## First Quarter Financial Results Fiscal Year 2013 (Ending March 2014)

July 31, 2013
Seiko Epson Corp.

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

Numerical values presented herein
Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## Changes to segment reporting

We redefined future growth areas based on the business strategies outlined in the Updated SE15 Second-Half Mid-Range Business Plan (FY2013-15) and reorganized at the start of fiscal 2013 to more sharply clarify and accelerate initiatives in every business domain.
FY2012 Segments
FY2013 Segments

|  |  | Business nam | Businesses includ | segment |
| :---: | :---: | :---: | :---: | :---: |
| Printer | IJP | Printing Systems | Inkjet printers |  |
|  | PP |  | Page printers |  |
|  | BS |  | Business systems |  |
| Visual Products | PRJ | Visual Communications | Projectors, HMD |  |
| Device | Crystal devices | Microdevices | Crystal devices |  |
|  | Semiconductors |  | Semiconductors |  |
| Precision Products | Watches | Precision Products | Watches |  |
|  | Metal powder |  | Metal powder |  |
|  | Surface Finishing |  | Surface finishing |  |
|  | Factory automation | Industrial Solutions |  |  |
| Group | P Project |  |  |  |
|  | M Project | Sensing Systems |  |  |

* P: personal $M$ : motion
- FY2012 segment financials were adjusted for comparison against the FY2013 outlook.
- The transferred optical products business is included in the Corporate Segment.


## 1) FY2013 Q1 Financial Results

2) FY2013 Financial Outlook

Financial Highlights (First Quarter)

| $\begin{aligned} & \text { (Billions } \\ & \text { of yent } \end{aligned}$ |  | FY2012 |  | FY2013 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 Actual | \% | Q1 Actual | \% | Amount | \% |
| Net sales |  | 186.3 | - | 220.1 | - | +33.8 | +18.2\% |
| Operating <br> income |  | -16.1 | -8.6\% | 8.0 | 3.6\% | +24.1 | - |
| Ordinaryincome |  | -16.4 | -8.8\% | 4.8 | 2.2\% | +21.3 | - |
| Net income |  | -31.9 | -17.1\% | 3.2 | 1.5\% | +35.1 | - |
| Quarterly net income |  | -34.4 | -18.5\% | 0.1 | 0.1\% | +34.5 | - |
| EPS |  | $-¥ 192.67$ |  | ¥0.70 |  |  |  |
|  | USD | ¥80.20 |  | ¥98.76 |  |  |  |
|  | EUR | $¥ 102.91$ |  | $¥ 128.95$ |  |  |  |

- Net sales and each category of income plans exceeded due to solid results in information-related equipment and devices \& precision products, and yen depreciation


## Information Equipment Segment

## Inkjet Printer Business

> Unit shipments below plan due to slow economic recovery in Japan and Europe and postponement of a major channel sale in North America
> Sales of office printers in North America were steady and sales of high-capacity ink tank models in emerging markets exceeded plan
> Consumables sales were below plan in Japan, steady in Europe, and above plan in North America due to expansion of the office printer install base
> Net sales and operating income both exceeded plan, in part due to sustained price maintenance measures

## Business Systems Business

> Unable to meet returning demand for SIDM tax collection models in China due to production delays
> POS products affected by slowing of Chinese market growth, etc.
> Net sales plan exceeded due to foreign exchange effects, but operating income in line with plan

## Visual Communications Business

$>$ The projector market contracted in Europe and other regions
$>$ Unit volume fell short of plan in Europe, China, etc.
$>$ Both net sales and operating income exceeded plan due to price maintenance, model mix improvement, and foreign exchange effects

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Devices & Precision Products Segment
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Microdevices Business
>Quartz device results in line with expectations. Semiconductor business saw steady demand for monochrome drivers.

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Precision Products Business
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> Sales of high-end brand watches exceeded plan

Quarterly Net Sales Trend
-By business segment

2012/Q1 2012/Q2 2012/Q3 2012/Q4 2013/Q1

Quarterly Net Sales Comparison
-Information Equipment Segment


## Quarterly Net Sales Comparison

Devices and Precision Products Segment


Quarterly Selling, General and Administrative Expenses


Quarterly Operating Income Trend
-By business segment
(Billions of yen)


|  | -9.5 | -8.6 | -8.5 | -2.8 | -9.6 | Corporate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012/Q1 | 2012/Q2 | 2012/Q3 | 2012/Q4 | 2013/Q1 |  |

## Operating Income Fluctuation Cause Analysis

(Billions of yen)

(Billions of yen)
Total assets


I nventories

(Billions of yen)
Interest-bearing liabilities \& ratio of interest-bearing liabilities


Shareholders' equity \& equity ratio


* Lease obligations are included in interest-bearing liabilities
*Shareholder equity $=$ total net assets - minority interests in subsidiaries


## 1) FY2013 Q1 Financial Results

## 2) FY2013 Financial Outlook

| (Billions of yen) | FY2012 |  | FY2013 |  |  |  | $\begin{gathered} \text { Change } \\ \text { (amount, \%) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | \% | $\begin{gathered} 4 / 30 \\ \text { Outlook } \end{gathered}$ | \% | $\begin{aligned} & \text { Current } \\ & \text { Outlook } \end{aligned}$ | \% | Vs. Previous | $\begin{aligned} & \text { Vs. } 4 / 30 \\ & \text { Outlook } \end{aligned}$ |
| Net sales | 851.2 | - | 910.0 |  | 930.0 | - | $\begin{array}{r} +78.7 \\ +9.2 \% \end{array}$ | $\begin{array}{r} +20.0 \\ +2.2 \% \end{array}$ |
| Operating income | 21.2 | 2.5\% | 33.0 | 3.6\% | 37.0 | 4.0\% | $\begin{array}{r} +15.7 \\ +74.1 \% \end{array}$ | $\begin{array}{r} +4.0 \\ +12.1 \% \end{array}$ |
| Ordinary income | 17.6 | 2.1\% | 30.0 | 3.3\% | 33.0 | 3.5\% | $\begin{array}{r} +15.3 \\ +87.2 \% \end{array}$ | $\begin{array}{r} +3.0 \\ +10.0 \% \end{array}$ |
| Net income before income taxes | -3.4 | -0.4\% | 23.0 | 2.5\% | 26.0 | 2.8\% | +29.4 | $\begin{array}{r} +3.0 \\ +13.0 \% \end{array}$ |
| Net income | -10.0 | -1.2\% | 13.0 | 1.4\% | 15.0 | 1.6\% | +25.0 | $\begin{array}{r} +2.0 \\ +15.4 \% \end{array}$ |
| EPS | $-¥ 56.41$ |  | $¥ 72.67$ |  | $¥ 83.85$ |  |  |  |
|  | $¥ 83.11$ |  | $¥ 90.00$ |  | ¥92.00 | Curre | nt outlook exch <br> 3/ Q2 onwar | $\begin{aligned} & \text { change } \\ & \text { rom } \end{aligned}$ |
| ${ }^{\circ} \mathrm{O}$ a ${ }^{\text {a }}$ EUR | $¥ 107.14$ |  | $¥ 120.00$ |  | ¥122.00 | $\begin{aligned} & \text { USD } \\ & \text { EUR } \end{aligned}$ |  |  |

## Main Factors Affecting FY2013 Outlook (vs. Previous Outlook) EPSON

Considerations factored into outlook for remainder of FY2013

## Inkjet Printer Business

> Pursue the following strategies while continuing to maintain prices and profitability:
$\checkmark$ Expand sales of popular high-capacity ink tank models
$\checkmark$ Expand office printer install base to grow sales of consumables

## Other Businesses

> Effects of slowing growth in China and delayed recovery in Europe factored in along with the effects of softer demand for smartphones, digital cameras, etc.

- 1st half: Outlook raised for both net sales and operating income. Q2 expected to be in line with previous outlook.
- 2nd half: Net sales outlook not changed, but outlook lowered for each income category
- Full year: Net sales and income category outlook raised given upward revision of first-half outlook


Net Sales Outlook by Business
-Information Equipment Segment




|  | Net Sales |  |  | (Billions of yen) |  | Half-Yearly Net Sales |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 120.0 | 93.3 | 96.0 | 94.0 |  |  | 47.0 | 48.0 | 49.0 | 46.0 |
|  |  |  |  |  | 60.0 |  |  |  |  |
| 100.0 |  |  |  |  |  |  |  |  |  |
| 80.0 | \# 35 | 35\% |  | Semiconductors | $\begin{aligned} & 50.0 \\ & 40.0 \end{aligned}$ | 33\% | 35\% | 36\% | 33\% |
| 60.0 |  |  |  |  | 30.0 |  |  |  |  |
| 40.0 | 65\% | 65\% | $66 \%$ | Quartz Devices | 20.0 | 67\% | 65\% | 64\% | 67\% |
| 20.0 0.0 |  |  |  |  | $10.0$ $0.0$ |  | $\underline{ }$ |  |  |
| -20.0 |  |  |  |  | -10.0 |  |  |  |  |
| 22 | FY2012 <br> Actual | FY2013 <br> Previous Outlook | FY2013 Current Outlook |  |  | H1 <br> Previous Outlook |  | H2 <br> Previous Outlook | $\begin{gathered} \mathrm{H} 2 \\ \text { Current } \\ \text { Outlook } \end{gathered}$ |

FY2013 Financial Outlook (Operating Income)
-By business segment


Outlook for Capital Expenditure and Depreciation \& Amortization Expenses
(Billions of yen)
$\square$ Capital expenditures
$\square$ Depreciation and amortization


| Breakdown by segment | FY2012 Actual |  | FY2013 Outlook |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cap. Ex. | D\&A | Cap. Ex. | D\&A |
| Information Equipment | 33.4 | 26.3 | 30.0 | 31.0 |
| Devices \& Precision Products | 6.7 | 8.0 | 11.0 | 9.0 |
| Sensing \& Industrial Solutions | 0.5 | 0.5 | 1.0 | 1.0 |
| Other/Corporate | 2.4 | 4.3 | 2.0 | 3.0 |

## Free Cash Flow Outlook

(Billions of yen)


## Main Management Indicators



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