# First-Half (2Q) Financial Results 

 Fiscal Year 2004 (ending March 2005)October 26, 2004
SEIKO EPSON CORPORATION

## Disclaimer

When reviewing this information please note that the information was created as of the date of the information, should be considered in the context of the circumstances prevailing at that time and is only correct as of that date. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

This report is a simple translation of the Japanese version of second quarter result explanatory presentation prepared in Japanese. No reclassification nor rearrangement has been made.

## Overview

## Details

## Half-Year Financial Highlights

- Net Sales (by business segment)



## Half-Year Financial Highlights

-Operating income (by business segment)

| (Billions of <br> yen) <br> 80 |
| :--- |

## FY2004 Business Outlook

- Net sales (by business segment)


EPSON

## FY2004 Business Outlook

Operating income (by business segment)


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## Main Management Metrics



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## Operating Income Trend and Outlook



## FY 2004 Second Half

## Keys to achieving the second-half outlook



- Ensure recovery by launching new IJP and other products and by driving sales initiatives.
- Sanyo Epson Imaging Devices start-up
- Cost competitiveness in line with market changes

Key strategies for the second half

- Drive consolidated total cost reduction activities
> Product competitiveness: Launch 2nd-half products on time
$>$ Cost innovations: Reduce manufacturing \& SGA costs


## Share holder dividends

■ Raised first-half dividend \& revised dividend outlook

| (Per share) | First half | Year end | Full year |
| :---: | :---: | :---: | :---: |
| Revised | 13 yen | 13 yen (outlook) | 26 yen (outlook) |
| July outlook | 9 yen | 9 yen | 18 yen |

## Sanyo Epson Imaging Devices Strategy saNro Epson

Focus on small- \& mid-sized LCDs (high-value-added)
$>$ Pursue custom business via customer-focus
> Leverage core technologies to boost cost competitiveness and reduce costs

## No. 1 in small- \& mid-sized displays

Key second-half themes
Overall Cost reduction, quality \& yield, flexible production system
C-STN Operational efficiency on integrated Suzhou line
D-TFD Capture of cellular volume zone
a-TFT Shift to small panels \& expand high-value-add segments
LTPS Increase panel value-add with high-density process

## Overview

Details

## 1 FY2004 First-Half \& 2Q Financial Results

## 2 FY2004 Business Outlook

## First-Half Financial Highlights

- Versus the year-ago period

| (Billions of yen) |  | FY2003 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1H Actual | \%/sales | 1H Actual | \%/sales | Amount | \% change |
| Net Sales |  | 657.8 | - | 683.4 | - | +25.6 | +3.9\% |
| Operating Income |  | 33.1 | 5.0\% | 65.8 | 9.6\% | +32.7 | +98.9\% |
| Ordinary Income |  | 32.1 | 4.9\% | 63.7 | 9.3\% | +31.5 | +98.4\% |
| Net Income <br> before income taxes |  | 28.7 | 4.4\% | 59.5 | 8.7\% | +30.7 | +106.9\% |
| Net income |  | 16.5 | 2.5\% | 39.4 | 5.8\% | +22.9 | +138.3\% |
| EPS |  | 94.53 yen | 94.36 yen | 201.02 yen |  |  |  |
| Exchange rates | USD | 118.05 yen | Amountafter adjustment of potential stocks | 109.86 yen |  |  |  |
|  | EUR | 133.46 yen |  | 133.32 yen |  |  |  |

## Half-Year Financial Highlights

- Comparison with the July outlook

| (Billions of yen) |  | FY2004 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1H Outlook | \%/sales | 1H Actual | \%/sales | Amount | \% change |
| Net sales |  | 689.0 | - | 683.4 | - | -5.5 | -0.8\% |
| Operating Income |  | 60.0 | 8.7\% | 65.8 | 9.6\% | +5.8 | +9.8\% |
| Ordinary Income |  | 58.0 | 8.4\% | 63.7 | 9.3\% | +5.7 | +9.8\% |
| Net Income <br> before income taxes |  | 55.0 | 8.0\% | 59.5 | 8.7\% | +4.5 | +8.3\% |
| Net Income |  | 33.0 | 4.8\% | 39.4 | 5.8\% | +6.4 | +19.6\% |
| Exchange rates | USD | 110 yen |  | 109.86 yen |  |  |  |
|  | EUR | 131 yen |  | 133.32 yen |  |  |  |

## Second Quarter Financial Highlights

- Versus the year-ago period

| (Billions of yen) |  | FY2003 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2Q Actual | \%/sales | 2Q Actual | \%/sales | Amount | \% change |
| Net sales |  | 342.6 | - | 350.5 | - | +7.8 | +2.3\% |
| Operating Income |  | 18.8 | 5.5\% | 33.1 | 9.5\% | +14.2 | +75.3\% |
| Ordinary Income |  | 19.2 | 5.6\% | 32.0 | 9.1\% | +12.8 | +66.6\% |
| Net Income <br> before income taxes |  | 16.5 | 4.8\% | 30.1 | 8.6\% | +13.6 | +83.0\% |
| Net Income |  | 10.5 | 3.1\% | 21.8 | 6.2\% | +11.2 | +106.4\% |
| Exchange rates | USD | 117.60 yen |  | 109.96 yen |  |  |  |
|  | EUR | 132.26 yen |  | 134.37 yen |  |  |  |

## Second Quarter Financial Highlights

- Versus the July outlook

| (Billions of yen) |  | FY2004 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2 \mathrm{Q} \\ \text { Outlook } \end{gathered}$ | \%/sales | 2Q Actual | \%/sales | Amount | \% change |
| Net sales |  | 356.0 | - | 350.5 | - | -5.5 | -1.6\% |
| Operating Income |  | 27.2 | 7.7\% | 33.1 | 9.5\% | +5.8 | +21.5\% |
| Ordinary Income |  | 26.3 | 7.4\% | 32.0 | 9.1\% | +5.7 | +21.6\% |
| Net Income before income taxes |  | 25.6 | 7.2\% | 30.1 | 8.6\% | +4.5 | +17.8\% |
| Net Income |  | 15.3 | 4.3\% | 21.8 | 6.2\% | +6.4 | +42.1\% |
| Exchange rates | USD | 110 yen |  | 109.96 yen |  |  |  |
|  | EUR | 130 yen |  | 134.37 yen |  |  |  |

## Quarterly Sales

By business segment


- Information-related equipment


First-Half Sales Comparison
$\rightarrow$ Information-related equipment


## Second-Quarter Sales Comparison

- Electronic devices


First-Half Sales Comparison

- Electronic devices



## Quarterly Selling, General and Administrative Expenses



## Quarterly Operating Income <br> By business segment



## Operating Income Fluctuation Cause Analysis



## Statistics of Balance Sheet Items



## Statistics of Balance Sheet Items



## 1 FY2004 First-Half \& 2Q Financial Results

2
FY2004 Business Outlook

## FY2004 Business Outlook

- Year-on-year comparison

| (Billions of yen) |  | FY2003 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Actual | \%/sales | Current Outlook | \%/Sales | Amount | \% change |
| Net sales |  | 1,413.2 | - | 1,532.0 | - | +118.7 | +8.4\% |
| Operating income |  | 77.4 | 5.5\% | 117.0 | 7.6\% | +39.5 | +51.2\% |
| Ordinary Income |  | 73.6 | 5.2\% | 113.0 | 7.4\% | +39.3 | +53.3\% |
| Net Income before income taxes |  | 65.0 | 4.6\% | 108.0 | 7.0\% | +42.9 | +66.0\% |
| Net Income |  | 38.0 | 2.7\% | 65.0 | 4.2\% | +26.9 | +70.9\% |
| EPS |  | 204.70 yen |  | 331.02 yen |  |  |  |
| Exchange rate | USD | 113.07 yen |  | 108 yen |  |  |  |
|  | EUR | 132.61 yen |  | 132 yen |  |  |  |

## FY2004 Business Outlook

- Versus the July outlook

| (Billions of yen) |  | FY2004 |  | FY2004 |  | Increase/decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Outlook | \%/sales | Current Outlook | \%/Sales | Amount | \% change |
| Net sales |  | 1,557.0 | - | 1,532.0 | - | -25.0 | -1.6\% |
| Operating income |  | 117.0 | 7.5\% | 117.0 | 7.6\% | 0 | 0.0\% |
| Ordinary Income |  | 113.0 | 7.3\% | 113.0 | 7.4\% | 0 | 0.0\% |
| Net Income before income taxes |  | 108.0 | 6.9\% | 108.0 | 7.0\% | 0 | 0.0\% |
| Net Income |  | 65.0 | 4.2\% | 65.0 | 4.2\% | 0 | 0.0\% |
| EPS |  | 331.02 yen |  | 331.02 yen |  |  |  |
| Exchange rate | USD | 107 yen |  | 108 yen |  |  |  |
|  | EUR | 131 yen |  | 132 yen |  |  |  |

## Sales Outlook by Segment <br> $\rightarrow$ Information-related equipment segment



| PC, Other |  |  |
| :---: | :---: | :---: |
| Year-on-year -5.0 | 1H: | 23.9 |
| July outlook +1.0 | 2H: | 25.0 |
| Visual Instruments |  |  |
| Year-on-year +10.6 | 1H: | 39.4 |
| July outlook -3.0 | 2H: | 58.5 |
| Imaging \& Information |  |  |
| Year-on-year +48.3 | 1H: | 377.9 |
| July outlook +19.0 | 2H: | 463.0 |
| Eliminations | 1H: | -6.7 |
|  | 2H: | -5.2 |

* The information-related equipment segment was formerly comprised three separate business units:
(1) imaging and information products, (2) visual instruments, and (3) system devices / PCs.
However, the system device business has been merged into the imaging and information products business. Reflecting this organizational change, from FY2004 the information-related equipment segment is being re-divided into (1) imaging and information products, (2) vis ual instruments, and (3) Other. FY2003 figures were updated in line with this organizational change.


## Sales Outlook by Business

$\rightarrow$ Imaging \& information products business


## Sales Outlook by Business

-Visual instruments business


## Sales Outlook by Business

-Electronic device segment


## Sales Outlook by Business

- Display business

| (Billions of <br> yen) <br> 400 |
| :--- |

## Outlook for Capital Expenditures and Depreciation \& Amortization Expenses

## Capital expenditures



Depreciation and amortization expenses


## Free Cash Flows Outlook



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