# Third Quarter Financial Results Fiscal Year 2015 (Ending March 2016) 

January 29, 2016 SEIKO EPSON CORP.

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue.
Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

## FY2015 reporting segments

In April 2015, the Company reorganize its businesses to put Epson in the best position to cap off the SE15 Updated Mid-Range Business Plan (FY2013-15), achieve the FY2015 Business Plan, and prepare for FY2016 and beyond. In conjunction with these structural changes, the Company changed its reporting segments at the start of the 2015 fiscal year based on the management approach. The Company's FY2014 financial results are shown under the new reporting segments to facilitate year-overyear comparisons.

## Numerical values presented herein

Numbers are rounded down to the unit indicated.
Percentages are rounded off to one decimal place.

# 1) FY2015 Q3 Financial Results 

## 2) FY2015 Financial Outlook

| (Billions of yen) |  | FY2014 |  | FY2015 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | First 9 Months | \% | First 9 <br> Months | \% | Amount | \% |
| Revenu |  | 814.8 | - | 837.4 | - | +22.6 | +2.8\% |
| Busines profit |  | 85.4 | 10.5\% | 72.7 | 8.7\% | -12.6 | -14.9\% |
| Profit fro operating |  | $\begin{array}{r} 110.6 \\ { }^{*} \begin{array}{r} 180.6) \end{array} \end{array}$ | $\begin{array}{r} 13.6 \% \\ (9.9 \%) \end{array}$ | 81.9 | 9.8\% | $\begin{array}{r} -28.7 \\ (+1.3) \end{array}$ | $\begin{array}{r} -26.0 \% \\ (+1.6 \%) \end{array}$ |
| Profit b taxes |  | $\begin{array}{r} 112.6 \\ (82.5) \end{array}$ | $\begin{aligned} & 13.8 \% \\ & (10.1 \%) \end{aligned}$ | 80.3 | 9.6\% | $\begin{aligned} & -32.3 \\ & (-2.2) \end{aligned}$ | $\begin{aligned} & -28.7 \% \\ & (-2.7 \%) \end{aligned}$ |
| Profit for the per |  | $\begin{gathered} 90.6 \\ (60.5) \end{gathered}$ | $\begin{array}{r} 11.1 \% \\ (7.4 \%) \end{array}$ | 55.2 | 6.6\% | $\begin{aligned} & -35.3 \\ & (-5.3) \end{aligned}$ | $\begin{gathered} -39.0 \% \\ (-8.8 \%) \end{gathered}$ |
| EPS*2 |  | $¥ 252.88$ | $¥ 153.64$ |  | *1 In Q1 of FY2014, the company recorded a one-time profit of approximately $¥ 30$ billion associated with revisions to the pension plan. ( ) Figures in parenthesis indicate profit excluding the effects of revisions to the pension plan. <br> *2 Epson declared a 2 -for- 1 stock split, effective April 1,2015 . EPS figures have been split-adjusted (does not include treasury stock). |  |  |
| ¢ ${ }_{\text {® }}$ | USD | $¥ 106.87$ |  | $¥ 121.70$ |  |  |  |
| $\stackrel{\stackrel{\rightharpoonup}{\mathrm{N}}}{\substack{0 \\ 0 \\ 0 \\ 0}}$ | EUR | $¥ 140.30$ |  | $¥ 134.36$ |  |  |  |

Financial Highlights (Third Quarter)

| (Billions of yen) |  | FY2014 |  | FY2015 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3Q Actual | \% | 3Q Actual | \% | Amount | \% |
| Revenue |  | 301.9 | - | 294.4 | - | -7.5 | -2.5\% |
| Business profit |  | 34.5 | 11.4\% | 32.5 | 11.0\% | -2.0 | -5.9\% |
| Profit from operating activities |  | 32.0 | 10.6\% | 40.1 | 13.7\% | +8.1 | +25.3\% |
| Profit before taxes |  | 32.0 | 10.6\% | 40.2 | 13.7\% | +8.2 | +25.6\% |
| Profit for the period |  | 24.9 | 8.3\% | 29.0 | 9.9\% | +4.1 | +16.6\% |
| EPS *1 |  | ¥69.57 |  | ¥80.89 |  |  |  |
|  | USD | $¥ 114.54$ |  | $¥ 121.50$ |  |  |  |
|  | EUR | $¥ 143.07$ |  | $¥ 132.95$ |  |  |  |

[^0]
## Q3 Performance Versus the Internal Plan

$\checkmark$ Risks (macro environmental factors and price erosion) that were factored into the previous outlook have materialized but have stayed roughly within expectations.
$\checkmark$ Strategic actions taken under the SE15 midrange business plan are on pace.
$\checkmark$ Progress on internal plans varied by segment, but

Q3 business profit was solid.

## Quarterly Revenue Trend By business segment

| (Billions of yen) 350.0 | 301.9 | 271.5 | 260.9 | 282.0 | 294.4 | Consolidated total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Y/Y | -7.5 |
| 300.0 | 0.3 | 0.3 | 0.2 | 0.3 | 0.3 |  |  |
|  | 44.4 |  |  |  | 43.3 | Other |  |
| 250.0 |  | 39.2 |  | 47.4 |  | Wearable \& Industrial Products |  |
|  | 47.3 |  | 44.0 | 49.9 | 46.0 |  |  |
| 200.0 |  | 42.9 | 45.1 |  |  | Y/Y | -1.0 |
| 150.0 |  | 185.0 |  |  |  | Visual Communications |  |
| 100.0 | 209.7 |  |  |  | 204.9 | Y/Y | -1.2 |
| 50.0 |  |  |  |  |  | Printing Solutions |  |
|  |  |  |  |  |  | Y/Y | -4.7 |
| 0.0 |  |  |  |  |  |  |  |
|  | 0.1 | 3.8 | -0.4 | -0.4 | -0.2 | Corporate, Adjustment |  |
|  | 2014/Q3 | 2014/Q4 | 2015/Q1 | 2015/Q2 | 2015/Q3 | Y/Y | -0.4 |




Quarterly Selling, General and Administrative Expenses


Quarterly Business Profit Trend

- By business segment



## Business Profit Change Cause Analysis

(Billions of yen)


* The corporate and other segments in this comparison include products and businesses that cannot be compared directly with similar items in the previous year.


## Statements of Financial Position

Total assets


Inventories


Interest-bearing liabilities \& ratio of interest-bearing liabilities


Equity \& equity ratio attributable to owners of the parent company (Shareholder's equity \& equity ratio)


## 1) FY2015 Q3 Financial Results

## 2) FY2015 Financial Outlook



[^1]
## FY2015 Financial Outlook (Revenue) <br> - By business segment



| Revenue |  |  |  |  | Half-yearly revenue |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions of yen) | 730.8 | 742.0 | 742.0 |  | (Billions of yen) | 356.6 | 385.3 | 385.3 |
| 800.0 | 2.5 | 20.0 | 20.0 | PC, Other | 450.0 |  |  |  |
| 700.0 |  |  |  | $\begin{array}{\|lr} \hline \mathrm{Y} / \mathrm{Y} & -2.5 \\ \text { Vs. previous } & \pm 0.0 \end{array}$ | 400.0 | 7.8 |  | $\stackrel{12.1}{ }$ |
| 500.0 |  |  |  | Professional Printing | 300.0 | 100.4 | 99.5 | 99.5 |
| 400.0 |  |  |  | $\begin{array}{\|ll} \hline \mathrm{Y} / \mathrm{Y} & +0.8 \\ \text { Vs. previous } & \pm 0.0 \end{array}$ | 250.0 |  |  |  |
| 300.0 | 511.1 | 525.0 | 525.0 | Printers | 150.0 |  |  |  |
| 200.0 |  |  |  | $\begin{array}{\|lr} \hline \mathrm{Y} / \mathrm{Y} & +13.8 \\ \text { Vs. previous } & \pm 0.0 \end{array}$ | 100.0 | 249.4 |  |  |
| 100.0 |  |  |  |  | 50.0 |  |  |  |
| 0.0 | -1.9 | -3.0 | $-3.0$ | Eliminations | 0.0 | -1.1 | -1.8 | -1.8 |
| 17 | FY2014 <br> Actual | FY2015 Previous Outlook | FY2015 Current Outlook |  |  | H1 <br> Actual | $\begin{gathered} \mathrm{H} 2 \\ \text { Previous } \\ \text { Outlook } \end{gathered}$ | $\begin{aligned} & \mathrm{H} 2 \\ & \text { Current } \\ & \text { Outlook } \end{aligned}$ |





| Business profit |  |  |  | Consolidated total | Half-yearly business profit |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions of yen) | 101.2 | 82.0 | 82.0 | $\begin{array}{lr} \hline \text { Y/Y } & -19.2 \\ \text { Vs. previous } & \pm 0.0 \end{array}$ | Billions of yen) | 40.2 | 41.7 | 41.7 |
| 160.0 |  |  |  | Wearable \& Industrial Products | 80.0 |  |  |  |
| 140.0 | 10.3 |  |  | $\mathrm{Y} / \mathrm{Y} \quad+1.6$ | 70. |  | 3.0 |  |
| 120.0 | 19.4 | 12.0 | 12.0 | Vs. previous $\pm 0.0$ | 60.0 | 8.9 | 7.1 | 7.1 |
| 100.0 |  | 16.0 | 16.0 | Visual Communications | 50.0 | 8.8 |  |  |
| 80.0 |  |  |  | Y/Y -3.4 <br> Vs. previous $\pm 0.0$ | 40.0 |  |  |  |
| 60.0 | 111.4 | 99.0 | 99.0 |  | 30.0 |  | 54.9 | 54.9 |
| 40.0 |  |  |  |  | 20.0 | 44.0 |  |  |
| 20.0 |  |  |  | Vs. previous $\pm 0.0$ | 10.0 |  |  |  |
| 0.0 |  |  |  | Other | 0.0 |  |  |  |
|  | -0.3 | -1.0 | -1.0 |  |  | -0.3 | -0.6 | -0.6 |
|  | -39.6 | -44.0 | -44.0 | Corporate, Adjustment |  | -21.3 | -22.6 | -22.6 |
| 21 | FY2014 <br> Actual | $\begin{aligned} & \text { FY2015 } \\ & \text { Previous } \end{aligned}$ Outlook | FY2015 Current Outlook | $\mathrm{Y} / \mathrm{Y}$ -4.3 <br> Vs. previous $\pm 0.0$ |  | H1 <br> Actual | $\begin{aligned} & \mathrm{H} 2 \\ & \begin{array}{c} \text { Previous } \\ \text { Outlook } \end{array} \end{aligned}$ | $\begin{gathered} \mathrm{H} 2 \\ \text { Current } \\ \text { Outlook } \end{gathered}$ |



| Breakdown by segment | FY2014 Actual |  | FY2015 Outlook |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Cap. Ex. | D\&A | Cap. Ex. | D\&A |
| Printing Solutions | 22.1 | 23.0 | 39.0 | 25.0 |
| Visual Communications | 6.8 | 7.2 | 10.0 | 8.0 |
| Wearable \& Industrial Products | 8.3 | 8.0 | 9.0 | 9.0 |
| Other, Corporate | 8.0 | 6.1 | 12.0 | 5.0 |

## Free Cash Flows Outlook

(Billions of yen)



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[^0]:    *1 Epson declared a 2-for-1 stock split, effective April 1, 2015. EPS figures have been split-adjusted (does not include 4 treasury stock).

[^1]:    *1 FY2014 business profit includes a one-time profit of approximately 30 billion yen from the revision of the pension system.
    ( ) Figures in parenthesis indicate profit excluding the effects of revisions to the pension plan.
    *2 Epson declared a 2-for-1 stock split, effective April 1, 2015. EPS figures have been split-adjusted (does not include treasury stock).

