## Third Quarter Financial Results Fiscal Year 2008 <br> (Ending March 31, 2009)

February 25, 2009

## SEIKO EPSON CORPORATION

## ■Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forwardlooking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## ■ Numerical values presented herein

Numbers are rounded to the unit indicated.
Percentages are rounded off to one decimal place.

## Business Environment

## External business environment

- Worsening market environment since announcement of financial results outlook on October 29 due to severe economic slowdown
- Weakened investment from enterprises followed by decline in personal spending
- Deepening global recession as economic slowdown spreads to emerging markets


## $\square$ Situation in main businesses

Further decline in sales to enterprises, and growing impact of recession on all businesses including consumer products, electronic devices, etc.

## Information equipment

- Fight to expand market share by leveraging competitive new consumer inkjet printers, despite market contraction
- Weak sales of business-oriented printers and slowing growth in projector sales as recession hits investment from enterprises


## Electronic devices

- Recession causing reduced demand in mobile phone and household appliances markets, with falling sales volumes and declining utilization rates leading to worsening profitability in display, quartz device and semiconductor businesses

1) FY2008 3Q Financial Results
2) FY2008 Revised Financial Results Outlook(J anuary 30)

Financial Highlights (Through Third Quarter)

- Versus the year-ago period

Thru Q3

| (Billions of yen) |  | FY2007 |  | FY2008 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | First 9 Months | \% | $\begin{gathered} \text { First } \\ 9 \text { Months } \end{gathered}$ | \% | Amount | \% |
| Net sales |  | 1,037.2 | - | 906.3 | - | -130.9 | -12.6\% |
| Operating income |  | 55.7 | 5.4\% | 32.7 | 3.6\% | -23.0 | -41.3\% |
| Ordinary income |  | 60.2 | 5.8\% | 37.5 | 4.1\% | -22.7 | -37.7\% |
| Net income <br> before income taxe |  | 54.7 | 5.3\% | 19.7 | 2.2\% | -35.0 | -63.9\% |
| Net income |  | 22.2 | 2.1\% | 11.8 | 1.3\% | -10.3 | -46.5\% |
| EPS |  | $¥ 113.24$ |  | $¥ 60.55$ |  |  |  |
|  | USD | ¥117.28 |  | ¥102.84 |  |  |  |
|  | EUR | $¥ 162.82$ |  | $¥ 150.70$ |  |  |  |

Third-Quarter Financial Highlights - Versus the year-ago period

| (Billions of yen) |  | FY2007 |  | FY2008 |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3Q Actual | \% | 3Q Actual | \% | Amount | \% |
| Net sales |  | 381.0 | - | 290.5 | - | -90.4 | -23.7\% |
| Operating income |  | 33.4 | 8.8\% | 4.6 | 1.6\% | -28.7 | -86.0\% |
| Ordinary income |  | 34.4 | 9.0\% | 10.0 | 3.5\% | -24.3 | -70.8\% |
| Net income before income taxes |  | 32.6 | 8.6\% | -0.6 | -0.2\% | -33.2 | - |
| Net income |  | 18.9 | 5.0\% | 0.1 | 0.1\% | -18.8 | -99.1\% |
| EPS |  | ¥96.65 |  | $¥ 0.86$ |  |  |  |
| $\begin{array}{r} \text { N } \\ \stackrel{x}{2} \\ \stackrel{y}{2} \\ \stackrel{\rightharpoonup}{0} \\ \stackrel{\rightharpoonup}{0} \\ 0 \\ 0 \end{array}$ | USD | ¥113.19 |  | ¥96.32 |  |  |  |
|  | EUR | $¥ 163.87$ |  | $¥ 126.74$ |  |  |  |





Quarterly Selling, General and Administrative Expenses


Quarterly Operating Income -By business segment


## Operating Income Fluctuation Cause Analysis



## Statistics of Balance Sheet Items

## Total assets

(Billions
of yen)


## Inventories

(Billions
of yen)


## Statistics of Balance Sheet Items

## Interest-bearing liabilities \& ratio of interest-bearing liabilities

## (Billions <br> of yen)

## 800

Shareholder's equity \& equity ratio
(Billions


[^0]
## 1) FY2008 3Q Financial Results

## 2) FY2008 Revised Financial Results Outlook(January 30)

## FY2008 Business Outlook

| (Billions of yen) |  | FY2007 |  | FY2008 |  |  |  | Change (amount, \%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \% | $10 / 29$ Outlook | \% | Current putlook (1/30) | \% | Y/Y | Vs. 10/29 outlook |
| Net | sales | 1,347.8 | - | 1,263.0 | - | 1,138.0 | - | $\begin{aligned} & -209.8 \\ & -15.6 \% \end{aligned}$ | $\begin{array}{r} -125.0 \\ -9.9 \% \end{array}$ |
| Oper incom | ating me | 57.5 | 4.3\% | 45.0 | 3.6\% | 6.0 | 0.5\% | $\begin{array}{r} -51.5 \\ -89.6 \% \end{array}$ | $\begin{array}{r} -39.0 \\ -86.7 \% \end{array}$ |
| Ordin incom | nary ne | 63.2 | 4.7\% | 53.0 | 4.2\% | 13.0 | 1.1\% | $\begin{array}{r} -50.2 \\ -79.5 \% \end{array}$ | $\begin{array}{r} -40.0 \\ -75.5 \% \end{array}$ |
| Net in Before inc | come | 52.0 | 3.9\% | 43.0 | 3.4\% | -7.0 | -0.6\% | -59.0 | -50.0 |
| Net in | come | 19.0 | 1.4\% | 27.0 | 2.1\% | -4.0 | -0.4\% | -23.0 | -31.0 |
| EPS |  | $¥ 97.24$ |  | $¥ 137.50$ |  | -¥20.37 | Exchange rate assumptions |  |  |
| \% ${ }_{\text {¢ }}^{\text {¢ }}$ | USD | $¥ 114.28$ |  | ¥103.00 |  | ¥100.00 | 2H: USD: $¥ 93$ EUR: $¥ 121$ |  |  |
| No | EUR | $¥ 161.53$ |  | $¥ 149.00$ |  | ¥142.00 | 4Q: USD: $¥ 90$ |  |  |

-By business segment


Net Sales Outlook by Business
-Information-related equipment segment



Net Sales Outlook by Business
Electronic devices segment
(Billions
of yen) $\quad$ Second Half




## Operating Income Trend



Outlook for Capital Expenditure and

## Depreciation \& Amortization Expenses

Careful selection and assessment of investments leading to revision of outlook.
Previous outlook (10/29)
Capital expenditures: $¥ 83.0$ billion
Depreciation and amortization: $¥ 83.0$ billion



## Free Cash Flow Outlook



## Main Management Indicators



EXCEED YOUR VISION


[^0]:    * Interest-bearing liabilities include lease obligations from FY2008
    * Shareholder equity $=$ total net assets - minority interests in subsidiaries

