Third Quarter Financial Results Fiscal Year 2012 (Ending March 2013)

January 31, 2013
SEIKO EPSON CORPORATION

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## $\square$ Numerical values presented herein

Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## 1) FY2012 Q3 Financial Results

## 2) FY2012 Business Outlook

| Thru Q3 |  | FY2011 |  | FY2012 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Billions of yen) |  | First 9 Months | \% | First 9 Months | \% | Amount | Change |
| Net sales |  | 664.6 | - | 624.1 | - | -40.4 | -6.1\% |
| Operating income |  | 21.1 | 3.2\% | 11.7 | 1.9\% | -9.3 | -44.1\% |
| Ordinary income |  | 21.4 | 3.2\% | 12.0 | 1.9\% | -9.3 | -43.6\% |
| Net Income Before Income Taxes |  | 8.6 | 1.3\% | -2.6 | -0.4\% | -11.3 | - |
| Net Income |  | 0.3 | 0.1\% | -12.6 | -2.0\% | -13.0 | - |
| EPS |  | $¥ 2.04$ |  | $-¥ 70.50$ |  |  |  |
| $\begin{aligned} & \text { N } \\ & =0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | USD | $¥ 79.01$ |  | $¥ 80.00$ |  |  |  |
|  | EUR | $¥ 110.64$ |  | $¥ 102.17$ |  |  |  |

Financial Highlights (Third Quarter)

| (Billions of yen) |  | FY2011 |  | FY2012 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q3 Actual | \% | Q3 Actual | \% | Amount | Change |
| Net sales |  | 239.1 | - | 235.8 | - | -3.2 | -1.3\% |
| Operating income |  | 14.3 | 6.0\% | 25.9 | 11.0\% | +11.6 | +81.0\% |
| Ordinary income |  | 15.3 | 6.4\% | 26.2 | 11.1\% | +10.9 | +71.8\% |
| Net Income Before Income Taxes |  | 8.5 | 3.6\% | 26.9 | 11.4\% | +18.4+ | 216.3\% |
| Quarterly Net Income |  | 4.7 | 2.0\% | 22.8 | 9.7\% | +18.0+ | 378.7\% |
| EPS |  | $¥ 25.21$ |  | $¥ 127.64$ |  |  |  |
| $\begin{aligned} & \quad \begin{array}{l} \text { N } \\ 20 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{array} \end{aligned}$ | USD | $¥ 77.41$ |  | $¥ 81.17$ |  |  |  |
|  | EUR | $¥ 104.33$ |  | $¥ 105.25$ |  |  |  |

Inkjet Printer Business
> Negative market growth in Europe, the U.S., and now Japan
> Unit shipments below expectations; consumables sales in line with expectations
$\checkmark$ Office inkjets as a \% of total shipments, expansion of high-capacity ink tank models, and expansion of compact models were generally in line with plan
$>$ Operating income in line with expectations, as printer costs were reduced and prices maintained as planned

## Business Systems Business

$>$ Net sales and operating income were affected by the economic slump in Europe and the slowing of growth in China, but both were in line with expectations

## Visual Products Business

> Posted year-over-year projector unit growth, but unit shipments and net sales were lower than forecast due to decline in tenders in the U.S. and falling demand in education market in Asia
> Operating income in line with expectations owing to price maintenance and improved model mix

## Key Points of FY2012 Third-Quarter Financials (Vs. Previous Outlook)

## Microdevices Business

> Net sales fell short of the plan due to slack demand for finished products such as digital home electronics, cell phones, and smartphones, but operating income was in line with the plan mainly because of ongoing efforts to reduce fixed costs

## Precision Products Business

> Watches: Firm demand for wristwatches on the high end and in Japan
> Factory automation: Missed targets mainly due to shortfalls in IC handler shipments because of reduced capital expenditure by chip manufacturers
> Net sales fell short, but operating income was in line with the outlook

■ SE15 Mid-Range Business Plan (FY2012-14)
$>$ We continue to verify the validity of strategies and targets in light of changes in the macroeconomic, market, and competitive landscape.
> We will announce our conclusions in March.




## Quarterly Selling, General and Administrative Expenses



Quarterly Operating Income -By business segment


|  | -20.0 | -9.9 | -10.6 | -11.6 | -10.8 | -10.8 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  | Corporate |  |  |  |
|  | 2011/Q3 | 2011/Q4 | 2012/Q1 | 2012/Q2 | 2012/Q3 |  |

## Operating Income Fluctuation Cause Analysis

(Billions of yen)


## Statistics of Balance Sheet Items

## (Billions of yen) <br> Total assets



Inventories


## Statistics of Balance Sheet Items

(Billions of yen)
Interest-bearing liabilities \& ratio of interest-bearing liabilities


Shareholder's equity \& equity ratio


## 1) FY2012 Q3 Financial Results

## 2) FY2012 Business Outlook

| (Billions of yen) |  | FY2011 |  | FY2012 |  |  |  | Change (amount, \%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | $\begin{gathered} \text { 10/31 } \\ \text { Outlook } \end{gathered}$ | \% | Current Outlook | \% | Y/Y | Vs. Previous |
| Net | sales | 877.9 | - | 850.0 | - | 850.0 | - | $\begin{array}{r} -27.9 \\ -3.2 \% \end{array}$ | - |
| Opera incom | eting | 24.6 | 2.8\% | 18.0 | 2.1\% | 18.0 | 2.1\% | $\begin{array}{r} -6.6 \\ -26.9 \% \end{array}$ | - |
| Ordina income |  | 27.0 | 3.1\% | 16.0 | 1.9\% | 16.0 | 1.9\% | $\begin{array}{r} -11.0 \\ -40.8 \% \end{array}$ | - |
| Net <br> Incom <br> Beitere inc | e | 15.6 | 1.8\% | -4.0 | -0.5\% | -4.0 | -0.5\% | -19.6 | - |
| Net incor |  | 5.0 | 0.6\% | -15.0 | -1.8\% | -15.0 | -1.8\% | -20.0 | - |
| EPS |  | $¥ 26.22$ |  | $-¥ 83.85$ |  | - $¥ 83.85$ |  |  |  |
|  | USD | $¥ 79.08$ $¥ 108.98$ |  | $\begin{aligned} & ¥ 77.00 \\ & ¥ 100.00 \end{aligned}$ |  | $¥ 79.00$ $¥ 102.00$ | Current outlook exchange rate assumptions for FY2012/Q4 <br> USD: $¥ 75.00$ <br> EUR: $¥ 100.00$ |  |  |
| Previous outlook exchange rate assumptions from H 2 onward USD: $¥ 75.00$, EUR: $¥ 100.00$ |  |  |  |  |  |  |  |  |  |



Net Sales Outlook by Business
-Information Equipment Segment


Net Sales Outlook by Business
-Printer Business



FY2012 Financial Outlook (Operating Income)
-By business segment

|  | Operating income |  |  | (Billions of yen) |  | Half-yearly operating income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 100.0 | 24.6 | 18.0 | 18.0 |  |  | -14.1 | 32.1 | 32.1 |
| 80.0 |  |  | $\Gamma$ | Devices \& Precision Products | 60.0 |  |  |  |
|  | 4.6 |  | / | Y/Y  <br> Vs. previous +4.3 |  |  | 3.4 | 3.4 |
|  |  | . | $X$ | Information Equipment |  |  |  |  |
| 40.0 | 64.8 |  | \| | Y/Y  <br> Vs. previous -13.8 | 20.0 |  | 47.5 |  |
| 20.0 |  |  |  | Other |  | 5.5 |  |  |
| 0.0 | $-1.5$ | $-1.0$ |  | Y/Y +0.5 <br> Vs. previous  | 0.0 | ${ }^{3.4}$3, <br> 0.7 | -0.2. | -02._L |
|  | -43.6 | -41.0 | -41.0 | Corporate |  | -22.5 | -18.4 | -18.4 |
| -20.0 |  |  |  |  | -20.0 |  |  |  |
| 22 | FY2011 <br> Actual | FY2012 Previous Outlook | FY2012 Current Outlook |  |  | H1 Actual | H2 <br> Previous <br> Outlook | H2 Current Outlook |

Outlook for Capital Expenditure and Depreciation \& Amortization Expenses
(Billions of yen)


| Breakdown by segment | FY2011 Actual |  | FY2012 Outlook |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cap. Ex. | D \& A | Cap. Ex. | D \& A |
| Information Ecuipment | 29.5 | 22.7 | 38.0 | 27.0 |
| Devices \& Precision Products | 6.8 | 10.1 | 9.0 | 9.0 |
| Other/ Adjustr ents | 2.5 | 4.6 | 3.0 | 5.0 |

## Free Cash Flow Outlook

(Billions of yen)


## Main Management Indicators



# EPSON <br> EXCEED YOUR VISION 

