## Second Quarter Financial Results Fiscal Year 2015 (Ending March 2016)

October 29, 2015 SEIKO EPSON CORP.

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## Note regarding business profit

Business profit is calculated by deducting cost of sales and SGA expenses from revenue.
Although not defined in the statement of consolidated comprehensive income, this indicator is very similar to the concept of operating income under J-GAAP. Epson will present this information as a reference, as the Company believes users of financial statements will find it useful when evaluating Epson's financial performance.

## FY2015 reporting segments

In April 2015, the Company reorganize its businesses to put Epson in the best position to cap off the SE15 Updated Mid-Range Business Plan (FY2013-15), achieve the FY2015 Business Plan, and prepare for FY2016 and beyond. In conjunction with these structural changes, the Company changed its reporting segments at the start of the 2015 fiscal year based on the management approach. The Company's FY2014 financial results are shown under the new reporting segments to facilitate year-overyear comparisons.

## Numerical values presented herein

Numbers are rounded to the unit indicated.

■ 1. Overview

- 2. Details

Financial Highlights (First Half)

| (Billions of yen) |  | FY2014 |  | FY2015 |  |  |  | $\begin{gathered} \text { Change } \\ \text { (amount, \%) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | $\begin{gathered} 7 / 30 \\ \text { Outlook } \end{gathered}$ | \% | Actual | \% |  |  | Vs. 7/30 Outlook |
| Revenue |  | 512.8 |  | 540.0 |  | 542.9 |  | $\begin{array}{r} +30.1 \\ +5.9 \% \end{array}$ |  | $\begin{array}{r} +2.9 \\ +0.6 \% \end{array}$ |
| Business profit |  | 50.9 | 9.9\% | 44.0 | 8.1\% | 40.2 | 7.4\% | $\begin{array}{r} -10.6 \\ -20.9 \% \end{array}$ | - | $\begin{array}{r} -3.7 \\ -8.5 \% \end{array}$ |
| $\begin{aligned} & \text { Profit from } \\ & \text { operating } \\ & \text { activities } \end{aligned}$ |  | $\begin{array}{r} 78.5 \\ * 1(48.5) \\ \hline \end{array}$ | $\begin{gathered} 15.3 \% \\ (9.5 \%) \end{gathered}$ | 44.0 | 8.1\% | 41.7 | 7.7\% | $\begin{array}{r} -36.8 \\ -46.9 \% \end{array}$ | $\begin{aligned} & (-6.8) \\ & (-14 \%) \end{aligned}$ | $\begin{array}{r} -2.2 \\ -5.2 \% \end{array}$ |
| Profit before taxes |  | $\begin{gathered} 80.6 \\ (50.5) \end{gathered}$ | $\begin{gathered} 15.7 \% \\ (9.9 \%) \end{gathered}$ | 44.0 | 8.1\% | 40.1 | 7.4\% | $\begin{array}{r} -40.5 \\ -50.3 \% \end{array}$ | $\begin{array}{r} (-10.4) \\ (-20.7 \%) \end{array}$ | $\begin{array}{r} -3.8 \\ -8.8 \% \end{array}$ |
| Profit for the period |  | $\begin{gathered} 65.6 \\ \text { (35.6) } \end{gathered}$ | $\begin{gathered} 12.8 \% \\ (6.9 \%) \end{gathered}$ | 28.0 | 5.2\% | 26.1 | 4.8\% | $\begin{array}{r} -39.5 \\ -60.2 \% \end{array}$ | $\begin{array}{r} (-9.4) \\ (-26.5 \%) \end{array}$ | $\begin{array}{r} -1.8 \\ -6.5 \% \end{array}$ |
| $\text { EPS }{ }^{* 2}$ |  | $¥ 183.32$ |  | ¥78.26 |  | $¥ 72.75$ | *1 In Q1 of FY2014, the company recorded a one-time profit of approximately $¥ 30$ billion associated with revisions to the pension plan. <br> Figures in parenthesis indicate profit excluding the effects of revisions to the pension plan. <br> *2 Epson declared a 2 -for- 1 stock split, effective April 1, 2015. EPS figures have been split-adjusted (does not include treasury stock). |  |  |  |
|  | USD | $¥ 103.04$ |  | $¥ 118.00$ |  | ¥121.80 |  |  |  |  |
|  | EUR | $¥ 138.91$ |  | $¥ 130.00$ |  | $¥ 135.07$ |  |  |  |  |

## Financial Highlights (Second Quarter)

| (Billions of yen) |  | FY2014 |  | FY2015 |  | Change |  | 7/30 Outlook (ref.) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q2 Actual | \% | Q2 Actual | \% | Amount | \% | Q1 results deducted from 1H outlook | \% |
| Revenue |  | 266.5 | - | 282.0 | - | +15.5 | +5.8\% | 279.0 | - |
| Business profit |  | 27.3 | 10.3\% | 23.7 | 8.4\% | -3.6 | -13.4\% | 27.4 | + 9.8\% |
| Profit from operating activities |  | 23.9 | 9.0\% | 25.4 | 9.0\% | +1.4 | +6.1\% | 27.7 | +9.9\% |
| Profit before taxes |  | 25.8 | 9.7\% | 24.0 | 8.5\% | -1.8 | -7.0\% | 27.9 | + 10.0\% |
| Profit for the period |  | 19.0 | 7.2\% | 15.6 | 5.5\% | -3.4 | -18.2\% | 17.4 | +6.2\% |
| EPS *1 |  | $¥ 53.09$ |  | $¥ 43.32$ |  |  |  |  |  |
|  | USD | $¥ 103.92$ |  | $¥ 122.23$ |  |  |  | $¥ 115.00$ |  |
|  | EUR | $¥ 137.76$ |  | $¥ 135.98$ |  |  |  | $¥ 125.00$ |  |

*1 Epson declared a 2 -for-1 stock split, effective April 1, 2015. EPS figures have been split-adjusted (does not include treasury stock).

| Revenue |  |  |  | Business profit |  |  |  | Y/Y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions |  |  |  | (Billions | 27.3 | 27.4 |  | Consolidated total |
| $\begin{aligned} & \text { of yen) } \\ & 300.0 \end{aligned}$ | 266.5 | 279.0 | 282.0 | of yen) | 27.3 | 27.4 | 23.7 | Revenue + 15.5 |
|  |  |  | 0.3 | 50.0 |  |  |  | Business profit -3.6 |
| 250.0 | 0.3 45.3 | 47.9 | 47.4 | 40.0 |  | 0.2 |  | Wearable \& Industrial Products |
|  |  |  |  |  | 2.0 | 1.9 | $1$ | Revenue + 2.0 |
| 200.0 | 44.9 | 52.8 | 49.9 | 30.0 | 6.1 | 8.5 | $4.9$ | Business profit +2.8 |
| 150.0 |  | 180.1 |  |  |  |  | 4.4 | Visual Communications |
|  |  |  |  | 20.0 |  |  |  | Revenue $\quad+5.0$ Business profit -1.7 |
| 100.0 |  |  |  |  |  |  | 24.7 | Printing Solutions |
| 50.0 |  |  |  |  |  |  |  | Revenue +8.4 <br> Business profit -5.6 |
| 0.0 | -0.2 |  |  | $0.0$ | -0.0 |  | -0.1 | Other |
|  | -0.3 | -1.5 | -0.4 |  | -11.2 | -12.9 | -10.2 | Corporate, Adjustment |
| 5 | $\begin{gathered} \text { 2014/Q } \\ \text { Actual } \end{gathered}$ | 2015/Q <br> Previous utlook (r | 2015/Q 2 <br> Actual |  | $\begin{gathered} \text { 2014/Q2 } \\ \text { Actual } \end{gathered}$ | 2015/Q Previou tlook | 2015/Q2 <br> Actual | $\begin{array}{lr}\text { Revenue } & -0.0 \\ \text { Business profit } \pm 0.9\end{array}$ |

## Key Factors in Q2 (Business Profit vs. Previous Outlook)

|  | +/- indicates positive/negative factors |  |
| :---: | :---: | :---: |
|  | Business Operations | Environmental Changes |
| Companywide |  | Severe and rapid Latin American currency devaluations |
| Printing Solutions <br> Ref: Vs. previous outlook - 4.9 billion yen | + Steady sales of high- capacity ink tank printers, higher priced business IJPs, and ink <br> - Adjustments of ink cartridge model production timing | Higher manufacturing costs for goods produced overseas due to USD appreciation Erosion of prices for ink cartridge models in North America |
| Visual communications <br> 4.1 billion yen | + New record for projector shipments in Q2 | Sluggish projector market Declining demand from U.S. and European education market Sales of high-added-value models declined and the model mix worsened |
| Wearable \& Industrial Products $+2.9 \text { billion yen }$ | + Reduced fixed costs by reorganizing the quartz business, etc. | Revenue declined mainly due to effects of semiconductor market conditions |
| IJP : Inkjet printers | Rapidly changing business environment |  |


| (Billions of yen) |  | FY2014 |  | FY2015 |  |  |  | Change (amount, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | Previous Outlook | \% | Current Outlook | \% | Y/Y |  | $\begin{aligned} & \text { Vs. } \\ & \text { Previous } \\ & \text { Outlook } \end{aligned}$ |
| Revenue |  | 1,086.3 | - | 1,130.0 | - | 1,100.0 | - | $\begin{array}{r} +13.6 \\ +1.3 \% \end{array}$ | - | $\begin{aligned} & -30.0 \\ & -2.7 \% \end{aligned}$ |
| Busin profit |  | 101.2 | 9.3\% | 102.0 | 9.0\% | 82.0 | 7.5\% | $\begin{gathered} -19.2 \\ -19.0 \% \end{gathered}$ | - | $\begin{array}{r} -20.0 \\ -19.6 \% \end{array}$ |
| Profit from operatin activitie |  | $\begin{array}{r} 131.3 \\ { }^{1} 1(101.3) \end{array}$ | $\begin{gathered} 12.1 \% \\ (9.3 \%) \end{gathered}$ | 100.0 | 8.8\% | 91.0 | 8.3\% | $\begin{array}{r} -40.3 \\ -30.7 \% \end{array}$ | $\begin{array}{r} (-10.3) \\ (-10.2 \%) \end{array}$ | $\begin{array}{r} -9.0 \\ -9.0 \% \end{array}$ |
| Profit be taxes |  | $\begin{aligned} & 132.5 \\ & (102.4) \end{aligned}$ | $\begin{gathered} 12.2 \% \\ (9.4 \%) \end{gathered}$ | 100.0 | 8.8\% | 88.0 | 8.0\% | $\begin{array}{r} -44.5 \\ -33.6 \% \end{array}$ | $\begin{array}{r} (-14.4) \\ (-14.1 \%) \end{array}$ | $\begin{array}{r} -12.0 \\ -12.0 \% \end{array}$ |
| Profit the ye |  | $\begin{array}{r} 112.7 \\ (82.7) \end{array}$ | $\begin{gathered} 10.4 \% \\ (7.6 \%) \end{gathered}$ | 70.0 | 6.2\% | 60.0 | 5.5\% | $\begin{array}{r} -52.7 \\ -46.8 \% \end{array}$ | $\begin{array}{r} (-22.7) \\ (-27.5 \%) \end{array}$ | $\begin{array}{r} -10.0 \\ -14.3 \% \end{array}$ |
| EPS *2 |  | $¥ 314.61$ |  | $¥ 195.65$ |  | $¥ 167.70$ |  |  |  |  |
|  | USD | $¥ 109.93$ $¥ 138.77$ |  | $¥ 117.00$ $¥ 127.00$ |  | $¥ 118.00$ $¥ 130.00$ |  | outlook ex <br> 3 onw ard <br> $\neq 115.00$ / EU <br> exchange <br> $\neq 0.4$ bil. / E | change rate ass $\mathrm{R}: \neq 125.00$ <br> nsitivity (busin JR : + ¥0.8 bil. |  |

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- Important second-half factors (vs. previous outlook)


## SE15 mid-range business strategies are progressing smoothly <br> $\checkmark \quad$ In consideration of environmental changes, all currently visible risks were factored into the 2nd half outlook



- IJP strategies are progressing smoothly
- Steady deployment of measures aimed at growth

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Strategic Progress
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Business Environment
over the course of the next mid-range plan $\Rightarrow$ Investment in new product development, production capacity expansion, and brand strengthening

- Uncertain prospects for the global economy including the Chinese economic slowdown and currency devaluation / delayed economic recovery in Latin America
$\Rightarrow$ Sluggish markets and decline in public procurement
- Stepped up promotional pricing by competitors
- Important second-half factors (business profit vs. previous outlook)

|  | Environmental Changes | Business Operations |
| :---: | :---: | :---: |
| Companywide | - Latin American currency devaluation | - Adjust prices |
| Printing Solutions | Professional Printing <br> - Sluggish Latin American market <br> - Less demand for LFP components | - LFP: Introduction of new models and price adjustments |
| H2 business profit <br> (vs. previous year) <br> - 9.0 billion yen | Printers <br> - Price erosion for low- and mid-range IJP in North America and other regions | - IJP: Hardware price adjustments while considering profitability <br> - BIJ: Expand sales of higher-priced models |

- Important second-half factors (business profit vs. previous outlook)

|  | Environmental Changes | Business Operations |
| :---: | :---: | :---: |
| Visual communications <br> - 2.8 billion yen | Projectors <br> - Markets to be sluggish due to economic slow down <br> - Decline in public procurement for education projectors | - Expand market presence by offering full lineup <br> - Develop competitive new products |
| Wearable \& Industrial Products <br> - 1.9 billion yen | - Revenue decline due to economic slow down (electronic devices and watches for overseas markets) | - Capture new customers for robots |

- Strengthen operations, and secure business profit
- Proceed with measures aimed at increasing profit from next FY onwards

Pioneered a new business model for the industry
$\checkmark$ Strong unit shipments of high-capacity ink tank printers ( $20 \%+$ YoY growth. Forecast exceeding the original plan.)

$\checkmark$ Sales off to a strong start in North America


US business printer market: share by technology


Printer market: share by technology
(based on number of units)

## Indonesia

- Epson's high-capacity ink tank printers are steadily growing share in the IJP market


Source: IDC, W orldwide Quarterly Hardcopy Peripherals Tracker 2015Q2 All rights reserved

## India

- Epson's high-capacity ink tank printers are steadily extending share
- Monochrome laser share decreased in 2014


Source: IDC, W orldw ide Quarterly Hardcopy Peripherals Tracker 2015Q2 All rights reserved.

## Ink sales remained steady in line with strategy

IJP install base (4-year cumulative) and ink revenue


## 1. Overview

■ 2. Details

1) FY2015 Q 2 Financial Results
2) FY2015 Financial Outlook

Quarterly Revenue Trend By business segment





Quarterly Business Profit Trend

- By business segment



## Business Profit Change Cause Analysis

(Billions of yen)


## Total assets



## Inventories



## Statements of Financial Position

Interest-bearing liabilities \& ratio of interest-bearing liabilities


Equity \& equity ratio attributable to owners of the parent company (Shareholder's equity \& equity ratio)


## 1) FY2015 Q2 Financial Results

2) FY2015 Financial Outlook








| Breakdown by segment | FY2014 Actual |  | FY2015 Outlook |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Cap. Ex. | D\&A | Cap. Ex. | D\&A |
| Printing Solutions | 22.1 | 23.0 | 39.0 | 25.0 |
| Visual Communications | 6.8 | 7.2 | 10.0 | 8.0 |
| Wearable \& Industrial Products | 8.3 | 8.0 | 9.0 | 9.0 |
| Other, Corporate | 8.0 | 6.1 | 12.0 | 5.0 |

## Free Cash Flows Outlook

(Billions of yen)


## Main Management Indicators



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[^0]:    *1 FY2014 business profit includes temporary factors including approx. 30 billion yen from the revision of the pension system, and from sales of fixed assets, etc. ( ) Figures in parenthesis indicate profit excluding the effects of revisions to the pension plan.
    7 *2 Epson declared a 2-for-1 stock split, effective April 1, 2015. EPS figures have been split-adjusted (does not include treasury stock).

