# Second Quarter Financial Results Fiscal Year 2013 <br> (Ending March 2014) 

October 31, 2013
Seiko Epson Corp.

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

Numerical values presented herein
Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## Changes to segment reporting

We redefined future growth areas based on the business strategies outlined in the Updated SE15 Second-Half Mid-Range Business Plan (FY2013-15) and reorganized at the start of fiscal 2013 to more sharply clarify and accelerate initiatives in every business domain.
FY2012 Segments
FY2013 Segments


| Business name | Businesses included | Disclosure segment |
| :---: | :---: | :---: |
| Printing Systems | Inkjet printers |  |
|  | Page printers |  |
|  | Business systems |  |
| $\begin{gathered} \text { Visual } \\ \text { Communications } \end{gathered}$ | Projectors, HMD |  |
| Microdevices | Crystal devices |  |
|  | Semiconductors |  |
| Precision Products | Watches |  |
|  | Metal powder |  |
|  | Surface finishing |  |
| Industrial Solutions |  |  |
| Sensing Systems |  |  |

*P: Personal M: Motion
*HMD: Head-mounted display

- FY2012 segment financials were adjusted for comparison against the FY2013 outlook.
- The transferred optical products business is included in the Corporate Segment.


## 1. Overview

## 2. Details

Financial Highlights (First Half)

| (Billions of yen) | FY2012 |  | FY2013 |  |  |  | Change (amount, \%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \% | $\begin{gathered} 7 / 31 \\ \text { Outlook } \end{gathered}$ | \% | Actual | \% | Y/Y | $\begin{aligned} & v_{5} \\ & \text { previous } \\ & \text { Outitook } \end{aligned}$ |
| Net sales | 388.2 |  | 450.0 |  | 468.6 | - | $\begin{aligned} & +80.3 \\ & +20.7 \% \end{aligned}$ | $\begin{aligned} & +18.6 \\ & +4.1 \% \end{aligned}$ |
| Operating income | -14.1 | -3.6\% | 13.0 | 2.9\% | 34.0 | 7.3\% | +48.1 | $\begin{array}{r} +21.0 \\ +161.8 \% \end{array}$ |
| Ordinary income | -14.1 | -3.7\% | 9.0 | 2.0\% | 30.6 | 6.5\% | +44.8 | $\begin{aligned} & +21.6 \\ & +240.5 \% \end{aligned}$ |
| Net income before income taxes | -29.6 | -7.6\% | 7.0 | 1.6\% | 28.5 | 6.1\% | +58.1 | $\begin{array}{r} +21.5 \\ +307.7 \% \end{array}$ |
| Net income | -35.4 | -9.1\% | 1.0 | 0.2\% | 18.4 | 3.9\% | +53.8 | +17.4 |
| EPS | $-\nVdash 198.15$ |  | $¥ 5.59$ |  | $\not \geqslant 103.09$ |  |  |  |
| m USD | $¥ 79.41$ |  | $¥ 94.00$ |  | ¥98.85 |  |  |  |
| - ${ }_{0}^{\text {O/0 }}$ | $¥ 100.64$ |  | $¥ 124.00$ |  | $¥ 130.00$ |  |  |  |

Financial Highlights (Second Quarter)

| (Billions of yen) |  | FY2012 |  | FY2013 |  | $\begin{gathered} \text { Change } \\ \text { (amount \%) } \end{gathered}$ | 7/31 previous outlook (Ref.) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q2 Actual | \% | Q2 Actual | \% | Y/Y |  | \% |
| Net | ales | 201.9 | - | 248.4 | - | $\begin{array}{r} +46.5 \\ +23.0 \% \end{array}$ | 229.8 | - |
| Opera incom | $\begin{aligned} & \text { ating } \\ & \text { ne } \end{aligned}$ | 1.9 | 1.0\% | 26.0 | 10.5\% | +24.0 | 4.9 | 2.2\% |
| Ordin incom |  | 2.2 | 1.1\% | 25.7 | 10.4\% | +23.5 | 4.1 | 1.8\% |
| $\begin{gathered} \text { Net in } \\ \text { before } \\ \text { taxes } \end{gathered}$ taxe | $\begin{aligned} & \text { come } \\ & \text { income } \end{aligned}$ | 2.2 | 1.1\% | 25.2 | 10.2\% | +23.0 | 3.7 | 1.6\% |
| Net incom |  | -0.9 | -0.5\% | 18.3 | 7.4\% | +19.2 | 0.8 | 0.4\% |
| EPS |  | $-¥ 5.48$ |  | $¥ 102.38$ |  |  |  |  |
| ツ | USD | $¥ 78.63$ |  | $¥ 98.95$ |  |  | $¥ 90.00$ |  |
| - | EUR | $¥ 98.36$ |  | $¥ 131.05$ |  |  | $¥ 120.00$ |  |
| Previous outlook exchange rate assumptions from Q2 onwardUSD: $¥ 90.00$, EUR: $¥ 120.00$ |  |  |  |  |  |  |  |  |

FY2013 Second Quarter Business Results
-By business segment


- Net sales and every income category improved dramatically due to strategic measures in information equipment and weaker yen


## Information Equipment Segment

Inkjet Printer Business
> Improved model mix and average selling prices
$\checkmark$ Low-end models curtailed in developed markets, lineup of office and other high-end models strengthened, prices maintained
$\checkmark$ Large increase in shipments of highcapacity ink tank models in emerging markets
> Increased revenue from consumables by improving model mix
> Increased shipments of new commercial printers*

Business Systems Business
$>$ SIDM unit shipments increased due to firm demand in China
> North American market for POS products recovering

```
Visual Communications Business
```

> Quarterly shipments hit an all-time high, driven by sales of business projectors in North America and education projectors in Europe and China

## Devices \& Precision Products Segment

Microdevices Business
> Competitors reduced prices due to weakened yen
Precision Products Business
$>$ Sales of premium products in Japan remained firm

Corporate
Effectively used Epson patents to generate patent royalty income



## FY2013 Financial Outlook (Operating Income) <br> -By business segment



Revised H2 exchange rate assumptions to USD $=¥ 95$ and EUR $=¥ 125$ based on recent trends and factored the considerations below into the outlook

```
Information Equipment Segment
```

> Although no major changes are expected in the market from the first half, we raised our outlook because we will achieve our previous forecast by continuing to pursue our planned strategic actions in IJP and elsewhere, and will then factor in the latest exchange rate assumptions.

## Devices \& Precision Products Segment

> The microdevice outlook was lowered due to ongoing price erosion

> Sensing \& Industrial Solutions Segment
> Lowered the outlook due to delayed rollout of products in new business
> Office IJP models seen accounting for more than 20\% of FY2013 IJP unit shipments. Steadily improve install base composition with an upgraded lineup instead of counting on steep growth in office unit shipments.
> High-capacity ink tank models were initially expected to account for less than 50\% of FY2013 unit shipments in Asia-Pacific and Latin America. The latest outlook is for more than 50\%.

> We steadily reduced the IJP variable cost ratio by improving the model mix, increasing ASPs, and reducing costs.
$>$ The effect of this improvement is also being seen in income, and a dramatic improvement in profitability is forecast for FY2013.

## Broad deployment of compact IJPs

Announced ten new compact, stylish inkjet printer models for Japanese market on Sept. 3.



## 1. Overview

## 2. Details

## 1) FY2013 Q2 Financial Results

## 2) FY2013 Business Outlook

Financial Highlights (Second Quarter)

| (Billionsof yen) | FY2012 |  | FY2013 |  | Change | 7/31 previous |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 Actual | \% | Q2 Actual | \% | Y/Y |  | \% |
| Net sales | 201.9 | - | 248.4 |  | $\begin{array}{r} +46.5 \\ +23.0 \% \end{array}$ | 229.8 |  |
| Operating income | 1.9 | 1.0\% | 26.0 | 10.5\% | +24.0 | 4.9 | 2.2\% |
| Ordinary income | 2.2 | 1.1\% | 25.7 | 10.4\% | +23.5 | 4.1 | 1.8\% |
| Net income before income taxes | 2.2 | 1.1\% | 25.2 | 10.2\% | +23.0 | 3.7 | 1.6\% |
| Net income | -0.9 | -0.5\% | 18.3 | 7.4\% | +19.2 | 0.8 | 0.4\% |
| EPS | $-¥ 5.48$ |  | $¥ 102.38$ |  |  |  |  |
| NUSD | $¥ 78.63$ |  | 798.95 |  |  | 790.00 |  |
|  | $¥ 98.36$ |  | $¥ 131.05$ |  |  | $¥ 120.00$ |  |
| Previous outlook exchange rate assumptions from Q2 onward USD: $¥ 90.00$, EUR: $¥ 120.00$ |  |  |  |  |  |  |  |

Quarterly Net Sales Trend
-By business segment


Quarterly Net Sales Comparison
-Information Equipment Segment


## Quarterly Net Sales Comparison

Devices and Precision Products Segment


Quarterly Selling, General and Administrative Expenses


Quarterly Operating Income Trend
-By business segment


## Operating Income Fluctuation Cause Analysis

(Billions of yen)


## Statistics of Balance Sheet Items

Total assets


I nventories


Interest-bearing liabilities \& ratio of interest-bearing liabilities

of yen)
Shareholders' equity \& equity ratio


[^0]
## 1) FY2013 Q2 Financial Results

2) FY2013 Business Outlook

| (Billions of yen) |  | FY2012 |  | FY2013 |  |  |  | Change (amount, \%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | $7 / 31$ Outlook | \% | Current <br> Outlook | \% | Y/Y | Vs. previous outlook |
| Net s | ales | 851.2 | - | 930.0 | - | 960.0 | - | $\begin{array}{r} 108.7 \\ +12.8 \% \end{array}$ | $\begin{aligned} & +30.0 \\ & +3.2 \% \end{aligned}$ |
| Opera incom | ating <br> ne | 21.2 | 2.5\% | 37.0 | 4.0\% | 58.0 | 6.0\% | $\begin{array}{r} +36.7 \\ +172.9 \% \end{array}$ | $\begin{array}{r} +21.0 \\ +56.8 \% \end{array}$ |
| Ordin incom | ary | 17.6 | 2.1\% | 33.0 | 3.5\% | 55.0 | 5.7\% | $\begin{array}{r} +37.3 \\ +212.0 \% \end{array}$ | $\begin{array}{r} +22.0 \\ +66.7 \% \end{array}$ |
| Net in before taxes | come income $\qquad$ | -3.4 | -0.4\% | 26.0 | 2.8\% | 48.0 | 5.0\% | +51.4 | $\begin{array}{r} +22.0 \\ +84.6 \% \end{array}$ |
| Net incom |  | -10.0 | -1.2\% | 15.0 | 1.6\% | 34.0 | 3.5\% | +44.0 | $\begin{array}{r} +19.0 \\ +126.7 \% \end{array}$ |
| EPS |  | - $¥ 56.41$ |  | $¥ 83.85$ |  | $¥ 190.06$ |  |  |  |
|  | USD | $¥ 83.11$ $¥ 107.14$ |  | $\begin{aligned} & \not ¥ 92.00 \\ & \neq 122.00 \end{aligned}$ |  | $¥ 97.00$ $¥ 127.00$ |  | t outlook exc sumptions fr $\begin{array}{r} ¥ 95.00 \\ ¥ 125.00 \\ \hline \end{array}$ | hange om Q3 |
| Previous outlook exchange rate assumptions from Q2 onward <br> USD: $¥ 90.00$, EUR: $¥ 120.00$ |  |  |  |  |  |  |  |  |  |



Net Sales Outlook by Business
-Information Equipment Segment


|  | Net Sales |  |  | (Billions of yen) |  | Half-Yearly Net Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 700.0 | 538.1 | 596.0 | 618.0 |  |  | 282.0 | 293.1 | 314.0 | 324.8 |
|  |  |  | - | Scanners, Other | 350.0 |  |  |  |  |
| 600.0 |  | $3 \%$ | 3\% |  |  |  |  |  | 3\% |
| 500.0 | ${ }^{2 \%}$ | 18\% | 18\% | Business Systems |  | 3\% | 2\% | 17\% | 17\% |
|  | 18\% | 8\% | 8\% |  | 250.0 | 20\% |  | 8\% | 8\% |
| 400.0 | 10\% |  |  | Page Printers |  | 8\% | 8\% |  |  |
| 300.0 |  |  |  |  | 150.0 |  |  |  |  |
| 200.0 |  |  |  | Inkjet Printers | 100.0 | 69\% | 70\% | 73\% | 72\% |
| 100.0 |  |  |  |  | 50.0 |  |  |  |  |
| 0.0 |  |  |  |  | 0.0 |  |  |  |  |
| -100.0 |  |  |  |  | -50.0 |  |  |  |  |
|  | FY2012 | FY2013 | FY2013 |  |  | H1 | H1 | H2 | H2 |
|  | Actual | Previous | Current |  |  | Previous Outlook | Actual | Previous Outlook | Current Outlook |
| 30 |  | Outlook | Outlook |  |  |  |  |  |  |




## FY2013 Financial Outlook (Operating Income) <br> - By business segment



Outlook for Capital Expenditure, and Depreciation and Amortization EPSON


| Breakdown by segment | FY2012 Actual |  | FY2013 Outlook |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cap. Ex. | D\&A | Cap. Ex. | D\&A |
| Information Equipment | 33.4 | 26.3 | 30.0 | 31.0 |
| Devices \& Precision Products | 6.7 | 8.0 | 11.0 | 9.0 |
| Sensing \& Industrial Solutions | 0.5 | 0.5 | 1.0 | 1.0 |
| Other/Corporate | 2.4 | 4.3 | 2.0 | 3.0 |

## Free Cash Flow Outlook

(Billions of yen)



# EPSON <br> EXCEED YOUR VISION 


[^0]:    *Lease obligations are included in interest-bearing liabilities
    *Shareholder equity $=$ total net assets - minority interests in subsidiaries

