First Quarter Financial Results
Fiscal Year 2012
(Ending March 2013)

July 31, 2012

## SEIKO EPSON CORPORATION

## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.
$\square$ Numerical values presented herein
Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## 1. Overview

## 2. Details

Financial Highlights (First Quarter)

| (Billions of yen) |  | FY2011 |  | FY2012 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 Actual | \% | Q1 Actual | \% | Amount | \% |
| Net Sales |  | 217.7 | - | 186.3 | - | -31.3 | -14.4\% |
| Operating Income |  | 3.6 | 1.7\% | -16.1 | -8.6\% | -19.7 | - |
| Ordinary Income |  | 2.3 | 1.1\% | -16.4 | -8.8\% | -18.8 | - |
| Net Income <br> Before Income Taxes |  | 0.5 | 0.2\% | -31.9 | -17.1\% | -32.4 | - |
| Quarterly Net Income |  | -3.2 | -1.5\% | -34.4 | -18.5\% | -31.2 | - |
| EPS |  | $-¥ 16.13$ |  | - $¥ 192.67$ |  |  |  |
|  | USD | $¥ 81.74$ |  | $¥ 80.20$ |  |  |  |
|  | EUR | $¥ 117.40$ |  | $¥ 102.91$ |  |  |  |

## Summary of Q1 Financial Results (Vs. Plan)

$\square$
Plan

Business Environment

Net Sales

## Operating

 Income■ Operating loss expected in Q1 due to weaker euro year-over-year \& costs associated with increased IJP production

■ Recovery in Europe and America weaker than expected, slowing growth in emerging markets became more apparent

■ Sales of IJP, PRJ \& POS-related products fell short of target $\rightarrow$ However, IJP hardware (+15\% Y/Y) \& PRJ (+20\% Y/Y) posted steady growth despite tough market environment

■ Early production of IJP hardware
■ IJP consumables sales shortfall
■ Failure to achieve cost reductions due to soaring cost of raw materials
■ Switched suppliers due to flooding in Thailand
Quarterly - Posted extraordinary loss due to settlement of lawsuits Net Income

## Review of Assumptions

■ Downward revision of consolidated financial outlook after review of market assumptions, especially for businesses in information-related equipment
$\rightarrow$ Make adjustments in light of market weakness
$\rightarrow$ Recover within scope of operations

## Countermeasures

- Lower sales volume targets in information-related equipment instead of following initial plan, adjust production \& inventory plans, and control profit-and-loss accordingly
- Launch compelling new products in IJP, LFP \& PRJ for H2

■ Capture tenders for PRJ, SIDM \& POS-related products

- Achieve cost reductions in line with plan

■ Carefully analyze expenses to ensure maximum efficiency

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                                    IJP: Inkjet printer
                                    LFP: Large format printer
                                    SIDM: Serial impact dot matrix printer
                                    POS: Point of sales
                                    PRJ : Projector
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## 1. Oyeryjey

## 2. Details

## 1) FY2012 Q1 Financial Results

## 2) FY2012 Financial Outlook

Quarterly Net Sales
-By business segment

-50.0
2011/Q1 2011/Q2 2011/Q3 2011/Q4 2012/Q1



## Quarterly Selling, General and Administrative Expenses EPSON



Quarterly Operating Income

- By business segment

| (Billions of yen) |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 3.6 | 3.1 | 14.3 | 3.5 | -16.1 |



## Operating Income Fluctuation Cause Analysis

(Billions of yen)


## Statistics of Balance Sheet Items

(Billions of yen)
Total assets


Inventories

| 200.0 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 100.0 | 151.1 | 151.9 | 154.3 | 162.2 | 167.8 |
|  | End of March $2010$ | End of March 2011 | End of June 2011 | $\begin{gathered} \text { End of March } \\ 2012 \end{gathered}$ | End of June 2012 |

## Statistics of Balance Sheet Items

(Billions of yen)
Interest-bearing liabilities \& ratio of interest-bearing liabilities


Shareholders' equity \& equity ratio


* Lease obligations are included in interest-bearing liabilities

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*Shareholder equity $=$ total net assets - minority interests in subsidiaries

## 1) FY2012 Q1 Financial Results

## 2) FY2012 Financial Outlook

FY2012 Financial Outlook (Net Sales)

- By business segment



Net Sales Outlook by Business
-Printer Business




FY2012 Financial Outlook (Operating Income)

- By business segment




## Free Cash Flow Outlook

## (Billions of yen)



## Main Management Indicators



