## Fourth Quarter Financial Results

 Fiscal Year 2013(Ended March 2014)

April 30, 2014
Seiko Epson Corp.

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## - Numerical values presented herein

Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

FY2013 Full-Year Financial Results
FY2014 Financial Outlook

Financial Highlights (Full Year)

| (Billions of yen) | FY2012 |  | FY2013 |  |  |  | Change (Amount, \%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \% | $\begin{gathered} 1 / 31 \\ \text { Outlook } \end{gathered}$ | \% | Actual | \% | Y/Y | $\begin{aligned} & \text { Vs. } \\ & \text { previous } \\ & \text { outlook } \end{aligned}$ |
| Net sales | 851.2 | - | 990.0 | - | 1,003.6 | - | $\begin{array}{r} +152.3 \\ +17.9 \% \end{array}$ | $\begin{array}{r} +13.6 \\ +1.4 \% \end{array}$ |
| Operating income | 21.2 | 2.5\% | 79.0 | 8.0\% | 84.9 | 8.5\% | $\begin{array}{r} +63.7 \\ +299.8 \% \end{array}$ | $\begin{array}{r} +5.9 \\ +7.6 \% \end{array}$ |
| Ordinary income | 17.6 | 2.1\% | 74.0 | 7.5\% | 78.1 | 7.8\% | $\begin{array}{r} +60.4 \\ +343.1 \% \end{array}$ | $\begin{array}{r} +4.1 \\ +5.6 \% \end{array}$ |
| Net income before income taxes taxes | -3.4 | -0.4\% | 68.0 | 6.9\% | 71.9 | 7.2\% | +75.3 | $\begin{array}{r} +3.9 \\ +5.8 \% \end{array}$ |
| Net income | -10.0 | -1.2\% | 52.0 | 5.3\% | 83.6 | 8.3\% | +93.7 | $\begin{array}{r} +31.6 \\ +61.0 \% \end{array}$ |
| EPS | $-¥ 56.41$ |  | $¥ 290.68$ |  | $¥ 467.87$ |  |  |  |
| \% ${ }_{\text {on }}^{\text {¢ }}$ | $¥ 83.11$ |  | $¥ 100.00$ |  | $¥ 100.23$ |  |  |  |
| 尔总EUR | $¥ 107.14$ |  | $¥ 134.00$ |  | $¥ 134.37$ |  |  |  |
| Previous outlook exchange rate assumptions from Q4 onward USD: $¥ 100.00$, EUR: $¥ 140.00$ |  |  |  |  |  |  |  |  |

FY2013 Financial Results

- By business segment

(Billions of yen)




## Strategies pursued under our business plan have started to show up in the numbers, with some help from the weaker yen.



## Goals and results in the IJP business

Strengthen products to capture high print volume customers

Expand sales of high-capacity ink tank models

Expand the commercial printer product lineup

Improved model mix

## Increased ASPs

Sales of consumables trending up


- Readjust the product mix \& adopt new business models in existing business segments.
$>$ IJPs for emerging markets \& offices
> Ultra-short-throw lens \& installation projectors
- Develop new business segments
> Commercial printers
$>$ Sensing and industrial solutions segment


## Become a community of robust businesses

 with strong synergies- Become a company that once again posts strong growth

Next mid-
range business plan (FY2016-18)
by creating and providing new information tools and equipment for businesses and professionals, as well as consumers.

- Achieve $10 \%$ ROS and $10 \%$ or higher ROE on a continuous basis as early as possible.


## Stay on the course charted for the $2^{\text {nd }}$

FY2014 actions
year of the business plan and remain focused on accelerating the planned strategic actions

- Avoiding the single-minded pursuit of net sales growth, generate steady income and put the company in a stronger financial position.
- Strategically invest as necessary to accelerate measures geared toward future growth while keeping fixed costs under control.


FY2014 Financial Outlook

| (Billions of yen) |  | FY2013 |  | FY2014 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | Outlook | \% | Amount | \% |
| Net sales |  | 1,003.6 | - | 1,010.0 | - | +6.3 | +0.6\% |
| Operating income |  | 84.9 | 8.5\% | 87.0 | 8.6\% | +2.0 | +2.4\% |
| Ordinary income |  | 78.1 | 7.8\% | 88.0 | 8.7\% | +9.8 | +12.6\% |
| Net income before income taxes |  | 71.9 | 7.2\% | 84.0 | 8.3\% | +12.0 | +16.8\% |
| Net income |  | 83.6 | 8.3\% | 65.0 | 6.4\% | -18.6 | -22.3\% |
| EPS |  | $¥ 467.87$ |  | $¥ 363.35$ |  |  |  |
|  | USD | $¥ 100.23$ |  | $¥ 100.00$ |  |  |  |
|  | EUR | $¥ 134.37$ |  | $¥ 135.00$ |  |  |  |

FY2014 Financial Outlook (Net Sales)

- By business segment


Net Sales Outlook by Business
-Information Equipment Segment


## Progress of Inkjet Printer Business

Office and high-capacity ink tank IJP model unit shipment trends


■ Significantly expanded high-capacity ink tank models

- Expanded and enhanced the office inkjet lineup


FY2014 Financial Outlook (Operating Income)

- By business segment



## FY2012 <br> FY2013 F nanctal Outhor

FY2013 Q4 Financial Results

Financial Highlights (Fourth Quarter)

| (Billions of yen) |  | FY2012 |  | FY2013 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q4 Actual | \% | Q4 Actual | \% | Amount | \% |
| Net sales |  | 227.1 | - | 253.1 | - | +25.9 | +11.4\% |
| Operating income |  | 9.4 | 4.2\% | 10.0 | 4.0\% | +0.5 | +6.2\% |
| Ordinary income |  | 5.5 | 2.4\% | 6.1 | 2.4\% | +0.6 | +11.6\% |
| Net income before income taxes |  | -0.7 | -0.3\% | 4.4 | 1.7\% | +5.2 | - |
| Quarterly net income |  | 2.5 | 1.1\% | 32.9 | 13.0\% | +30.4 | - |
| EPS |  | $¥ 14.10$ |  | $¥ 184.08$ |  |  |  |
|  | USD | $¥ 92.42$ |  | $¥ 102.78$ |  |  |  |
|  | EUR | $¥ 122.05$ |  | $¥ 140.79$ |  |  |  |

Quarterly Net Sales Trend
-By business segment


Quarterly Net Sales Comparison
-Information Equipment Segment


## Quarterly Net Sales Comparison <br> Devices \& Precision Products Segment

(Billions of yen)
31.5
33.9
50.0

-10.0

Quarterly Selling, General and Administrative Expenses


Quarterly Operating Income Trend
-By business segment


## Operating Income Fluctuation Cause Analysis


*The corporate and other segments in this comparison include products and businesses that cannot be compared directly with similar items in the previous year.

## Statistics of Balance Sheet Items



Interest-bearing liabilities and ratio of interest-bearing liabilities


Shareholder's equity and equity ratio


* Lease obligations are included in interest-bearing liabilities
*Shareholder equity $=$ total net assets - minority interests in subsidiaries
$\square$ Capital expenditures
of yen)
$\square$ Depreciation and amorization


| Breakdown by <br> segment | FY2013 Actual |  | FY2014 Outlook |  |
| :--- | ---: | ---: | ---: | ---: |
|  | D\&A | Cap. Ex. | D\&A |  |
| Information Equipment | 26.8 | 25.6 | 38.0 | 30.0 |
| Devices \& Precision Products | 8.0 | 7.8 | 10.0 | 8.0 |
| Sensing \& Industrial Solutions | 0.8 | 0.7 | 2.0 | 1.0 |
| Other/Corporate | 2.0 | 4.5 | 5.0 | 5.0 |

## Free Cash Flow Outlook

(Billions of yen)



- Epson to apply IFRS from FY2014
- IFRS-based financial results to be presented from Q1

| J-GAAP |  | FY2014 |  |
| :---: | :---: | :---: | :---: |
|  |  | Full-Year Outlook | \% |
| Net sales |  | 1,010.0 | - |
| Operating income |  | 87.0 | 8.6\% |
| Ordinary income |  | 88.0 | 8.7\% |
| Net income before income taxes |  | 84.0 | 8.3\% |
| Net income |  | 65.0 | 6.4\% |
| EPS |  | $¥ 363.35$ |  |
| Exchange | USD | $¥ 100.00$ |  |
|  | EUR | $¥ 135.00$ |  |


| IFRS |  | FY2014 |  |
| :---: | :---: | :---: | :---: |
|  |  | Full-Year Outlook | \% |
| Revenue |  | 1,010.0 | - |
| Business profit* |  | 85.0 | 8.4\% |
| Operating profit |  | 104.0 | 10.3\% |
| Profit before taxes |  | 103.0 | 10.2\% |
| Profit |  | 80.0 | 7.9\% |
| EPS |  | $¥ 447.20$ |  |
| Exchangerate | USD | $¥ 100.00$ |  |
|  | EUR | $¥ 135.00$ |  |

[^0]
## Changes to Profit and Loss Statement Accompanying IFRS Implementation

## J-GAAP (Statement of Operations)

## Net sales

-) Cost of sales

## Gross profit

-) Selling, general and administrative expenses (SGA)

IFRS (Statement of Comprehensive Income)

## Revenue

- ) Cost of sales


## Gross profit

- ) Selling, general and administrative expenses (SGA)


## Business profit

* Revenue, excluding cost of sales and SGA expenses
+) Other operating income
- ) Other operating expenses

Operating profit
+) Financial profit

- Financial costs
$\pm)$ Investment profit and losses from equity method


## Profit before taxes

- ) Income tax expenses


## Profit from continuing operations

Profit from discontinued operations

## Profit

$\pm$ Other comprehensive income
Comprehensive income

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[^0]:    * Business profit is not defined by IFRS. However, Epson will use business profit (= revenue - cost of sales - selling, general and administrative expenses) as a measure to gauge the financial performance of its businesses and will also present this information to users of Epson's financial statements, as the Company believes it will prove useful for evaluating Epson's financial performance.

