## Second Quarter Financial Results Fiscal Year 2017 (Ending March 2018)

October 26, 2017
SEIKO EPSON CORP.

## $\square$ Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## - Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue.
Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

## numerical values presented herein

Numbers are rounded down to the unit indicated. Percentages are rounded off to one decimal place.

- 1. Overview

■ 2. Details

## Financial Highlights (Second Quarter)

EPRSON

| (Billions of yen) |  | FY2016 |  | FY2017 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q2 Actual | \% | Q2 Actual | \% | Amount | \% |
| Revenue |  | 248.4 | - | 272.5 | - | +24.0 | +9.7\% |
| Business profit |  | 19.2 | 7.8\% | 11.3 | 4.2\% | -7.8 | -40.9\% |
| Profit from operating |  | 20.7 | 8.4\% | 9.0 | 3.3\% | -11.7 | -56.7\% |
| Profit befo taxes |  | 20.7 | 8.3\% | 8.5 | 3.1\% | -12.1 | -58.7\% |
| Profit for the perio |  | 14.4 | 5.8\% | 4.8 | 1.8\% | -9.5 | -66.3\% |
| EPS* |  | $¥ 40.66$ |  | $¥ 13.58$ | Exchange | Revenue | ons of yen) Business profit |
|  | USD | $¥ 102.44$ |  | $¥ 111.00$ | USD | +6.6 +4.9 | -2.0 +3 |
|  | EUR | $¥ 114.28$ |  | $¥ 130.36$ | Other | +6.8 | +3.4 |
|  |  |  |  |  | Total | +18.4 | +4.4 |

* Basic earnings per share for the period


## FY2017 Q2 Financial Results

$\rightarrow$ By business segment

| Revenue |  |  | Business profit |  |  | Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions of yen) | 248.4 | 272.5 | (Billions of yen) | 19.2 | 11.3 | Consolidated total <br> Revenue +24.0 |
| 300.0 |  | 0.2 |  |  |  | Business profit -7.8 |
| 250.0 | 0.3 | 43.2 | 25.0 | 2.3 |  | Wearable \& Industrial Products |
| 200.0 | 40.5 | 52.8 |  | 5.0 | 2.4 | Revenue +2.7 <br> Business profit $\pm 0.0$ |
| 150.0 |  |  | 15.0 |  | 7.4 | Visual Communications |
| 100.0 |  |  |  | 21.0 |  | Revenue +6.7 Business profit +2.4 |
|  | 161.3 |  |  |  | 13.8 | Printing Solutions |
| 50.0 |  |  | 5.0 |  |  | Revenue +14.7 <br> Business profit -7.2 |
| 0.0 |  |  |  | -0.0 | -0.1 | Other |
|  | 0.1 | 0.0 |  | -9.0 | -12.2 | Corporate, Adjustment |
|  | 2016/Q2 <br> Actual | 2017/Q2 <br> Actual |  | 2016/Q2 <br> Actual | 2017/Q2 <br> Actual | $\begin{array}{lr}\text { Revenue } & -0.0 \\ \text { Business profit } & -3.1\end{array}$ |

Financial Highlights (First Half)
EPSSON

| (Billions of yen) |  | FY2016 |  | FY2017 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1H Actual | \% | 1H Actual | \% | Change <br> (amount, \%) |  |
| Revenue |  | 487.5 | - | 527.3 | - | +39.7 | +8.2\% |
| Business profit |  | 25.7 | 5.3\% | 28.1 | 5.3\% | +2.4 | +9.4\% |
| Profit from operating activities |  | 27.7 | 5.7\% | 23.6 | 4.5\% | -4.0 | -14.7\% |
| Profit before taxes |  | 27.0 | 5.6\% | 23.0 | 4.4\% | -4.0 | -15.0\% |
| Profit for the period |  | 18.6 | 3.8\% | 15.1 | 2.9\% | -3.4 | -18.5\% |
| EPS* |  | ¥52.09 |  | $¥ 42.55$ | Exchange difference (Billions of yen) |  |  |
|  |  |  |  |  | Revenue | Business profit |
|  | USD |  | $¥ 105.29$ |  | $¥ 111.04$ | USD | +8.7 | -2.4 |
|  |  |  |  | EUR |  | +4.9 | +3.0 |
|  | EUR | $¥ 118.15$ |  | $¥ 126.24$ | Other | +7.8 | +4.3 |
|  |  |  |  |  | Total | +21.5 | +5.0 |

[^0]
## FY2017 1H Financial Results

$\rightarrow$ By business segment


## FY2017 Financial Outlook



## Key Factors Shaping the FY2017 Financial Outlook

■ Steady progress in advancing the core strategies of the mid-range business plan

- High-capacity ink tank printer shipments to further expand
- Signage and textile printers, label presses, projectors, and robots to steadily expand
■ Factored in business situation changes
- Changes in the competitive environment for some products and in the product mix for some contracts
$\checkmark$ Large-format photo and graphics printers, POS printers, watches, crystal devices
- Prices for raw materials to soar

■ Full-year profit expected to grow steadily in line with the mid-range business plan


## Mid-Range Business Plan Progress

■ Inkjet innovation

- Capturing office print demand
$\checkmark$ Expanded sales of high-capacity ink tank printers
$\checkmark$ Released high-speed linehead inkjet MFPs
- Building strength in new commercial and industrial printing segments
$\checkmark$ Continued expansion in signage, textile, and label printing
■ Visual innovation
- Strengthening of high added value products
$\checkmark$ Grew sales of high-brightness projectors
$\checkmark$ Reinforced the product lineup



## Mid-Range Business Plan Progress

- Wearables innovation
- Leveraging existing assets to expand the customer base
$\checkmark$ New Trume watch brand
■ Robotics innovation
- Developing the business to meet
 expanded demand
$\checkmark$ Increased space usage efficiency with compact robots
$\checkmark$ Used sensing technology to expand applications



## Mid-Range Business Plan Progress

■ Strengthening business infrastructure

- Strengthening the R\&D and design organizations
$\checkmark$ Building up our global operations (in Italy, Canada, and Indonesia)
- Building up production capacity in preparation for increased sales
$\checkmark$ Operations started at a new factory in the Philippines
$\checkmark$ Will expand facilities at the Hirooka Office (Japan)
- Strengthening the office products sales organization
$\checkmark$ New staff hires/ realigned organization


New factory in the Philippines


Inkjet printhead production \& development functions to be strengthened in Hirooka (under construction)


Commercial and industrial printer functions to be strengthened in Hirooka (construction planned)

■ 1. Overview

■ 2. Details

## Financial Highlights (Second Quarter)

EPRSON

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|  |  |  |  |  | Total | +18.4 | +4.4 |

* Basic earnings per share for the period


## Quarterly Revenue Trend <br> By business segment

EPRSON


## Quarterly Revenue Comparison <br> - Printing Solutions Segment



## Quarterly Revenue Comparison - Visual Communications Segment



## Quarterly Revenue Comparison <br> $\rightarrow$ Wearable Products \& Industrial Products Segment



## Quarterly Selling, General and Administrative Expenses EPSON



## Quarterly Business Profit Trend <br> - By business segment

EPSSON


## Q2 Business Profit Change Cause Analysis



* Cost changes, other: Combined total of cost changes and other items


## 1H Business Profit Change Cause Analysis



* Cost changes, other: Combined total of cost changes and other items

Total assets
 (Bilions of yen)


## Statements of Financial Position

Interest-bearing liabilities and ratio of interest-bearing liabilities 400.0


Equity and equity ratio attributable to owners of the parent company


## FY2017 Financial Outlook

| (Billions of yen) |  | FY2016 |  | FY2017 |  |  |  | Change (amount, \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | $7 / 27$ <br> Outlook | \% | $\begin{aligned} & \hline 10 / 26 \\ & \text { Outlook } \end{aligned}$ | \% |  | /Y |  | Vs. outlook |
| Revenue |  | 1,024.8 | - | 1,070.0 | - | 1,070.0 | - |  | $\begin{aligned} & +45.1 \\ & 4.4 \% \end{aligned}$ |  | $\begin{array}{r} +0.0 \\ +0.0 \% \end{array}$ |
| Business profit |  | 65.8 | 6.4\% | 79.0 | 7.4\% | 79.0 | 7.4\% |  | $\begin{array}{r} +13.1 \\ 0.0 \% \end{array}$ |  | $\begin{array}{r} +0.0 \\ +0.0 \% \end{array}$ |
| Profit from operating activities |  | 67.8 | 6.6\% | 76.0 | 7.1\% | 76.0 | 7.1\% |  | $\begin{array}{r} +8.1 \\ 1.9 \% \end{array}$ |  | $\begin{array}{r} +0.0 \\ +0.0 \% \end{array}$ |
| Profit before taxes |  | 67.4 | 6.6\% | 76.0 | 7.1\% | 76.0 | 7.1\% |  | $\begin{aligned} & +8.5 \\ & 2.6 \% \end{aligned}$ |  | $\begin{array}{r} +0.0 \\ +0.0 \% \end{array}$ |
| Profit for the year |  | 48.4 | 4.7\% | 58.0 | 5.4\% | 58.0 | 5.4\% |  | $\begin{array}{r} +9.5 \\ 9.8 \% \end{array}$ |  | $\begin{array}{r} +0.0 \\ +0.0 \% \end{array}$ |
| EPS ${ }^{* 1}$ |  | $¥ 136.82$ |  | $¥ 164.67$ |  | $¥ 164.67$ | Exchange rate assumptions from Q3 onward |  |  |  |  |
|  |  |  |  |  |  |  | USD | $¥ 108$ |  |  |
|  | USD |  | $¥ 108.38$ |  | $¥ 109.00$ |  | $¥ 110.00$ | EUR $¥ 123$ |  |  |  |  |
|  |  |  |  |  |  | $\begin{aligned} & \text { Exchand } \\ & \text { sensitivity } \end{aligned}$ |  |  | Revenue |  | $\begin{gathered} \text { Business } \\ \text { profit } \end{gathered}$ |
|  | EUR | $¥ 118.79$ |  | $¥ 123.00$ |  | $¥ 125.00$ |  | USD |  | -3 | +0.4 |
|  |  |  |  |  |  |  |  | EUR |  | 1.5 | -1.0 |
| *1: Basic earnings per s Annual impact of a |  | en increase in the increase in the valu |  | sus the USD \& EUR (in billions of yen) other currencies (in billions of yen) |  |  | Other |  |  | 2.8 | -1.1 |

## Revenue Comparison by Business



## Revenue Comparison by Business



R\&D Costs, Capital Expenditure and Depreciation and Amortization Expenses




## Main Management Indicators



## Reference

## Major Business Indicators

(Billions of yen)

|  |  | FY2016 <br> Actual | FY2017 Outlook | FY2018 <br> Target |
| :---: | :---: | :---: | :---: | :---: |
| Exchange rate | USD | $¥ 108.38$ | $¥ 110.00$ | $¥ 115.00$ |
|  | EUR | $¥ 118.79$ | $¥ 125.00$ | $¥ 125.00$ |
| Printing Solutions | Revenue | 686.6 | 722.0 | 805.0 |
|  | Business profit | 84.1 | 101.0 | - |
| Visual Communications | Revenue | 179.6 | 191.0 | 200.0 |
|  | Business profit | 16.1 | 21.0 | - |
| Wearable \& Industrial Products | Revenue | 158.5 | 163.0 | 195.0 |
|  | Business profit | 7.8 | 10.0 | - |
| Other | Revenue | 1.5 | 1.0 | 0.0 |
|  | Business profit | -0.4 | -1.0 | - |
| Corporate, Adjustment | Revenue | -1.5 | -7.0 | 0.0 |
|  | Business profit | -41.7 | -52.0 | - |
| Consolidated total | Revenue | 1,024.8 | 1,070.0 | 1,200.0 |
|  | Business profit | 65.8 | 79.0 | 96.0 |
|  | ROS | 6.4\% | 7.4\% | 8\% |
|  | ROE | 10.1\% | 11.3\% | Sustain at at least 10\% |

(Billions of yen)

$\left.$| Category | FY2016 <br> Actual | FY2017 <br> Outlook | 3-year <br> cumulative <br> (FY2016-18 <br> business plan) |
| :--- | :---: | :---: | :---: |
| USD | $¥ 108.38$ | $¥ 110.00$ | $¥ 115.00$ |
| EUR | $¥ 118.79$ | $¥ 125.00$ | $¥ 125.00$ |
| Operating <br> CF | 96.8 | 106.0 | Approx. <br> 330.0 |
| FCF | 21.1 | 30.0 | Approx. <br> 120.0 |
| Capital <br> expenditure | 75.3 |  | 76.0 | | Approx. |
| ---: |
| 210.0 | \right\rvert\,

## Main Product Sales Trends

Results \& outlook vs. previous fiscal year
ASP (average selling prices) and sales amounts after conversion to yen

| Product |  | FY2016 Full year (Actual) | FY2017/Q1 <br> (Actual) | FY2017/Q2 <br> (Actual) | FY2017 Full year (Outlook) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Exchange rate | USD / EUR | $¥ 108.38 / ¥ 118.79$ | $¥ 111.08 / ¥ 122.12$ | $¥ 111.00 / ¥ 130.36$ | $¥ 110.00 / ¥ 125.00$ |
| IJP | Volume | +5\% | +7\% | +4\% | +10\% |
|  | Office/ highcapacity ink tank as \% of total unit sales | Approx. 20\%/ <br> Approx. 40\% | - | - | Less than 20\%/ More than 45\% |
|  | ASP | - high single-digit \% | + low teen \% | + mid-teen \% | + low teen \% |
|  | Revenue | - low single-digit \% | + high teen \% | Around $+20 \%$ | + low 20\% |
| IJP ink | Volume (packs) | -4\% | -2\% | -3\% | - |
|  | ASP | - low single-digit \% | + mid-single-digit \% | + high single-digit \% | - |
|  | Revenue | - mid-single-digit \% | + low single-digit \% | + mid-single-digit \% | Flat YoY |
| SIDM printers | Volume | +4\% | -25\% | -15\% | -10\% |
|  | ASP | - high teen \% | + low single-digit \% | + high single-digit \% | Flat YoY |
|  | Revenue | - mid-teen \% | - low 20\% | - high single-digit \% | Around -10\% |
| Projectors | Volume | +6\% | -2\% | +1\% | +3\% |
|  | ASP | - high single-digit \% | + mid-teen \% | + mid-teen \% | + low single-digit \% |
|  | Revenue | - low single-digit \% | + low teen \% | + mid-teen \% | + mid-single-digit \% |

The indicators in this document are based on values tracked internally by Epson.

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[^0]:    * Basic earnings per share for the period

