

# Second Quarter Financial Results Fiscal Year 2022 (Ending March 2023)

October 28, 2022 Seiko Epson Corporation



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### Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

### Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue. Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

### Numerical values presented herein

Numbers are rounded down to the unit indicated. Percentages are rounded off to one decimal place. Years mentioned in these materials are fiscal years unless otherwise indicated.



## • Summary

- Second-Quarter Financial Results
- FY2022 Full-Year Financial Outlook & Shareholder Returns

# • Topics

# Summary



### Q2 Results (YoY)

¥335.2B in revenue (+¥66.8B), ¥26.8B in business profit (+¥1.3B),

#### ¥23.7B in profit for the period (+¥4.7B)

- Selling prices were adjusted according to the balance between supply and demand amid ongoing supply constraints and soaring materials and logistics costs. Revenue, business profit, and profit for the period received positive impacts from exchange rate volatility.
- Note: Revenue was in line with the internal plan on which the previous outlook (July 29) was based, but business profit exceeded the plan by about ¥6B. Visual communications results were stronger than expected.

### FY2022 full-year outlook (vs. previous outlook)

¥1,390B in revenue (+¥30B), ¥100B in business profit (no change),

¥82B in profit for the period (+¥8B)

- We factored into the current outlook a downward revision of unit sales due to slower than expected easing of supply constraints, in addition to a further deceleration of the Chinese market versus the previous outlook.
- We raised the revenue outlook and reiterated the business profit, as we will continue to adjust prices and control spending.
- The outlook for profit for the period was raised primarily due to Q2 foreign exchange gains.



### • Summary

- Second-Quarter Financial Results
- FY2022 Full-Year Financial Outlook & Shareholder Returns

# • Topics



# Financial Highlights (Second Quarter)



		FY2021		FY202	22		Change	
(Billion	<u>s of yen)</u>	Q2 Actual	%	Q2 Actual	%	Yo	(	%
Revenue		268.4		335.2		+	66.8	+24.9%
Business p	rofit	25.4	9.5%	26.8	8.0%	-	+1.3	+5.4%
Profit from operating acti	vities	24.4	9.1%	27.9	8.3%	-	+3.4	+14.2%
Profit befo		24.3	9.1%	34.6	10.3%	+	10.3	+42.4%
Profit for the period to owners of the par		19.0	7.1%	23.7	7.1%	-	+4.7	+24.7%
EPS <sup>*1</sup> (yen)	)	54.93		68.87				
	USD	¥110.08		¥138.30				
Exchange	EUR	¥129.77		¥139.28				
(yen, index)	Other currencies <sup>*2</sup>	100		118				
<ul> <li>*1 Basic earnings per share for the period</li> <li>*2 Index showing weighted average variance of rates for currencies other than USD and EUR against a benchmark of 100 for the previous period. Rates are weighted according to Epson's net volume of revenue and cost for each currency</li> </ul>			change effect llions of yen)	USD	EUR	Other currencies	Total	
			Revenue	+24.1	+3.5	+16.4	+44.0	
		Bu	Business profit		+2.2	+7.4	+1.7	

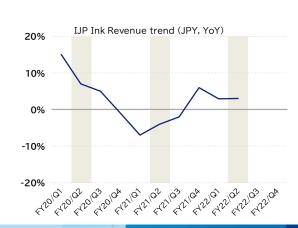
### FY2022 Q2 Results | Printing Solutions (1)

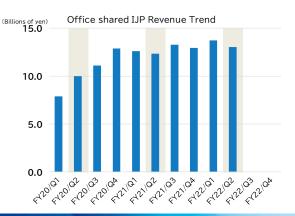


				Drinting Colutions				
Printing Solutions	Q2/FY2021 Actual	Q2/FY2022 Actual	YoY	Exchange effect	YoY ratio	<ul> <li>Printing Solutions</li> <li>With supply constrained due to semiconductor</li> </ul>		
Revenue	183.2		+32.2	+28.6	+17.6%	shortages, we increased revenue by dynamically adjusting prices based on the balance between supply		
Segment profit	28.3		-9.7	-1.7	-34.2%	and demand, but profit declined mainly due to soaring		
ROS	15.5%	8.7%				material and logistics costs.		
Office & Home Printing	Q2/FY2021 Actual	Q2/FY2022 Actual	YoY	Exchange effect	YoY ratio	<ul> <li>Office &amp; Home Printing</li> </ul>		
Revenue	129.8	151.1	+21.3	+20.2	+16.4%	IJP unit sales were flat year on year, but revenue		
Office & home IJP (SOHO,Home IJP)	100.6	121.0	+20.3		+20.2%	increased on dynamic pricing and foreign exchange		
Office & home IJP (Office Shared IJP)	12.3	13.0	+0.7		+5.7%	effects.		
Other*	16.8	17.1	+0.2		+1.7%	<ul> <li>Sales of high-capacity ink bottles increased.</li> <li>Brafit declined due to a combination of accrime</li> </ul>		
Business profit	18.7	10.1	-8.6	-3.4	-45.9%	Profit declined due to a combination of soaring material and logistics costs and the strong dollar.		
ROS	14.5%	6.7%						

\*Scanners, SIDMs, LPs, dry-process office papermaking systems







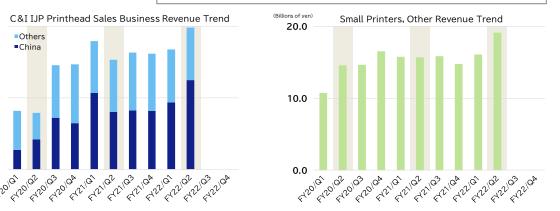
### FY2022 Q2 Results | Printing Solutions (2)

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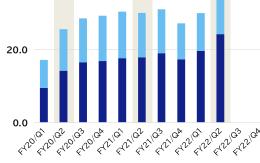


				(8	Billions of yen)
Commercial & Industrial Printing	Q2/FY2021 Actual	Q2/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	53.4	64.3	+10.8	+8.4	+20.4%
Commercial & industrial IJP	37.7	45.2	+7.4		+19.8%
Small printers, other	15.6	19.1	+3.4		+21.8%
Business profit	9.6	8.5	-1.0	+1.6	-11.3%
ROS	18.0%	13.2%			

- Commercial & Industrial Printing
  - > Sales expanded in the growth areas of the commercial and industrial IJP finished products business, but growth was limited due to the cooling of the Chinese market and product supply constraints.
  - > Printhead sales business revenue grew, with strong interest from Chinese printer manufacturers that also export.
  - Small printers and other revenue increased due to strong demand from the retail and food service industries and the easing of supply constraints.
  - Business profit declined due to customer ink  $\geq$ procurement adjustments in the photo segment, continued spending on finished products business expansion, and soaring material and logistics costs.







### FY2022 Q2 Results | Visual Communications Manufacturing-related & Wearables



				( 1	Billions of yen)			
Visual Communications	Q2/FY2021 Actual	Q2/FY2022 Actual	YoY	Exchange	YoY ratio	<ul> <li>Visual Communications</li> <li>Demand in the education markets of Europe and the</li> </ul>		
Revenue Segment profit ROS	39.9 4.7 11.8%	12.7	+23.5 +7.9	+9.1 +1.1	+59.1% +169.0%	<ul> <li>Americas was strong, the order backlog shrank, and unit sales increased as material shortages eased</li> <li>Both revenue and profit increased due to an improved model mix pricing, and foreign exchange offects.</li> </ul>		
						model mix, pricing, and foreign exchange effects		
Projector sales trends*1	Q2/FY2021 Actual	Q2/FY2022 Actual				Manufacturing-Related & Wearables		
Revenue(JPY)	+7%	+60%				> Microdevices and other was strong with revenue and		
Revenue(LC)	+1%					profit growth		
Q'ty -2% +22% *1 The indicators in sales trends are based on values tracked internally by Epson			Billions of yen)	<ul> <li>Manufacturing solutions: Despite robot supply constraints, revenue grew due to the capture of contracts in</li> </ul>				
Manufacturing-related &	Q2/FY2021 Actual	Q2/FY2022 Actual	YoY	Exchange	YoY ratio	<ul><li>automotive and medical</li><li>Wearable products: Revenue increased primarily on</li></ul>		
Wearables Revenue	45.8		+11.3	effect +6.7	+24.7%	domestic watch sales		
Manufacturing Solutions <sup>*2</sup>	43.8 7.4	8.4	+1.0	10.7	+13.8%	<ul> <li>Microdevices, other: Although some consumer electronics</li> </ul>		
Wearable Products	8.0	9.3	+1.3		+16.7%	markets such as smartphones were weak, demand was		
Microdevices, Other	26.8	35.1	+8.3		+30.9%	strong for a wide variety of markets including automotive		
PC	4.3	5.3	+1.0		+23.1%	(Billions of yen) Visual Communications Revenue Trend (Billions of yen) Manufacturing Solutions Revenue Trend		
Inter-segment revenue	-0.7	-1.1	-0.3		-	80.0 IC Handler		
Segment profit	5.6	9.4	+3.7	+2.5	+67.5%	60.0		
ROS	12.2%	16.4%						
*2 IC Handler business transferred in Apr 202	21					40.0 5.0		

20.0

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### Selling, General & Administrative Expenses Business Profit Change Cause Analysis

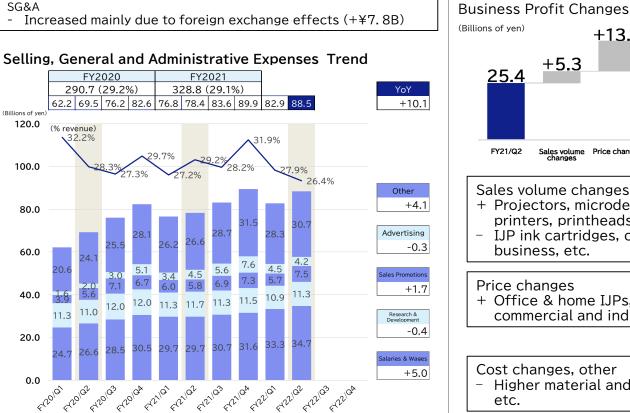


26.8

FY22/Q2

+1.7

Impact of



# Sales volume Price changes Cost changes, SGA decrease

+13.7

#### Sales volume changes

+5.3

- + Projectors, microdevices, high-capacity ink tank printers, printheads, small printers, watches, etc.
- IJP ink cartridges, commercial & industrial IJP photo business, etc.

-17.0

-2.3

#### Price changes

+ Office & home IJPs, projectors, microdevices, commercial and industrial IJPs, etc.

#### Cost changes, other

Higher material and logistics costs, inventory effects,

# Statements of Financial Position



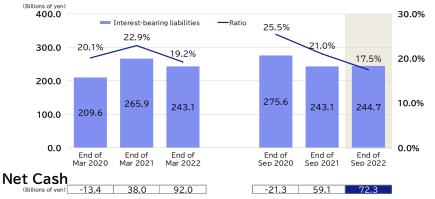
#### Total assets



#### Inventories / Turnover by days



#### Interest-bearing liabilities and ratio of interest-bearing liabilities



#### Equity and equity ratio attributable to owners of the parent company





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- Topics



# FY2022 Financial Outlook



		FY202	1		FY20	022		Change	
(E	 Billions of yen)	Actual	%	7/29 Outlook	%	10/28 Outlook	%	YoY	Vs. 7/29 outlook
Revenue		1,128.9		1,360.0		1,390.0		+261.0	+30.0
Revenue		1,120.9		1,500.0		1,390.0		+23.1%	+2.2%
Business pro	fit	89.6	7.9%	100.0	7.4%	100.0	7.2%	+10.3	_
Dusiness pro	/110	09.0	1.9/0	100.0	7.470	100.0	1.270	+11.6%	_
Profit from o	perating	94.4	8.4%	102.0	7.5%	108.0	7.8%	+13.5	+6.0
activities		94.4	0.4%	102.0	1.5%	108.0	1.0%	+14.3%	+5.9%
Profit before	. +	071	0 6 0/	105.0	7.7%		+19.8	+12.0	
Profit before	elax	97.1	8.6%	105.0	1.1%	117.0 8.4%		+20.4%	+11.4%
Profit for the year		92.2	8.2%	74.0	5.4%	82.0	5.9%	-10.2	+8.0
to owners of the p company	Darent	92.2	0.2%	74.0	5.4%	82.0	5.9%	-11.1%	+10.8%
EPS <sup>*1</sup> (yen)		266.73		213.86		240.11			
Exchange	USD	¥112.37		¥131.00		¥137.00			
rate	EUR	¥130.55		¥135.00		¥138.00			
(yen, index)	Other currencies <sup>*2</sup>	100		112	_	114			

\*1 Basic earnings per share for the year

\*2 Index showing weighted average variance of rates for currencies other than USD and EUR against a benchmark of 100 for the previous fiscal year Rates are weighted according to Epson's net volume of revenue and cost for each currency.

\*3 Annual impact of a 1-yen increase in the value of the yen versus the USD & EUR (in billions of yen) Annual impact of a 1% increase in the value of the yen versus other currencies (in billions of yen)

Exchange rate assumptions from Q3 onward (yen)	USD	141.00	Exchange sensitivity *3	USD	EUR	Other currencies	Total exchange effect outlook
	EUR	137.00	Revenue	-3.2	-1.4	-3.5	+150.0
			Business profit	+0.7	-0.9	-1.7	+9.0

### Changes in Full-Year Financial Outlook Assumptions (vs. 7/29 Outlook)



- Reflected improvements in the supply chain and the risk of global economic deceleration in the second-half.
- We still assume a certain extent of entrenched at-home print demand and normalization of channel inventory in FY22.
- Although supply constraints continue, high-capacity ink tank models are capturing a wide variety of printing demand. We will continue to strengthen sales in both emerging markets and developed economies.

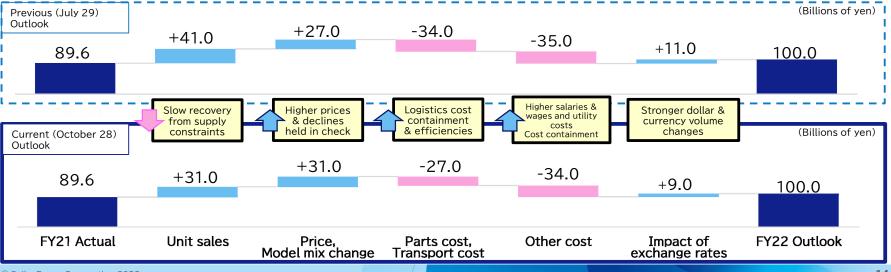
	FY21 2H	FY22 1H	FY22 2H	10/28 Full-Year Financial Outlook Assumptions
Demand			Previous Current	<ul> <li>The sense of uncertainty about the global economy is growing due to factors such as a potential cooling of consumer spending due to continued inflation, geopolitical risks, and a Chinese economic slowdown.</li> </ul>
Supply con- straints	<b></b>	<b></b>		<ul> <li>No change to the assumption that supply constraints will ease in the second half</li> <li>Some delay in the easing of chip shortages for IJPs</li> <li>Better than expected improvement in logistics disruptions</li> </ul>
Cost		<b></b>	Previous	<ul> <li>✓ Pace of increase in materials costs to slow</li> <li>✓ Logistics costs to be controlled by driving efficiencies, etc.</li> </ul>

# Changes in Business Profit



Changes since the previous outlook:

- Easing of IJP supply constraints to be somewhat delayed
- Based on the current situation, selling prices are expected to rise and price erosion to be contained
- Salaries and wages and utility costs are projected to increase, but we will continue to contain costs by taking actions such as driving logistics efficiencies
- Note: If supply quantities cannot be secured, further pricing measures and cost containment will be introduced.



### FY2022 Financial Outlook | Printing Solutions



					(Bilior	ns of yen)
Printing Solutions	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook	YoY	YoY Ratio	vs 7/29 Outlook
Revenue	779.9	934.0	950.0	+170.0	+21.8%	+16.0
Segment profit	106.4	103.0	103.0	-3.4	-3.3%	-
ROS	13.7%	11.0%	10.8%			
Office & Home Printing	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook	YoY	YoY Ratio	vs 7/29 Outlook
Revenue	566.3	677.0	689.0	+122.6	+21.7%	+12.0
Office & home IJP (SOHO,Home IJP)	445.3	534.0	541.0	+95.6	+21.5%	+7.0
Office & home IJP (Office Shared IJP)	51.1	62.0	67.0	+15.8	+31.0%	+5.0
Other <sup>*1</sup>	69.8	81.0	81.0	+11.1	+15.9%	-
Business profit	73.0	65.0	67.0	-6.0	-8.3%	+2.0
ROS	12.9%	9.6%	9.7%			

\*1 Scanner, SIDM, LP, Dry-process office papermaking system

Com	mercial & Industrial Printing	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook	YoY	YoY Ratio	vs 7/29 Outlook
Rev	venue	213.6	257.0	261.0	+47.3	+22.2%	+4.0
	Commercial & industrial IJP	151.5	178.0	180.0	+28.4	+18.8%	+2.0
	Small printers, other	62.0	79.0	81.0	+18.9	+30.5%	+2.0
Bus	siness profit	33.3	38.0	36.0	+2.6	+7.8%	-2.0
RO	S	15.6%	14.8%	13.8%			

- Lowered unit sales outlook for office & home IJPs due to slow easing of supply constraints.
- Continue dynamic pricing depending on supply and demand
- Business profit will be negatively impacted by the strong dollar

#### Commercial & Industrial Printing

- Revenue outlook raised due to foreign exchange effects
- Given the situation in Q2, risks in the macro environment were factored into the business profit outlook

<ul> <li>♦ Office &amp; Home IJP sales trends<sup>*2</sup></li> </ul>		FY21 Actual	FY22 7/29 Outlook	FY22 10/28 Outlook
Hardware q'ty	YoY	+8%	+10%	+8%
	Approx., million	16.7	18.4	18.0
High-capacity ink tank printers		11.6	13.3	13.3
SOHO/ Hom	e I/C model	4.8	4.8	4.4
Office Shared IJP		0.3	0.3	0.3
Inly revenue	JPY	-2%	+7%	+8%
Ink revenue	Local currency	-6%		

\*2 The indicators in sales trends are based on values tracked internally by Epson

### FY2022 Financial Outlook | Visual Communications Manufacturing-related & Wearables

( .... C



		(Bilior	ns of yen)				
Visual Communications	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook	YoY	YoY Ratio	vs 7/29 Outlook	
Revenue	159.0	198.0	218.0	+58.9	+37.1%	+20.0	
Segment profit	15.3	21.0	25.0	+9.6	+62.8%	+4.0	
ROS	9.7%	10.6%	11.5%				

♦Projector Sales Trends <sup>*1</sup>	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook
Hardware q'ty Aprrox, million	1.7	1.9	1.9
YoY	+2%	+9%	+9%

\*1 The indicators in sales trends are based on values tracked internally by Eps

						(Bilior	ns of yen)
Man	ufacturing-related & Wearables	FY2021 Actual	FY2022 7/29 Outlook	FY2022 10/28 Outlook	YoY	YoY Ratio	vs 7/29 Outlook
Rev	venue	191.9	232.0	226.0	+34.0	+17.7%	-6.0
	Manufacturing Solutions <sup>*2</sup>	30.5	34.0	33.0	+2.4	+8.2%	-1.0
	Wearable Products	34.6	37.0	37.0	+2.3	+6.8%	-
	Microdevices, Other	110.9	144.0	140.0	+29.0	+26.2%	-4.0
	PC	18.9	20.0	20.0	+1.0	+5.3%	-
	Inter-segment revenue	-3.0	-3.0	-4.0	-0.9	-	-1.0
Seg	ament profit	23.0	35.0	31.0	+7.9	+34.6%	-4.0
RO	S	12.0%	15.1%	13.7%			

\*2 IC handler business transferred in April 2021

#### Visual Communications

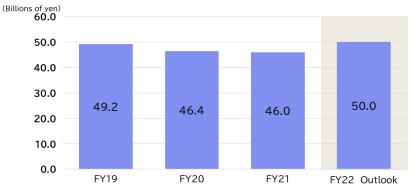
- Strong demand for education projectors and smart projectors is expected to continue.
- The situation in Q2, when there was model mix improvement and dynamic pricing, was factored into the outlook

#### Manufacturing-related & Wearables

- Factored in deceleration of the Chinese market in manufacturing solutions
- In microdevices and other, we are capturing demand for a variety of applications, but sales volume is expected to decrease due to weakness in the PC, smartphone, and other consumer electronics markets

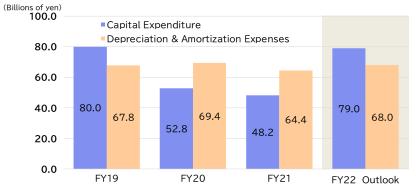
### FY2022 Financial Outlook | Major costs, Free cash flows, Management indices





#### **Research & Development Costs**

#### Capital Expenditure and Depreciation and Amortization Expenses



#### Free Cash Flows (Billions of yen) 200.0 Cash flows from operating activities Cash flows from investing activities -Free cash flows 150.0 133.2 100.0 110.8 102.3 82.0 75.7 50.0 66.7 26.1 0.0 15.0 -44.0 -57.4 -50.0 -67.0 -76.1 -100.0**FY19** FY20 FY21 FY22 Outlook FY19 FY20 FY21 FY23 FY25 Main Management Indices Actual Actual Actual Outlook Target Target Exchange rate:USD 108.74 106.01 112.37 137.00 Exchange rate: EUR 120.85 123.67 130.55 138.00 Revenue 1,043.6 995.9 1,128.9 1,390.0 (Billions of yen) Bussiness profit 40.8 89.6 100.0 61.6 (Billions of yen) Profit for the year attributable to owners of the parent company (Billions 7.7 30.9 92.2 82.0 of ven ROS \*1 3.9 6.2 7.9 7.2% over 8% over 10% ROA \*2 3.9 7.4 7.5% 5.6 ROE \*3 1.5 11.7% over 10% 5.9 15.2 over 13% ROIC\*4 4.1 5.6 7.3 7.5% over 8% over 11%

\*1 ROS: Business profit/ revenue

\*2 ROA: ROA (Business profit), Business profit / Beginning and ending balance average total assets

\*3 ROE: Profit for the year attributable to owners of the parent company / Beginning and ending balance average equity attributable to owners of the parent company

\*4 ROIC: After tax business profit / (equity attributable to owners of the parent company + interest-bearing liabilities) Equity attributable to owners of the parent company and interest-bearing liabilities are average of beginning and ending balance

### Shareholder Returns

### Basic policy

- Build a robust financial structure while proactively providing returns to shareholders
  - ✓ Achieve a consolidated dividend payout ratio\* of around 40% over the mid-term
  - Repurchase shares if necessary, depending on the share price, the capital situation, and other factors
     \* Calculated based on profit after an amount equivalent to

Calculated based on profit after an amount equivalent to the statutory effective tax rate is deducted from business profit, which shows profit from operations

### Share repurchase

- Acquisition period: May 20, 2022, to May 19, 2023
- Total acquisition cost: 30.0B yen (max.)
  - ✓ Progress as of the end of September 2022: 32.66%
  - ✓ All treasury shares acquired in the period planned to be cancelled

### Dividends and forecast

 Annual dividend to be increased to 72 yen with the addition of a 10-yen payout to commemorate the company's 80th anniversary







## • Summary

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# • Topics



### Acceleration of Inkjet Growth & Co-creation



- Construction of a new building at Akita Epson to increase inkjet printhead production capacity
  - By investing approx. ¥3.5B in total, we can triple current printhead production capacity at Akita Epson.
  - Construction will start in Nov. 2022 and is scheduled for completion in Dec. 2023.
- Re-equipping the Fujimi Inkjet Innovation Lab
  - The Lab is a site for co-creating with partners who are exploring new inkjet printing applications in manufacturing.
  - The Lab has been newly outfitted with 3D inkjet printers and facilities for printhead testing.



Image of the New Akita Epson building



Image of the Fujimi Inkjet Innovation Lab



# Our philosophy of efficient, compact, and precise innovation enriches lives and helps create a better world.

Epson was founded in Japan, a nation blessed with outstanding natural beauty and a rich cultural heritage. Our commitment to protecting such abundant gifts for future generations has never wavered. We constantly pay close attention to social issues and dedicate ourselves to addressing them, as our timely elimination of chlorofluorocarbons makes clear. Underpinning everything we do is the philosophy of efficient, compact, precise innovation. After all, bigger is not always better.

We firmly believe that energy saving solutions, space saving innovation and ultra-high precision help to protect the natural environment and enrich communities. With our philosophy of efficient, compact, precise innovation, we deliver more meaningful value that enriches lives and helps create a better world.

We will continue to strive towards realizing this purpose.





## Reference

# Financial Highlights (First Half)



		FY2021		FY202	22		Change	
(Billio	ons of yen)	1H Actual	%	1H Actual	%	YoY		%
Revenue		550.5		633.1		+	82.5	+15.0%
Business p	rofit	49.7	9.0%	49.5	7.8%		-0.2	-0.4%
Profit from oper activities	ating	48.1	8.7%	59.1	9.3%	+	·11.0	+22.9%
Profit befo	re tax	47.8	8.7%	71.7	11.3%	+23.8		+49.9%
Profit for the period to owners of the par		36.4	6.6%	50.3	8.0%	413.8		+38.0%
EPS <sup>*1</sup> (yen)		105.49		146.00				
<b>E</b> uchenne	USD	¥109.77		¥133.97				
Exchange rate	EUR	¥130.84		¥138.70				
(yen, index)	Other currencies <sup>*2</sup>	100		117				
<ul> <li>*1 Basic earnings per</li> <li>*2 Index showing weight</li> </ul>			change effect llions of yen)	USD	EUR	Other currencies	Total	
for currencies oth benchmark of 100 are weighted acco	er than USD and for the previous	EUR against a period. Rates		Revenue	+40.5	+5.5	+28.2	+74.3
revenue and cost			Bu	siness profit	-11.2	+3.4	+12.9	+5.1

# 1H Financial Results by Business Segment



Printing Solutions	1H/FY2021 Actual	1H/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	375.5	413.1	+37.5	+49.0	+10.0%
Segment profit	55.0	39.7	-15.3	-0.1	-27.8%
ROS	14.7%	9.6%			

Office & Home Printing	1H/FY2021 Actual	1H/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	267.0	294.3	+27.3	+35.2	+10.2%
Office & home IJP (SOHO,Home IJP)	206.8	233.8	+26.9		+13.0%
Office & home IJP (Office Shared IJP)	24.9	26.7	+1.8		+7.4%
Other*	35.2	33.7	-1.4		-4.2%
Business profit	33.5	26.6	-6.9	-2.6	-20.7%
ROS	12.6%	9.0%			

\* Scanner, SIDM, LP, Dry-process office papermaking system

Commercial & Industrial Printing	1H/FY2021 Actual	1H/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	108.6	118.8	+10.2	+13.7	+9.4%
Commercial & industrial IJP	77.1	83.6	+6.5		+8.5%
Small printers, other	31.4	35.1	+3.7		+11.8%
Business profit	21.5	13.1	-8.3	+2.4	-39.0%
ROS	19.8%	11.1%			

# 1H Financial Results by Business Segment



Visual Communications	1H/FY2021 Actual	1H/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	80.6	109.1	+28.5	+14.1	+35.4%
Segment profit	9.2	19.1	+9.8	+0.9	+107.3%
ROS	11.4%	17.5%			

				(E	Billions of yen)
Manufacturing-related & Wearables	1H/FY2021 Actual	1H/FY2022 Actual	YoY	Exchange effect	YoY ratio
Revenue	95.4	113.2	+17.7	+11.9	+18.7%
Manufacturing Solutions*	16.7	17.4	+0.7		+4.3%
Wearable Products	17.3	19.6	+2.2		+13.2%
Microdevices, Other	54.4	68.6	+14.1		+26.1%
PC	8.4	9.6	+1.2		+14.4%
Inter-segment revenue	-1.4	-2.0	-0.5		-
Segment profit	11.3	18.0	+6.7	+4.7	+59.2%
ROS	11.9%	15.9%			

\* IC Handler business transferred in Apr 2021

### Main Product Sales Trends



					FY2021 Q2 Actual	FY2021 Q3 Actual	FY2021 Q4 Actual	FY2021 Full-year Actual	FY2022 Q1 Actual	FY2022 Q2 Actual	FY2022 Full-year Outlook
	* The indicators in sa tracked internally	ales trends are based on values by Epson	USD EUR	109.46 131.91	110.08 129.77	113.71 130.08	116.21 130.45	112.37 130.55	129.64 138.11	138.30 139.28	137.00 138.00
		Revenue (JPY)	YoY %	+85%	+20%	+10%	+10%	+25%	+9%	+31%	+33%
		Revenue (Local Currency)	YoY %	+74%	+14%	+3%	+4%	+18%	-4%	+12%	
_		Q' ty	YoY %	+63%	+4%	-8%	-5%	+8%	-19%	-1%	+8%
Office	Office & Home IJP Hardware	Q'ty(Approx., million)	Units					16.7			18.0
Q٥	Taruware	High-capacity ink tank printers	Units					11.6			13.3
Home Printing		SOHO/ Home I/C model	Units					4.8			4.4
Printi		Office shared IJP	Units					0.3			0.3
ing	Office & Home	Revenue within office & home IJP Ink/(HW+Ink)	Composition ratio					41%			36%
	IJP Ink	Revenue (JPY)	YoY %	-7%	-4%	-2%	+6%	-2%	+3%	+3%	+8%
		Revenue (Local Currency)	YoY %	-11%	-7%	-6%	+1%	-6%	-6%	-9%	
ç		Revenue (JPY)	YoY %	+72%	+7%	+6%	-12%	+12%	+13%	+60%	+39%
Visual Communications	Projectors	Revenue (Local Currency)	YoY %	+60%	+1%	-2%	-17%	+5%	+0%	+37%	
ual icatio	Hardware	Q' ty	YoY %	+67%	-2%	-5%	-25%	+2%	-3%	+22%	+9%
ns		Q'ty (Approx., million)	Units					1.7			1.9

### Financial Data (FY2021/FY2022)



											ons of yen)	
			FY2021 Q1 Actual	FY2021 Q2 Actual	FY2021 Q3 Actual	FY2021 Q4 Actual	FY2021 Actual	FY2022 Q1 Actual	FY2022 Q2 Actual	FY2022 Q3 Actual	FY2022 Q4 Actual	FY2022 Outlook
Exchange rate		USD	109.46	110.08	113.71	116.21	112.37	129.64	138.30			137.00
(yen)		EUR	131.91	129.77	130.08	130.45	130.55	138.11	139.28			138.00
Printing		Revenue	192.3	183.2	205.3	199.0	779.9	197.6	215.5			950.0
Solutions		Segment profit	26.6	28.3	30.8	20.5	106.4	21.0	18.6			103.0
Office & Home	e	Revenue	137.1	129.8	150.3	149.0	566.3	143.1	151.1			689.0
Printing		Business profit	14.7	18.7	22.9	16.5	73.0	16.4	10.1			67.0
Commercial &		Revenue	55.1	53.4	55.0	50.0	213.6	54.5	64.3			261.0
Industrial Prin	nting	Business profit	11.9	9.6	7.9	3.9	33.3	4.6	8.5			36.0
Visual Communica	ations	Revenue	40.7	39.9	43.6	34.6	159.0	45.6	63.5			218.0
		Segment profit	4.4	4.7	4.0	2.1	15.3	6.4	12.7			25.0
Manufacturing-re	elated	Revenue	49.5	45.8	47.4	49.1	191.9	56.0	57.2			226.0
& wearables		Segment profit	5.6	5.6	6.1	5.6	23.0	8.6	9.4			31.0
Corporate expens	ses &	Revenue	-0.4	-0.6	-0.2	-0.6	-2.0	-1.4	-1.0			-4.0
Others, eliminatio	ons	Segment profit	-12.6	-13.2	-13.7	-15.5	-55.2	-13.4	-13.9			-59.0
		Revenue	282.1	268.4	296.1	282.1	1,128.9	297.8	335.2			1,390.0
		Business profit	24.2	25.4	27.2	12.6	89.6	22.6	26.8			100.0
Consolidated tota	al	ROS	8.6%	9.5%	9.2%	4.5%	7.9%	7.6%	8.0%			7.2%
R&D Costs			11.3	11.7	11.3	11.5	46.0	10.9	11.3			50.0
	Printing Solutions		5.1	6.0	6.4	10.7	28.4	7.8	9.2			46.0
Capital	Visual Communicatio	ns	0.9	0.9	0.9	1.3	4.1	1.4	1.3			8.0
Expenditures	Manufacturing-relate	ed & wearables	1.4	2.1	3.2	4.5	11.3	1.7	3.0			16.0
	Coporate expenses &	& Others	0.6	0.9	1.4	1.3	4.3	1.7	1.7			9.0
	Printing Solutions		9.4	9.2	9.4	9.5	37.7	10.1	10.4			41.0
Depreciation & amortization	'isual Communications		2.6	2.5	2.5	2.5	10.3	2.7	2.6			10.0
Expense	Manufacturing-related & wearables		2.1	2.1	2.1	2.2	8.7	2.3	2.4			10.0
	Coporate expenses & Others		1.9	1.9	1.9	1.7	7.6	1.8	1.7			7.0
Operating CF			21.3	34.9	31.0	23.4	110.8	-12.3	33.3			82.0
FCF			9.8	24.4	21.3	11.0	66.7	-30.9	18.6			15.0

### Revenue to Customers Outside Japan Employee Numbers

#### Revenue to customers outside of Japan

77,069

79,010

82,238

79,944

I C V C H U C		ustome	5 00151		pun							
Exchange rate	USD	107.54	106.16	104.48	105.86	109.46	110.08	113.71	116.21	129.64	138.30	
(yen)	EUR	118.39	124.10	124.51	127.68	131.91	129.77	130.08	130.45	138.11	139.28	
Revenue (Billion yen)	ns of	FY20/Q1	FY20/Q2	FY20/Q3	FY20/Q4	FY21/Q1	FY21/Q2	FY21/Q3	FY21/Q4	FY22/Q1	FY22/Q2	YoY
The Americ	as	59.8	71.9	73.3	82.7	85.2	80.1	81.0	86.2	100.0	111.5	+31.3
Europe		39.7	50.0	58.7	59.8	58.3	57.1	62.3	61.7	57.3	68.3	+11.1
Asia/ Ocea	nia	49.5	73.9	79.7	74.9	86.8	78.9	84.4	77.2	88.4	100.5	+21.6
Total revenue overseas cus		149.0	195.9	211.9	217.5	230.4	216.2	227.8	225.2	245.7	280.4	+64.2
Consolidated	revenu	193.2	245.9	278.8	277.9	282.1	268.4	296.1	282.1	297.8	335.2	+66.8
% of revenue to consolidated re		FY20/Q1	FY20/Q2	FY20/Q3	FY20/Q4	FY21/Q1	FY21/Q2	FY21/Q3	FY21/Q4	FY22/Q1	FY22/Q2	
The Americ	as	31.0%	29.3%	26.3%	29.8%	30.2%	29.9%	27.4%	30.6%	33.6%	33.3%	
Europe		20.6%	20.4%	21.1%	21.5%	20.7%	21.3%	21.0%	21.9%	19.2%	20.4%	
Asia/ Ocea	nia	25.6%	30.1%	28.6%	27.0%	30.8%	29.4%	28.5%	27.4%	29.7%	30.0%	
Total		77.2%	79.7%	76.0%	78.3%	81.7%	80.6%	76.9%	79.8%	82.5%	83.7%	
Employe	es											
Number of employees at period end (person)		End of Jun 2020	End of Sep 2020	End of Dec 2020	End of Mar 2021	End of Jun 2021	End of Sep 2021	End of Dec 2021	End of Mar 2022	End of Jun 2022	End of Sep 2022	YoY
Japan		19,962	19,723	19,620	19,470	19,827	19,805	19,788	19,705	20,128	20,131	+326
Non-Japan		57,107	59,287	62,618	60,474	60,813	60,000	59,917	57,937	59,887	62,742	+2,742

80,640

79,805

79,705

77,642

80,015

82,873

**Consolidated total** 

+3,068



### Evaluation by External Parties (As of October 2022)



Now included in all five domestic

by the GPIF

ESG indexes used

FTSE Blossom

Japan

2022 CONSTITUENT MSCI JAPAN

2022 CONSTITUENT MSCI JAPAN

S&P/JPX

Carbon

Efficient

Index

ESG SELECT LEADERS INDEX

FTSE Blossom

Japan Sector

**Relative Index** 

epson/en/sustainability/evaluation/

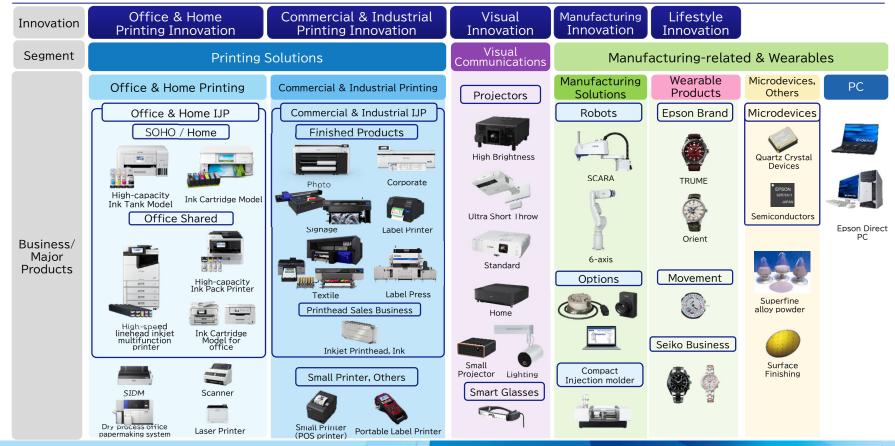
- ESG Indices and Ratings Inclusion
- FTSE4Good Index Series: 19th consecutive year
- FTSE Blossom Japan Index (GPIF adopted index): 6th consecutive year
  - FTSE Blossom Japan Sector Relative Index (GPIF adopted index): first time
  - MSCI Japan ESG Select Leaders (GPIF adopted index): first time
  - Empowering Women Index (WIN) (GPIF adopted index): 6th consecutive year
    - S&P/JPX Carbon Efficient Index (GPIF adopted index): 5th consecutive year
    - SOMPO Sustainability Index: 11th consecutive year
  - CDP A Lists (climate change and water security): 2nd consecutive year
  - CDP Supplier Engagement Rating Leaderboard: 3rd consecutive year
  - EcoVadis Platinum Rating for Overall Sustainability: 3rd consecutive year
  - Development Bank of Japan (DBJ) Environmentally Rated Loan Program Rank A: first time
  - ESG awards / Index Adoption
- 3rd Annual SDGs Management Survey top-rated level: Nov. 2021
- Environmental Value Award at the 3rd Annual Nikkei SDGs Management Grand Prix: Nov. 2021
- Silver Award in the Environmentally Sustainable Company category of the third ESG Finance Awards Japan: Feb. 2022
- 2022 Health & Productivity Stock Selection (No.1 in electrical equipment) \*: Mar. 2022
- Nikkei 225: from 2017



\*Health Management Objectives and Organization https://corporate.epson/en/sustainability/our-people/health-and-productivity.html

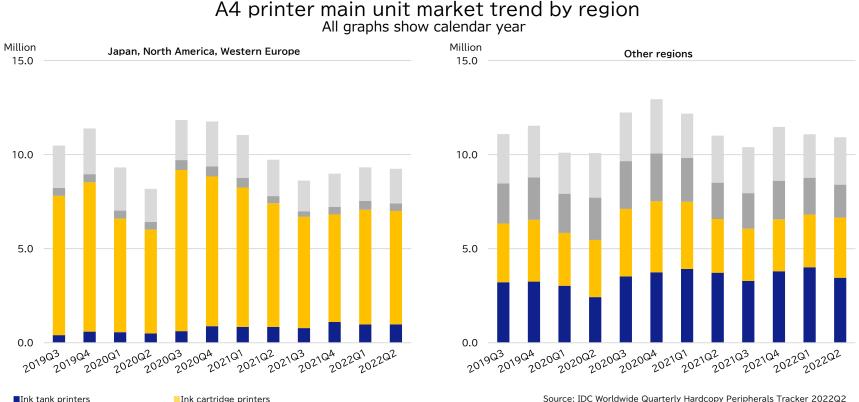
## **Business Segments**





### Penetration of High-Capacity Ink Tank Printers





Ink tank printers
 Ink cartridge printers
 Laser printers (1-20 ppm)
 Laser printers (21 ppm and more)

Source: IDC Worldwide Quarterly Hardcopy Peripherals Tracker 2022Q2 Printers include multifunction printers. Reproduction or republication of this data is prohibited

### Definition of Terms



IJP	Inkjet printers
I/C	Ink cartridges
LIJ	Line inkjet printers, high-speed line inkjet multifunction printers
LP	Laser printers, including multifunction printers
RIPS	Replaceable ink pack system, high-yield cartridge-free ink pack printers
High-capacity ink tank printers	Inkjet printers with high-capacity ink tank (includes EcoTank)
High-capacity ink models	General term for high-capacity ink tank printers, RIPS, and LIJ
SOHO	Small office, home office
Office Shared IJP	Printer category for high print volume office users. This includes LIJ, RIPS, and I/C printers
Epson Connect	Epson's mobile cloud service for Epson products and services
Color Control Technology	Color management technology that enhances color reproducibility
Commercial & Industrial (C&I) IJP	Inkjet printers, ink, services for commerce and industry
Printhead sales business	Printheads, ink, etc.
Distributed printing	Printing method that prints out same images/ documents using several printers
SIDM	Serial impact dot matrix printers
3LCD	Technology that projects images by utilizing 3LCD-chips
High-brightness laser projectors	High-lumen projectors mainly used in venues such as conference rooms and halls
FPD	Flat panel displays
OLED	Organic light emitting diode
WP	Wearable Products business
MD, Other	Microdevices, Other business

