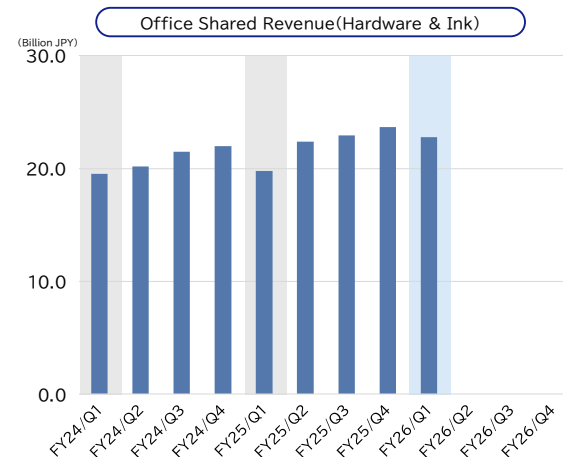
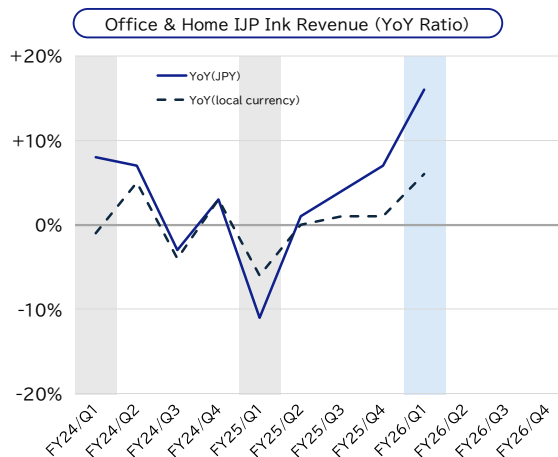
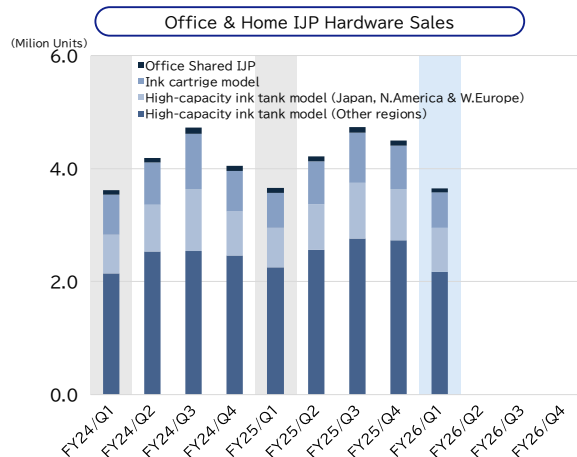


(Billion JPY)

Office & Home Printing	Q1/2025 Actual	Q1/2026 Actual	YoY	Exchange effect	YoY ratio
Revenue	148.8	167.0	+18.2	+15.3	+12.3%
SOHO/ Home* ¹	116.2	131.6	+15.4		+13.3%
Office Shared* ²	19.8	22.8	+3.0		+15.1%
Office & Home, Others* ³	12.8	12.6	-0.2		-1.2%
Segment profit	14.6	11.4	-3.2	+3.7	-21.7%
ROS	9.8%	6.9%			

*1 I/C printers, high-capacity ink tank printers, ink, etc. *2 LJ, RIPS, I/C printers, ink, etc. *3 Scanners, LPs, Portable Label Printer, etc.

- Office & Home Printing: Revenue increased year on year. Business profit declined due to U.S. tariff costs, higher parts and transport costs, and negative effects of reduced inventory caused by temporary issues in parts procurement.
- SOHO & Home: Hardware unit sales were in line with the same period last year. Ink revenue increased due to revised prices.
- Office Shared: Hardware and ink sales grew.

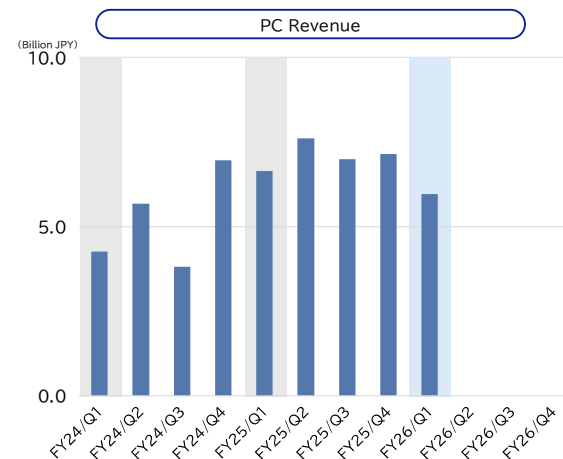
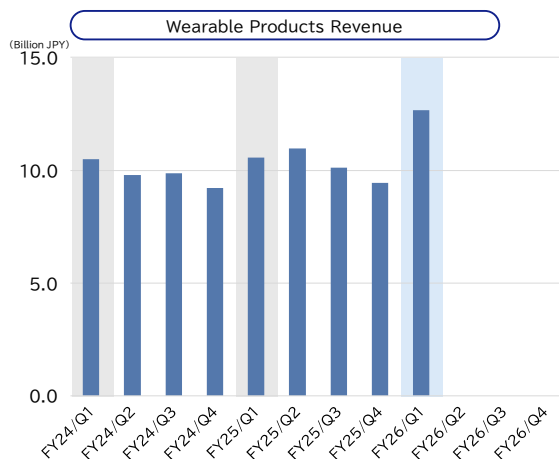
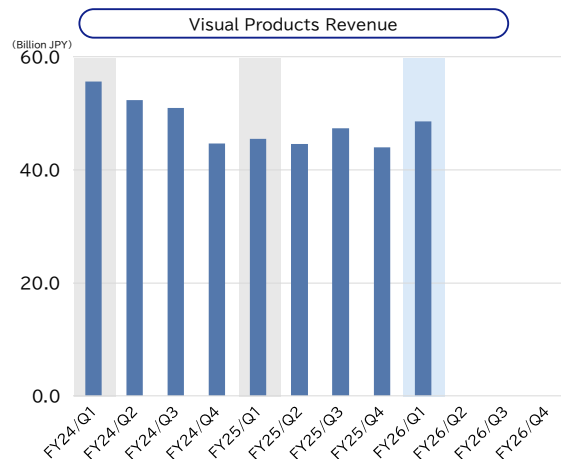


(Billion JPY)

Visual & Lifestyle	Q1/2025 Actual	Q1/2026 Actual	YoY	Exchange effect	YoY ratio
Revenue	62.7	67.2	+4.5	+5.3	+7.2%
Visual Products	45.5	48.6	+3.1		+6.9%
Wearable Products	10.6	12.7	+2.1		+20.0%
PC	6.6	6.0	-0.7		-10.4%
Segment profit	6.0	4.2	-1.8	+0.4	-30.1%
ROS	9.6%	6.3%			

*Projector sales trend indicators are included in the reference section.

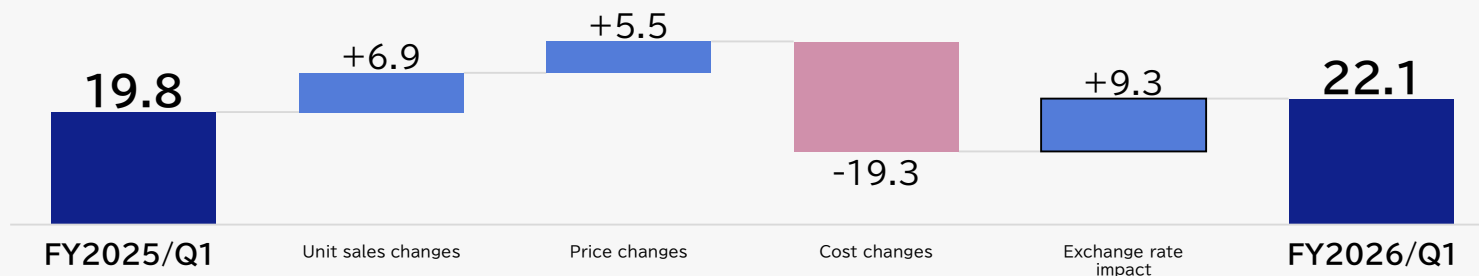
- Visual & Lifestyle: Recorded year on year revenue growth. Profit declined due to higher parts and transport costs, in addition to changes in the model mix and negative impact of inventory fluctuations in Visual Products.
- Visual Products: Sales increased due to orders captured in the education sector & special demand driven by the World Cup.
- Wearable Products: Demand increased in both overseas and domestic markets.
- PC: Revenue & profit declined due to the absence of special demand seen last year ahead of the end of OS support.



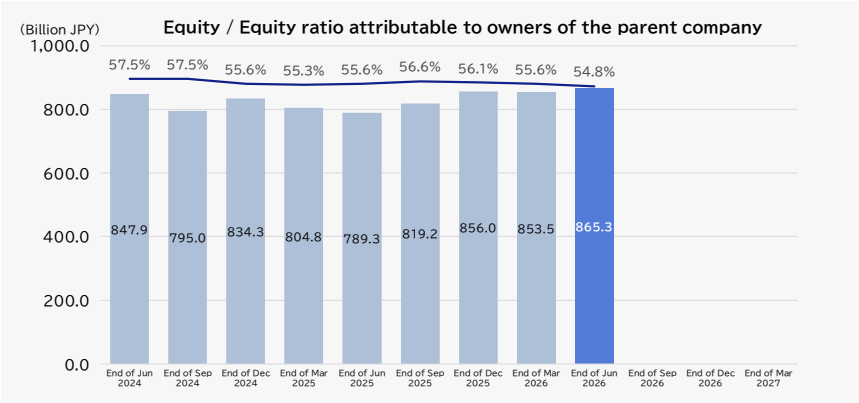
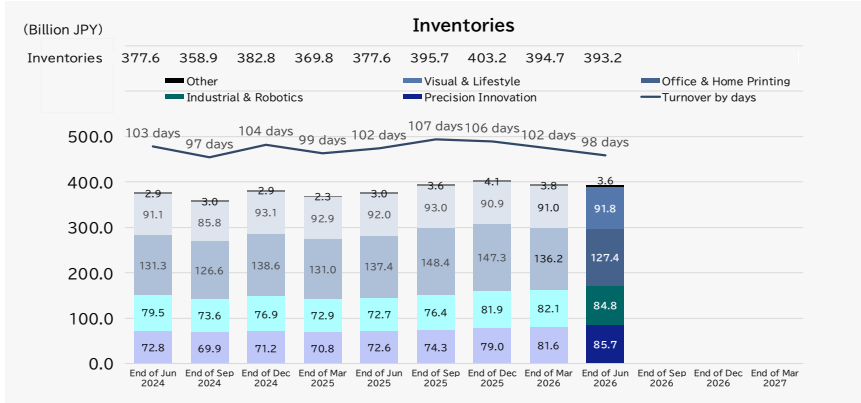
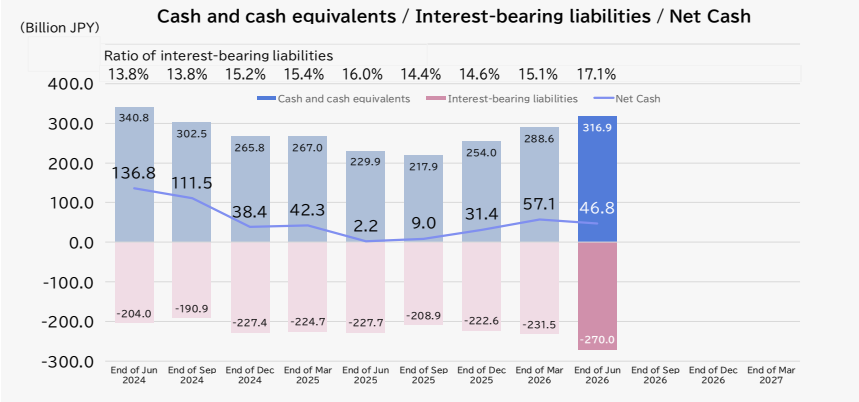
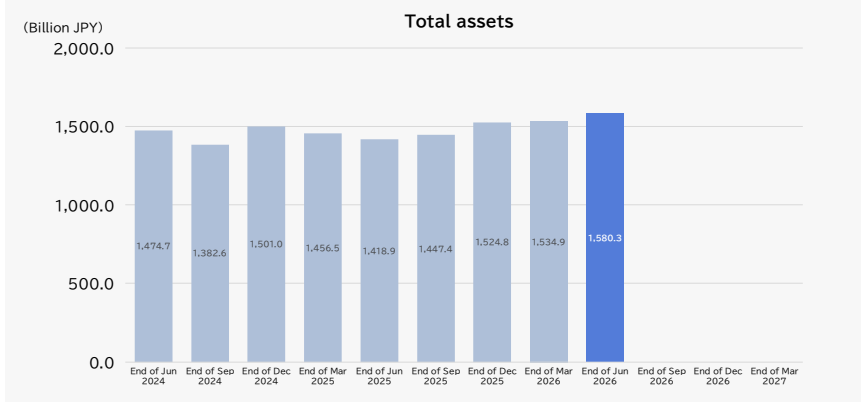
While meeting robust demand, the rising cost of components such as memory has become pronounced

- Unit sales: Positive effect particularly in Inkjet Solutions & Microdevices
- Prices: Higher parts costs were reflected in selling prices mainly in Office & Home Printing and Commercial & Industrial Printing
- Cost: Higher memory and other component costs, increased U.S. tariff expenses, and inventory-related effects

(Billion JPY)



Statements of Financial Position



* Turnover by days : Ending balance of inventory / Prior 12 months revenue per day

FY2026 First-Quarter Financial Results

**FY2026 Full-Year Financial Outlook
and Shareholder Returns**

(Billion JPY)	FY2025		FY2026				Change	
	Actual	%	5/1 Outlook	%	8/5 Outlook	%	YoY	vs 5/1 outlook
Revenue	1,413.3		1,450.0		1,510.0		+96.7 +6.8%	+60.0 +4.1%
Business profit	83.8	5.9%	90.0	6.2%	105.0	7.0%	+21.2 +25.3%	+15.0 +16.7%
Profit from operating activities	49.6	3.5%	86.0	5.9%	101.0	6.7%	+51.4 +103.8%	+15.0 +17.4%
Profit before tax	50.0	3.5%	84.0	5.8%	99.0	6.6%	+49.0 +97.9%	+15.0 +17.9%
Profit for the year attributable to owners of the parent company	18.2	1.3%	59.0	4.1%	69.0	4.6%	+50.8 +279.1%	+10.0 +16.9%
EPS* ¹ (JPY)	56.81		184.13		215.34			
Exchange rate (JPY, index)	USD	¥150.69	¥151.00		¥156.00			
	EUR	¥174.74	¥175.00		¥178.00			
	Other currencies* ²	-	100		104			

Exchange sensitivity* ³	USD	EUR	Other currencies	Estimated exchange effect
Revenue	-3.2	-1.3	-5.0	+38.0
Business profit	+1.0	-0.9	-3.3	+8.0

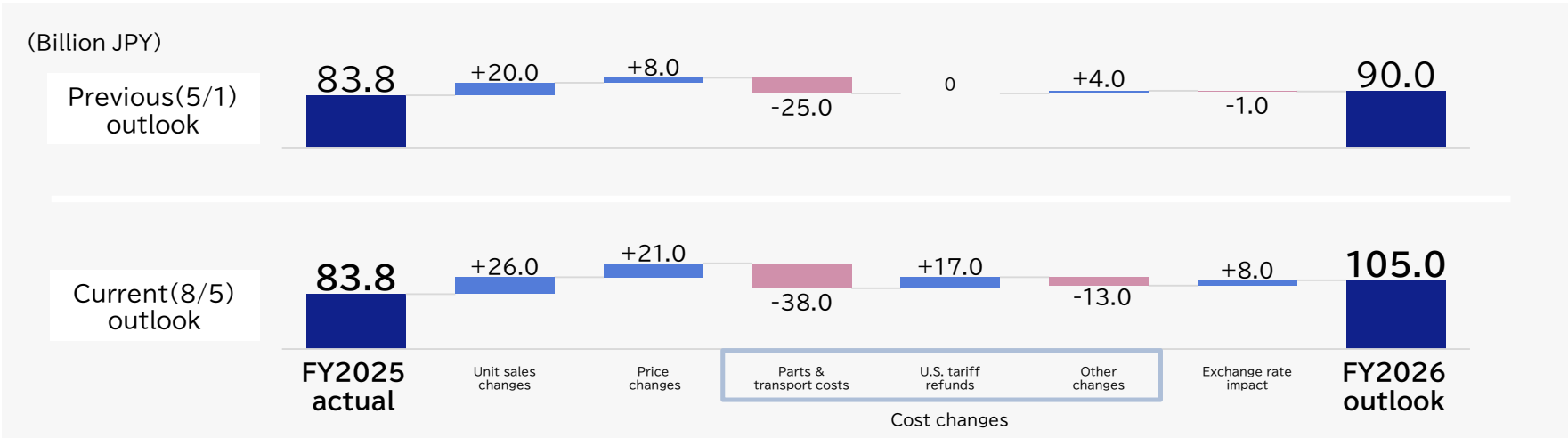
- Revenue
 - ✓ Raised the outlook in every segment, most notably Precision Innovation.
- Business profit
 - ✓ Impacted by rising parts and transport costs, but pricing adjustments and U.S. tariff refunds are expected.
- Profit from operating activities and subsequent levels of profit
 - ✓ No material change in assumptions since the previous outlook.

- *1 Basic earnings per share for the year
- *2 The exchange effect on currencies other than the USD and EUR is compared by converting the amounts to JPY using current and previous period exchange rates. The current period is shown as an index versus 100 for the previous period.
- *3 Annual impact of a 1-yen increase in the value of the yen versus the USD & EUR (in billions of yen)
Annual impact of a 1% increase in the value of the yen versus other currencies (in billions of yen)

Exchange rate assumptions from Q2 (JPY)	USD	155.00
	EUR	176.00

Main changes since the previous outlook

- Unit sales: Forecast increased sales particularly in Inkjet Solutions and Microdevices.
- Prices: Address the impact of rising crude oil and memory prices
- Parts & transport: Reflected rising crude oil and memory prices
- U.S. tariff refunds: Factored in an estimated ¥17 billion
- Other: Expect higher fixed costs & a negative impact on profit associated with inventory changes



(Billion JPY)

Precision Innovation	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook	YoY	YoY ratio	vs 5/1 outlook
Revenue	167.5	182.0	195.0	+27.5	+16.4%	+13.0
Inkjet Solutions	62.8	70.0	74.0	+11.2	+17.9%	+4.0
Microdevices	92.0	99.0	107.0	+15.0	+16.4%	+8.0
Epson Atmix	15.6	17.0	19.0	+3.4	+21.9%	+2.0
Intrasegment revenue	-2.8	-4.0	-5.0	-	-	-
Segment profit	44.0	50.0	55.0	+11.0	+24.9%	+5.0
ROS	26.3%	27.5%	28.2%			

- Precision Innovation: Raised the revenue & segment profit outlook given the forecast for continued strong demand
- Inkjet Solutions: Factored in a recovery in China and expanding demand in other regions
- Microdevices: Raised the outlook for sales for network applications
- Epson Atmix: Anticipate increased demand for electronic parts used in data centers, smartphones, and automotive applications.

(Billion JPY)

Industrial & Robotics	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook	YoY	YoY ratio	vs 5/1 outlook
Revenue	297.8	310.0	325.0	+27.2	+9.1%	+15.0
Commercial & Industrial Printing	274.3	284.0	296.0	+21.7	+7.9%	+12.0
Robotics	23.5	26.0	29.0	+5.5	+23.3%	+3.0
Segment profit	20.2	24.0	31.0	+10.8	+53.4%	+7.0
ROS	6.8%	7.7%	9.5%			

- Industrial & Robotics: While there has been no significant change in the demand outlook, the revenue and segment profit forecasts were raised to reflect updated foreign exchange assumptions and U.S. tariff refunds.
- Commercial & Industrial Printing: No significant change to the previous forecast for finished products. The sales forecast in Small Printers was raised.
- Robotics: Aim to capture new orders and capitalize on market opportunities with newly launched products offering enhanced competitiveness.

(Billion JPY)

Office & Home Printing	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook	YoY	YoY ratio	vs 5/1 outlook
Revenue	692.5	698.0	712.0	+19.5	+2.8%	+14.0
SOHO/ Home* ¹	549.5	541.0	552.0	+2.5	+0.5%	+11.0
Office Shared* ²	88.8	106.0	108.0	+19.2	+21.6%	+2.0
Office & Home, Others* ³	54.3	51.0	52.0	-2.3	-4.3%	+1.0
Segment profit	61.2	56.0	58.0	-3.2	-5.2%	+2.0
ROS	8.8%	8.0%	8.1%			

*1 I/C printers, high-capacity ink tank printers, ink, etc. *2 LIJ, RIPS, I/C printers, ink, etc. *3 Scanners, LPs, Portable Label Printer, etc.

- Office & Home Printing: Despite the negative impact of higher parts and transport prices due to soaring crude oil prices, earnings are expected to be generally in line with the previous outlook, reflecting revised foreign exchange assumptions and U.S. tariff refunds.
- Office & Home: The IJP hardware unit sales forecast remains unchanged from the previous outlook.
- Ink revenue is expected to remain stable, with no material change from the previous forecast.

Office & Home IJP sales trends* ⁴	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook
Hardware q'ty (approx., million)	17.10	17.20	17.20
High-capacity ink tank model	13.70	14.10	14.10
Ink cartridge model	3.05	2.70	2.70
Office shard model	0.35	0.40	0.40
Ink revenue YoY ratio (JPY)	+0%	-3%	+1%
(local currency)	-1%		

*4 Indicator based on internal control values.

(Billion JPY)

Visual & Lifestyle	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook	YoY	YoY ratio	vs 5/1 outlook
Revenue	250.9	252.0	271.0	+20.1	+8.0%	+19.0
Visual Products	181.4	186.0	194.0	+12.6	+7.0%	+8.0
Wearable Products	41.1	42.0	47.0	+5.9	+14.4%	+5.0
PC	28.4	24.0	30.0	+1.6	+5.7%	+6.0
Segment profit	16.9	20.0	22.0	+5.1	+30.0%	+2.0
ROS	6.7%	7.9%	8.1%			

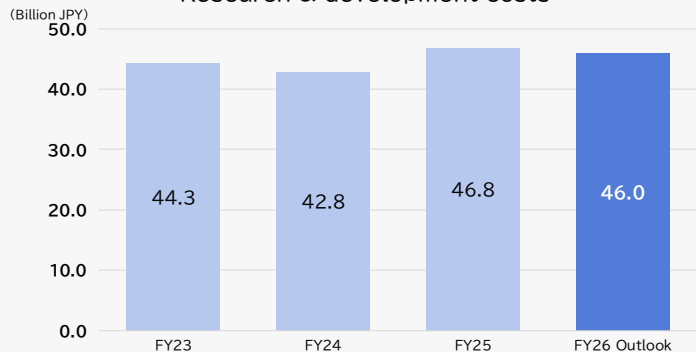
Projector sales trends*	FY2025 Actual	FY2026 5/1 Outlook	FY2026 8/5 Outlook
Hardware q'ty (approx., million)	1.30	1.30	1.30

* Indicator based on internal control values.

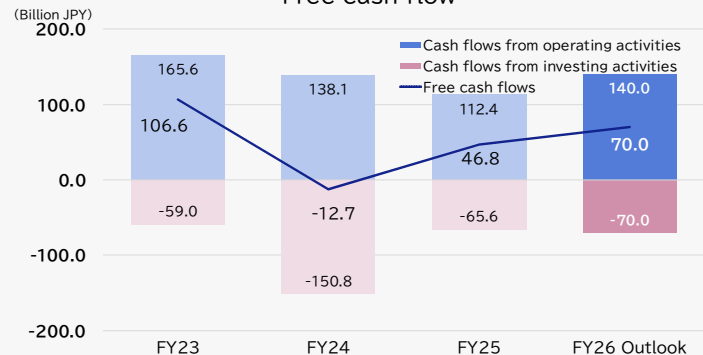
- Visual and Lifestyle: The revenue and segment profit forecasts were raised in light of revised foreign exchange assumptions and the positive impact of U.S. tariff refunds, despite higher part & transport costs.
- Visual Products: The forecast for projector unit sales has not changed since the previous outlook.
- Wearable Products: The outlook was raised on expected demand growth.
- PC: Prices will be adjusted to offset soaring memory and other parts prices.

FY2026 Financial Outlook | Major Costs, Free Cash Flows, Management Indices **EPSON**

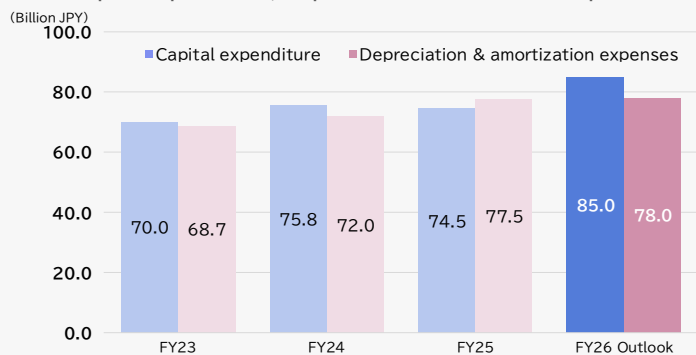
Research & development costs



Free cash flow



Capital expenditure / Depreciation & amortization expenses



Main management indices

	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Outlook	FY28 Mid-term Target
Exchange rate : USD/JPY	144.44	152.47	150.69	156.00	150.00
Exchange rate : EUR/JPY	156.66	163.64	174.74	178.00	170.00
Revenue (Billion JPY)	1,314.0	1,362.9	1,413.3	1,510.0	1,500.0
Business profit (Billion JPY)	64.7	89.6	83.8	105.0	-
Profit for the year attributable to owners of the parent company (Billion JPY)	52.6	55.2	18.2	69.0	-
ROS ^{*1}	4.9%	6.6%	5.9%	7.0%	8.0%
ROA ^{*2}	4.7%	6.2%	5.6%	6.8%	-
ROE ^{*3}	6.8%	6.8%	2.2%	8.1%	10.0%
ROIC ^{*4}	4.6%	6.1%	5.5%	6.8%	8.0%

*1 ROS: Business profit / revenue

*2 ROA: Business profit / Beginning and ending balance average total assets

*3 ROE: Profit for the year attributable to owners of the parent company / Beginning and ending average equity attributable to owners of the parent

*4 ROIC: After tax business profit / (equity attributable to owners of the parent company + interest-bearing liabilities)

After tax business profit: deducting an amount equivalent to the statutory effective tax rate (30%) from business profit

Equity attributable to owners of the parent company and interest-bearing liabilities are average of beginning and ending balance

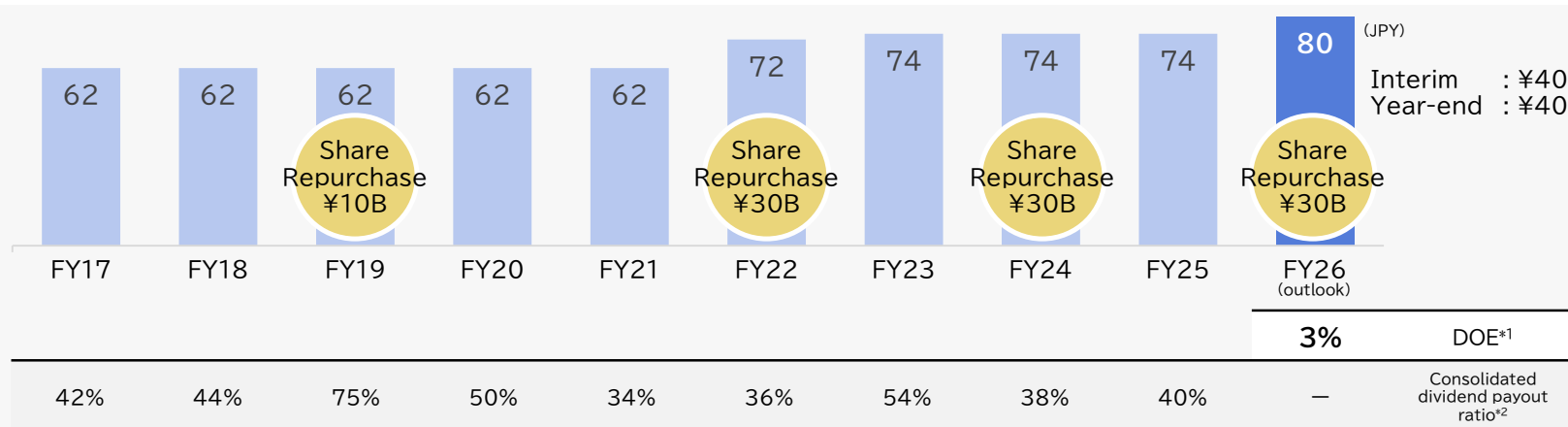
Basic policy: After making investments based on our growth strategy, actively pursue shareholder returns

- Dividends : Pay stable dividends, with a minimum DOE*1 of 3%.
- Share repurchases : Buy back shares flexibly depending on the share price, the capital situation, and other factors.

Dividends: Increase the FY2026 annual dividend by ¥6 to **¥80** per share.

Share repurchases: Repurchase up to ¥30 billion in treasury shares in FY2026

- Repurchase period: August 7, 2026 – March 31, 2027
- Newly repurchased treasury shares to be cancelled in full.



*1 Total dividends / Beginning and ending balance average equity attributable to owners of the parent company

*2 Calculated based on the amount obtained by deducting an amount equivalent to the statutory effective tax rate (30%) from business profit

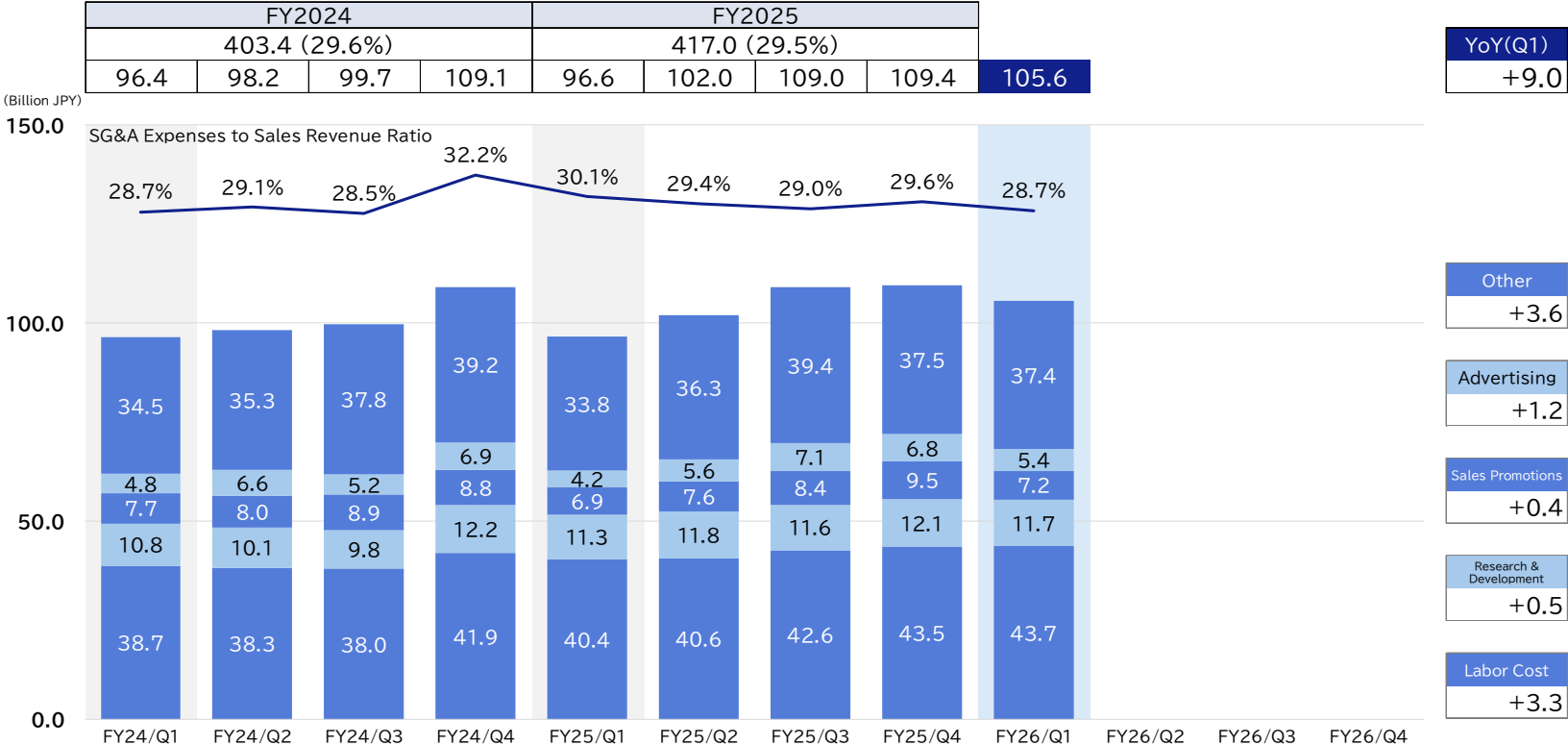
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Reference

Main Product Sales Trends

Indicator based on internal control values Growth rates are year-on-year		FY2025 Q1 Actual	FY2025 Q2 Actual	FY2025 Q3 Actual	FY2025 Q4 Actual	FY2025 Fyll-year Actual	FY2026 Q1 Actual	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Fyll-year Outlook
Exchange rate	USD	144.49	147.43	154.09	156.75	150.69	159.38				156.00
	EUR	163.76	172.30	179.33	183.57	174.74	185.33				178.00
SOHO/ Home & Office shared IJP Hardware Revenue	Growth rate(JPY)	-4%	+2%	+4%	+16%	+5%	+12%				+5%
	Growth rate (local currency)	+3%	+2%	+0%	+9%	+4%	+1%				
SOHO/ Home & Office shared IJP Hardware sales volume	Growth rate	+1%	+1%	+0%	+11%	+3%	-0%				+1%
	approx., million					171.0					17.20
	SOHO/ Home: High-Capacity ink tank model					137.0					14.10
	SOHO/ Home: Ink cartridge model					30.5					2.70
	Office shared					3.5					0.40
Revenue within SOHO/ Home & Office shared	Ink ratio*					36%					35%
	Growth rate(JPY)	-11%	+1%	+4%	+7%	+0%	+16%				+1%
	Growth rate (local currency)	-6%	+0%	+1%	+1%	-1%	+6%				
Projectors Hardware Revenue	Growth rate(JPY)	-18%	-15%	-7%	-2%	-11%	+7%				+7%
	Growth rate (local currency)	-13%	-15%	-10%	-8%	-12%	-4%				
Projectors Hardware sales volume	Growth rate	-22%	-22%	-10%	-11%	-17%	+5%				+0%
	approx., million					1.30					1.30

* Ink ratio : Ink revenue/(Hardware revenue+Ink revenue)



Financial Data (FY2025, FY2026)

		(Billion JPY)									
		FY2025 Q1 Actual	FY2025 Q2 Actual	FY2025 Q3 Actual	FY2025 Q4 Actual	FY2025 Full-year Actual	FY2026 Q1 Actual	FY2026 Q2	FY2026 Q3	FY2026 Q4	FY2026 Full-year Outlook
Exchange rate (JPY)	USD	144.49	147.43	154.09	156.75	150.69	159.38				156.00
	EUR	163.76	172.30	179.33	183.57	174.74	185.33				178.00
Precision Innovation	Revenue	40.3	40.8	42.5	43.9	167.5	49.8				195.0
	Segment profit	9.6	11.2	11.2	12.0	44.0	15.5				55.0
Industrial & Robotics	Revenue	69.6	73.8	77.8	76.7	297.8	82.0				325.0
	Segment profit	3.8	4.6	7.9	3.9	20.2	5.5				31.0
Office & Home Printing	Revenue	148.8	167.5	189.4	186.9	692.5	167.0				712.0
	Segment profit	14.6	12.0	16.9	17.7	61.2	11.4				58.0
Visual & Lifestyle	Revenue	62.7	63.2	64.5	60.5	250.9	67.2				271.0
	Segment profit	6.0	5.7	4.2	1.0	16.9	4.2				22.0
Adjustments	Revenue	-0.5	1.3	2.2	1.5	4.5	1.2				7.0
Corporate & Other, Elimination	Segment profit	-14.3	-15.8	-13.8	-14.7	-58.6	-14.5				-61.0
Consolidated Total	Revenue	320.9	346.5	376.5	369.4	1,413.3	367.2				1,510.0
	Business profit	19.8	17.7	26.4	20.0	83.8	22.1				105.0
Consolidated Total		ROS	6.2%	5.1%	7.0%	5.4%	6.0%				7.0%
R&D Costs	Consolidated Total	11.3	11.8	11.6	12.1	46.8	11.7				46.0
Capital expenditures	Precision Innovation	2.9	4.2	3.4	4.0	14.4	2.7				33.0
	Industrial & Robotics	1.9	3.2	2.5	5.0	12.5	1.5				10.0
	Office & Home Printing	4.8	4.5	7.0	11.7	28.1	6.8				24.0
	Visual & Lifestyle	1.7	2.1	2.2	3.6	9.5	2.2				10.0
	Corporate & Other, Elimination	4.7	0.9	1.7	2.7	10.0	1.7				8.0
	Consolidated Total	15.9	14.9	16.7	27.0	74.5	15.0				85.0
Depreciation & amortization expenses	Precision Innovation	4.2	4.3	4.4	4.3	17.2	4.6				19.0
	Industrial & Robotics	4.1	4.1	4.1	4.2	16.5	4.1				16.0
	Office & Home Printing	5.9	6.1	6.0	6.0	24.0	5.9				23.0
	Visual & Lifestyle	2.7	2.7	2.8	2.9	11.1	2.9				11.0
	Corporate & Other, Elimination	2.1	2.2	2.2	2.2	8.7	2.2				9.0
	Consolidated Total	19.0	19.4	19.5	19.7	77.5	19.6				78.0
Cash flows from operating activities		3.2	21.0	37.9	50.3	112.4	19.9				140.0
Free cash flows		-18.9	6.3	28.4	31.0	46.8	4.1				70.0
ROIC(%)						5.5%					6.8%

Revenue to customers by region

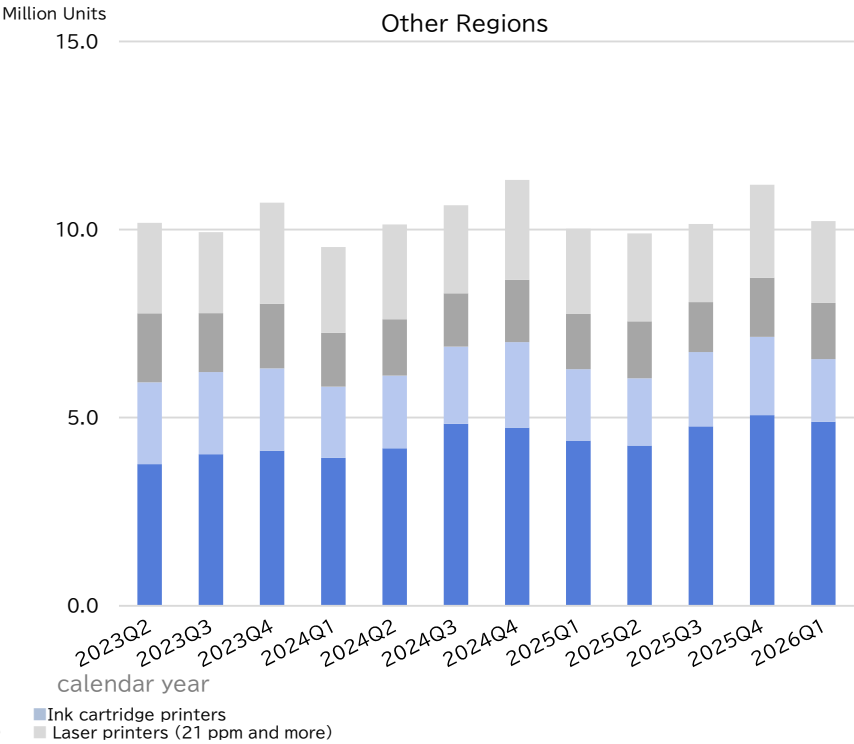
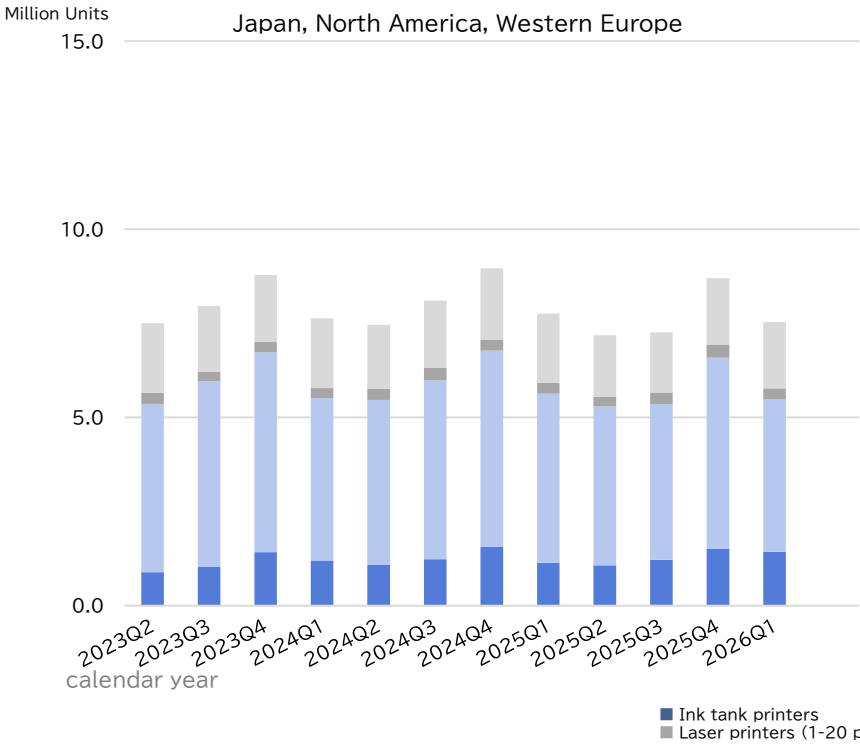
Revenue (Billion JPY)	FY24/Q1	FY24/Q2	FY24/Q3	FY24/Q4	FY25/Q1	FY25/Q2	FY25/Q3	FY25/Q4	FY26/Q1	FY26/Q2	FY26/Q3	FY26/Q4
Japan	52.0	54.4	61.0	58.6	54.4	57.9	62.6	57.1	56.7			
The Americas	114.6	106.6	106.6	111.5	108.8	111.6	117.0	120.7	125.7			
Europe/ Middle East/ Africa	68.0	74.8	78.1	78.1	64.0	74.8	88.0	86.7	74.4			
Asia/ Oceania	102.1	101.8	103.9	90.9	93.7	102.2	109.0	104.9	110.4			
Consolidated revenue	336.6	337.6	349.6	339.1	320.9	346.5	376.5	369.4	367.2			

% of revenue to consolidated revenue	FY24/Q1	FY24/Q2	FY24/Q3	FY24/Q4	FY25/Q1	FY25/Q2	FY25/Q3	FY25/Q4	FY26/Q1	FY26/Q2	FY26/Q3	FY26/Q4
Japan	15.4%	16.1%	17.4%	17.3%	17.0%	16.7%	16.6%	15.5%	15.4%			
The Americas	34.0%	31.6%	30.5%	32.9%	33.9%	32.2%	31.1%	32.7%	34.2%			
Europe/ Middle East/ Africa	20.2%	22.2%	22.4%	23.0%	19.9%	21.6%	23.4%	23.5%	20.3%			
Asia/ Oceania	30.3%	30.2%	29.7%	26.8%	29.2%	29.5%	28.9%	28.4%	30.1%			

Number of employees

Number of employees at period end (person)	End of Jun 2024	End of Sep 2024	End of Dec 2024	End of Mar 2025	End of Jun 2025	End of Sep 2025	End of Dec 2025	End of Mar 2026	End of Jun 2026	End of Sep 2026	End of Dec 2026	End of Mar 2027
Japan	20,702	20,672	20,439	19,924	20,324	20,137	20,008	19,504	19,724			
Outside of Japan	56,969	57,889	56,808	55,428	55,308	56,025	55,354	55,115	56,307			
Consolidated total	77,671	78,561	77,247	75,352	75,632	76,162	75,362	74,619	76,031			

A4 Printer Market Trend



Source: IDC Worldwide Quarterly Hardcopy Peripherals Tracker 2026Q1
Printers include multifunction printers. Reproduction or republication of this data is prohibited

Segments	Precision Innovation	Industrial & Robotics	Office & Home Printing	Visual & Lifestyle
Business/ Major products	Inkjet Solutions Printheads	Commercial & Industrial Printing <u>Finished Products</u> Photo Corporate Signage Label printers Textiles Label presses <u>Fieri</u> <u>Commercial & Industrial, Others</u> Small printers SIDM PaperLab	Office/Home IJP <u>SOHO/Home</u> High-capacity ink tank models Ink cartridge models <u>Office shared</u> High-speed linehead multifunctions (LIJ) High-capacity ink pack models (RIPS) Ink cartridge office models	Visual Products High brightness Ultra short throw Standard Home/Smart
	Microdevices <u>Crystal Devices</u> Timing Device Sensing Device <u>Semiconductors</u>	Robotics SCARA 6-axis Software/Options	Office & Home, Others Scanners Compact label printers	Wearable Products Orient Star, Orient Seiko Business
	Epson Atmix Fine metal powders			PC Epson Direct PCs

<https://corporate.epson/en/sustainability/evaluation/>

ESG Indices and Ratings Inclusion

- FTSE4Good Index Series
- FTSE JPX Blossom Japan Index
- FTSE JPX Blossom Japan Sector Relative Index
- MSCI Nihonkabu ESG Select Leaders Index
- MSCI Japan Empowering Women Index (WIN)
- S&P/JPX Carbon Efficient Index
- Morningstar Japan ex-REIT Gender Diversity Tilt Index
- SOMPO Sustainability Index
- Prime rating in the ESG Corporate Ratings by ISS ESG
- CDP A Lists 2025 (water security)
- Development Bank of Japan (DBJ) Environmentally Rated Loan Program Rank A
- “AAA” in MSCI ESG Ratings
- EcoVadis Platinum Rating for Overall Sustainability

ESG Awards / Index Adoption, etc.

- RBA*1 Platinum CSR recognition at main overseas plants (Indonesia, Thailand, and China)
- IAM “The 2025 Asia IP Elite”: Nov. 2025
- Clarivate Top 100 Global Innovators 2026: Jan. 2026
- 34th Minister of Economy, Trade and Industry Award at the 34th Global Environment Awards : Mar. 2026
- Health Management Excellence*2: Mar. 2026
- WIPO Prize at the 2026 National Commendation for Invention: Jun. 2026
- Nikkei 225: from 2017

*1 The Responsible Business Alliance (RBA) is the world's largest industry coalition dedicated to corporate social responsibility in global supply chains.

*2 Health Management Objectives and Organization <https://corporate.epson/en/sustainability/our-people/health-and-productivity.html>

Now included in
all six domestic ESG
indexes used by the GPIF



**FTSE JPX Blossom
Japan Index**



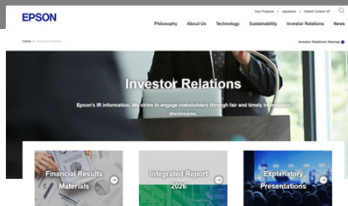
**FTSE JPX Blossom
Japan Sector
Relative Index**

**2026 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX**

**2026 CONSTITUENT MSCI JAPAN
EMPOWERING WOMEN INDEX (WIN)**



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Sustainability

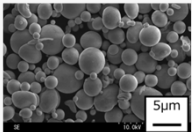


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Manufacturing metal powders, metal injection molded parts, and synthetic quartz for crystal devices

Metal Powders Business

- Manufacturing advanced functionality metal powders
- Capable of mass-producing ultra-fine powders using a proprietary Atmix process



Metal powders



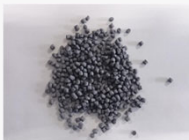
Raw material for electrical equipment



SMD inductors

Metal Injection Molding Business

- Uses its own powders to manufacture parts with complex shapes and high densities
- End-to-end production system, from the manufacture of metal powders from raw materials to MIM parts



Pellets for molding



Printer parts



Orthodontic braces

Synthetic Quartz Business

- Manufactures artificial quartz of world-class quality



Quartz



Timing devices



Head Office: Hachinohe, Aomori



Kita-Inter Plant: Hachinohe Kita Inter Industrial Park, Hachinohe, Aomori



Kita-Inter Plant 2: Kita Inter Industrial Park, Hachinohe, Aomori

I/C	Ink cartridges
IJP	Inkjet printers
LIJ	Line inkjet multifunction printers
LP	Laser printers, including multifunction printers
RIPS	Replaceable ink pack system, high-yield cartridge-free ink pack printers
High-Capacity Ink Tank Printers	Inkjet printers with high-capacity ink tank (includes EcoTank)
High-Capacity Ink Models	General term for high-capacity ink tank printers, RIPS, and LIJ
SOHO	Small office, home office
Office Shared	Printer category for high print volume office users. This includes LIJ, RIPS, and I/C printers
Epson Connect	Epson's mobile cloud service for Epson products and services
Color Control Technology	Color management technology that enhances color reproducibility
Distributed printing	Printing method that prints out same images/ documents using several printers
SIDM	Serial impact dot matrix printers
3LCD	Technology that projects images by utilizing 3LCD-chips
High-Brightness Laser Projectors	High-lumen projectors mainly used in venues such as conference rooms and halls
Smart Projectors	Projectors over 500 lm, with standalone network connectivity and video streaming service usability
FPD	Flat panel displays
MEMS	Micro-electromechanical system technology that integrates mechanical structures and electronic circuits on a single substrate using semiconductor fabrication processes
TCXO	TCXO is a temperature compensated crystal oscillator with a built-in temperature compensation circuit to improve frequency stability.
RTC	An RTC (Real Time Clock) is a dedicated IC that generates and outputs time, date, and other digital data from a clock source.
Industrial Domain	Business domain including Inkjet Solutions, Microdevices, Epson Atmix, Robotics, and Commercial & Industrial Printing

■ Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

■ Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue. Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

■ Numerical values presented herein

Numbers are rounded off to the unit indicated. Percentages are rounded off to one decimal place. Years mentioned in these materials are fiscal years unless otherwise indicated.

EPSON