EPSON

Corporate Profile

Seiko Epson Corporation 2025/2026

Issued date: May 30, 2025

EPSON

Epson has always used its original technology to create new value and change the way we live and work

A **dry-process office papermaking system** that recycles paper right on site

High-speed **linehead inkjet multifunction printers** that help offices save energy

World's first quartz watch

Inkjet printers

3LCD data projectors

A **SCARA robot** that helps to accelerate automation

1942

It all began with timepiece manufacturing

1969

Brought accurate time to everyday life

At the time, mechanical watches would normally gain or lose many seconds per day.

1994

Enabled people to print photos at home

At the time, photos were printed at photo shops.

Transformed presentations

At the time, presentations used handouts and OHPs.*

2010 to the present

Creating new value that exceeds customer expectations

A **digital inkjet textile printer** that accelerates the digitization of the textile printing market

* OHP (overhead projector): A device that projects images from a transparent sheet onto a screen

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Epson remains committed to creating products and services that exceed customer expectations and that change the world

1942 Founded

1956 Mechanical watches with an original design

1963 Electronic recording systems for sporting events

1963 Portable, high-accuracy, battery-operated quartz timer

1968 Digital mini printers

Origin of the Epsonname

1969 Quartz watches (analog)*

Brought accurate time to everyday life

1971 Watch chip

1973 Digital quartz watches*

* Products registered as Essential Historical Materials for Science and Technology by the National Museum of Nature and Science.

1975 Epson brand established

1980 Small, lightweight computer printers

1983 Precision assembly robots

1986 Scanners

1987 Plastic SMD crystal oscillators

1988 Panel module

1990 Printer for PC-POS systems

1993 Micro Piezo inkjet printers

1994 High-speed color inkjet printers

Enabled people to print photos at home

1994 LCD projectors

Transformed presentations

1997 Programmable quartz oscillators

1999 Spring Drive watches

2000 Large-format pigment-ink printers

2003 TSE IPO

2003 Inkjet textile printers

Accelerated the digitization of the textile printing market

2009 Compact 6-axis robots

2009 High-brightness big-screen projectors

2010 High-capacity ink tank printers

2010 Interactive projectors

2010 High-temperature-resistant gyro-sensors

2010 Digital inkjet label press

2011 Inertial measurement units

2011 Rapid, low-vibration SCARA robots

Accelerated automation

2011 Smart glasses

2012 GPS solar watches

2016 Office papermaking system

Recycled paper on site

2016 High-brightness laser projectors

2017 High-speed linehead inkjet multifunction printers

Saved office electricity

2017 Mechanical watches

2019 Inkjet printheads

2022 Moved to TSE Prime Market

Printing Solutions

Visual Communications

Manufacturing -related & Wearables

1970 | 1980 | 1990 | 2000 | 2010 | 2020 | 2025

Origin of Epson's efficient, compact, and precise technologies

Brand establishment and growth into a multinational corporation

Global pioneer in environmental action

Surging ahead into a new era

Contributing to global solutions

Early period — **Integrity & Effort**
Watch and printer technology development

Expansion period — **Creativity & Challenge**
Diversification of products and businesses derived from watch and timekeeping technologies

Strengthening business structure — **Integrity & Effort and Creativity & Challenge**
Meet customer expectations and become indispensable

Helping to Solve Societal Issues
Expand business by solving societal issues
Epson 25 Renewed

EPSON

Revenue (Consolidated)
FY2024

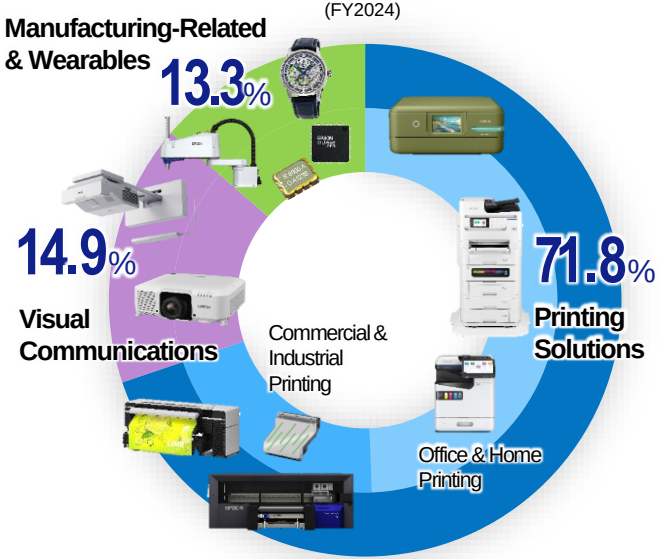
¥1,362.9billion

Business Profit (Consolidated)
FY2024

¥89.5billion

* Business profit is very similar to operating income under Japanese accounting standards, both conceptually and numerically. It is calculated by deducting the cost of sales and selling, general and administrative expenses from revenue.

Segment Revenue as a Percentage of Total Revenue
(FY2024)



Innovation	Office & Home Printing Innovation	Commercial & Industrial Printing Innovation	Visual Innovation	Manufacturing Innovation	Lifestyle Innovation	
Segment	Printing solutions business		Visual communications business	Manufacturing-related & wearables business		
Operation	Office & home printing business	Commercial & industrial printing business	Visual communications business	Manufacturing solutions business	Wearable products business	Microdevices business / PC business
Main Technology	Micro Piezo inkjet technology Dry Fiber Technology		Microdisplay technology Projection technology	Precision mechatronic technology High-precision sensing technology Software technology Ultra-precision & micromachining technology High-density board assembly technology Low power consumption technology		
Main Operations	Office & home inkjet printers, serial impact dot matrix(SIDM) printers, page printers, color image scanners, dry process office papermaking systems, and related consumables	Commercial & industrial inkjet printers, inkjet printheads, printers for use in POS systems, label printers, and consumables	Projectors and smart glasses	Industrial robots, force sensors, spectroscopic Camera	Wristwatches, watch movements	Crystal devices (crystal units, oscillators, sensors) Semiconductors (CMOS, LSI), Superfine alloy powder Surface finishing / PCs & other
Global Market Share	Inkjet printers (unit volume)[1] No.2 32%	Printer market (including laser printers, unit volume)[2] No.2 21%	Projectors (>500 lumens, unit volume)[3] No.1 52%	SCARA robots (sales revenue)[4] No.1 18%	Crystal oscillators (sales revenue)[5] 17%	

1Source: IDC's Worldwide Quarterly Hardcopy Peripherals Tracker 2025Q1 Share by Brand 2Source: IDC's Worldwide Quarterly Hardcopy Peripherals Tracker 2025Q1 Share by Brand. Laser printers = up to 90 ppm monochrome laser printers. Color laser = up to 69 ppm 3Source: FY2024 unit volume share for projectors with 500 lumens or more, excluding screenless TV products. Source: Futuresource Consulting Ltd. 4Source: Market share based on unit sales of industrial SCARA robots, 2024. Fuji Keizai: "2025 Reality and Future Outlook of Worldwide Robot Market") 5Source: Market share based on QYRESEARCH "Global Timing Device Market Report" (2023)

Management Philosophy

Epson aspires to be an indispensable company,
trusted throughout the world for our commitment to openness,
customer satisfaction and sustainability.
We respect individuality while promoting teamwork,
and are committed to delivering unique value
through innovative and creative solutions.

EXCEED YOUR VISION

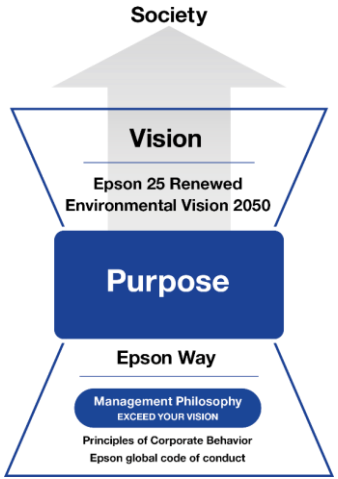
As Epson employees,
we always strive to exceed our own vision,
and to produce results that bring surprise and delight
to our customers.

Epson was founded in Japan, a nation blessed with outstanding natural beauty and a rich cultural heritage. Our commitment to protecting such abundant gifts for future generations has never wavered. We constantly pay close attention to social issues and dedicate ourselves to addressing them, as our timely elimination of chlorofluorocarbons makes clear. Underpinning everything we do is the philosophy of efficient, compact, precise innovation. After all, bigger is not always better.

We firmly believe that energy saving solutions, space saving innovation and ultra-high precision help to protect the natural environment and enrich communities. With our philosophy of efficient, compact, precise innovation, we deliver more meaningful value that enriches lives and helps create a better world.

We will continue to strive towards achieving this purpose.

Corporate Purpose is at the heart of all Epson's corporate activities. This Corporate Purpose, "Our philosophy of efficient, compact and precise innovation enriches lives and helps create a better world," was established in September 2022 to define the kind of value that Epson provides to society and to demonstrate both inside and outside the Company its unique reason for being and aspirations. Epson will provide new value to society by realizing the Corporate Purpose through its vision, based on its management philosophy, which is the universal concept of the EpsonWay that defines the Group's values and behavior. Through these efforts, we will strive to achieve sustainable growth and enhance corporate value over the medium to long term in the future.



The future of the Epson brand and the spirit of creativity and challenge

We at Epson have been continuously refining our efficient, compact, and precise technology since the company was founded. Equipped with vertical manufacturing capabilities that embody this technology and a global network that delivers it to our customers, we strive to provide value to a diverse range of customers by exercising creativity and embracing challenge.

In 2025, we will celebrate the 50th anniversary of the Epson brand. the Epson brand has earned the trust of customers worldwide, and we are deeply grateful for their continued patronage of our products and services. We are committed to deepening our relationships with our customers, cherishing and taking pride in the Epson brand more than ever and delivering value to our customers through co-creation and open innovation with various partners.

In the 2025 fiscal year, we will formulate our next strategic corporate vision for driving business development, while also pausing to reflect on our history as we prepare for the next 50 years of growth. We will put our organization on even more robust footing by focusing on Epson's strengths and managing agilely from a new perspective while drawing on the deeply embedded values embodied by the words “integrity and effort” and “creativity and challenge” and harnessing teamwork and our collective wisdom.

The world is facing serious challenges in the form of global environmental problems and political and economic instability. By practicing Epson's purpose statement, which reads, "Our philosophy of efficient, compact, and precise innovation enriches lives and helps create a better world," we will help to realize a better world by achieving sustainable business growth, enhancing corporate value, and addressing environmental issues together with our customers and partners.

Junkichi Yoshida
President and Representative Director
Chief Executive Officer
Seiko Epson Corporation

See more
Environmental Vision 2050
https://corporate.epson/en/sustainability/environment/vision/

EPSON

Epson will become carbon negative and underground resource*1 free by 2050 to achieve sustainability and enrich communities

*1 Non-renewable resources such as oil and metals

Goals

- 2030: Reduce total emissions in line with the 1.5°C scenario*2
- 2050: Carbon negative and underground resource*1 free

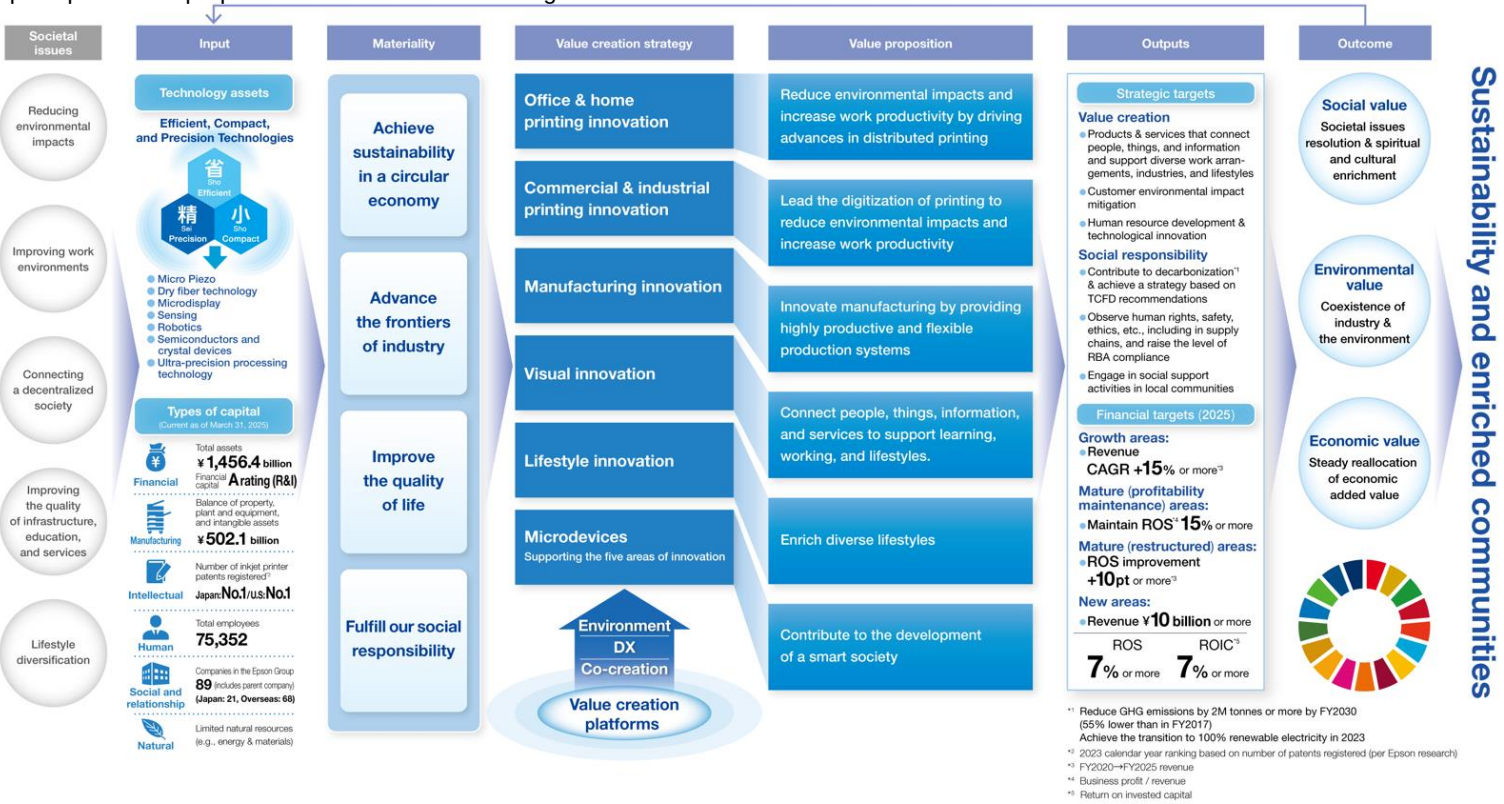
Actions

- Reduce the environmental impacts of products and services and in supply chains
- Achieve sustainability in a circular economy and advance the frontiers of industry through creative, open innovation
- Contribute to international environmental initiatives

*1 Non-renewable resources such as oil and metals
*2 Target for reducing greenhouse gas emissions aligned with the criteria under the Science Based Targets initiative (SBTi)

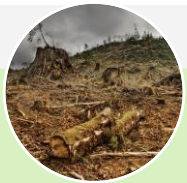
See more
Value Creation Story
https://corporate.epson/en/philosophy/value-creation/

Based on our determination to tackle social issues, Epson has identified tangible areas where our company can make a material difference. Using innovations based on our unique, core technologies, we can deliver social, environmental and economic value that helps to achieve sustainability and enrich communities. This story shares the same objectives as the sustainable development goals (SDGs) formulated by the United Nations. It is designed to highlight the underlying principles of our purpose and how we achieve our goal.



*1 Reduce GHG emissions by 2M tonnes or more by FY2030 (55% lower than in FY2017)
Achieve the transition to 100% renewable electricity in 2023
*2 2023 calendar year ranking based on number of patents registered (per Epson research)
*3 FY2020→FY2025 revenue
*4 Business profit / revenue
*5 Return on invested capital

Societal Issues



Reducing environmental impacts

Improving work environments

Connecting a decentralized society

Improving the quality of infrastructure, education, and services

Lifestyle diversification

Materialities

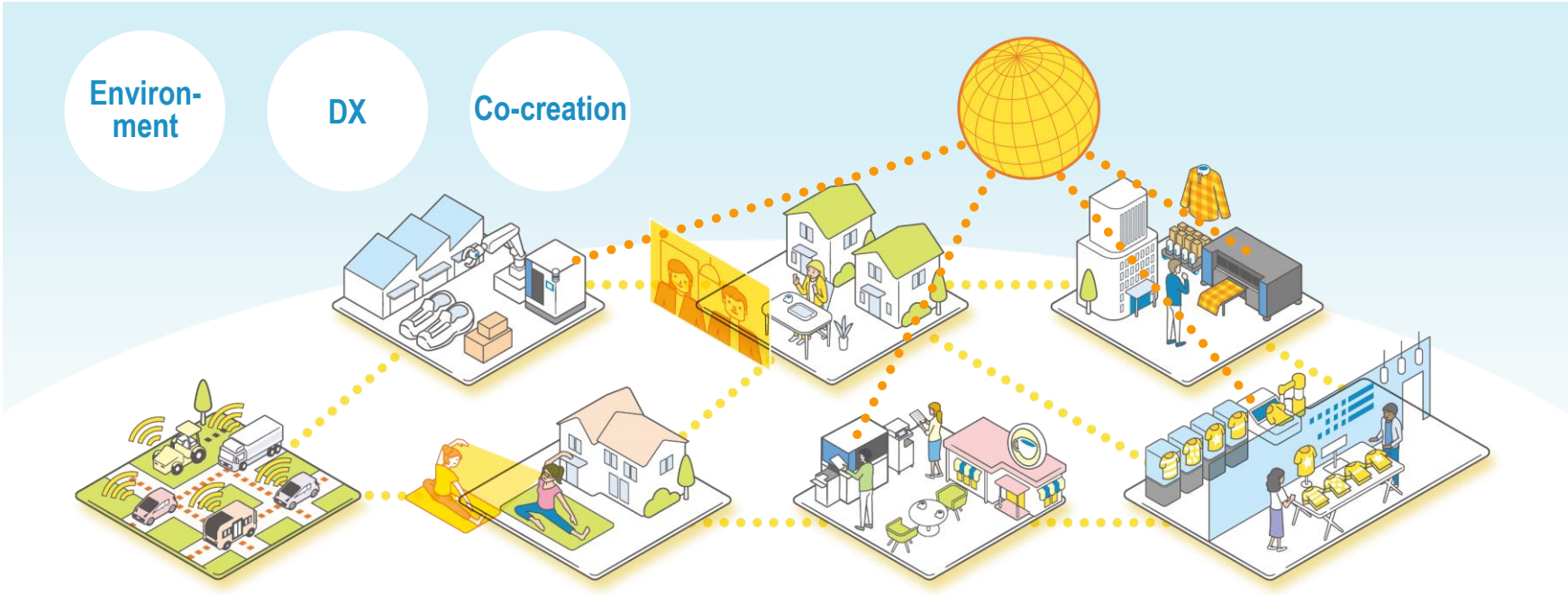
Epson sees **achieving sustainability in a circular economy**, **advancing the frontiers of industry**, and **improving the quality of life** and **Fulfill our social Responsibility** as key themes for solving societal issues.

See more
Epson 25 Renewed
https://corporate.epson/en/philosophy/vision/

EPSON

Vision statement

Co-creating sustainability and enriching communities to
connect people, things, and information by leveraging
our efficient, compact, and precision technologies and digital technologies



See more
Epson 25 Renewed
https://corporate.epson/en/philosophy/vision/

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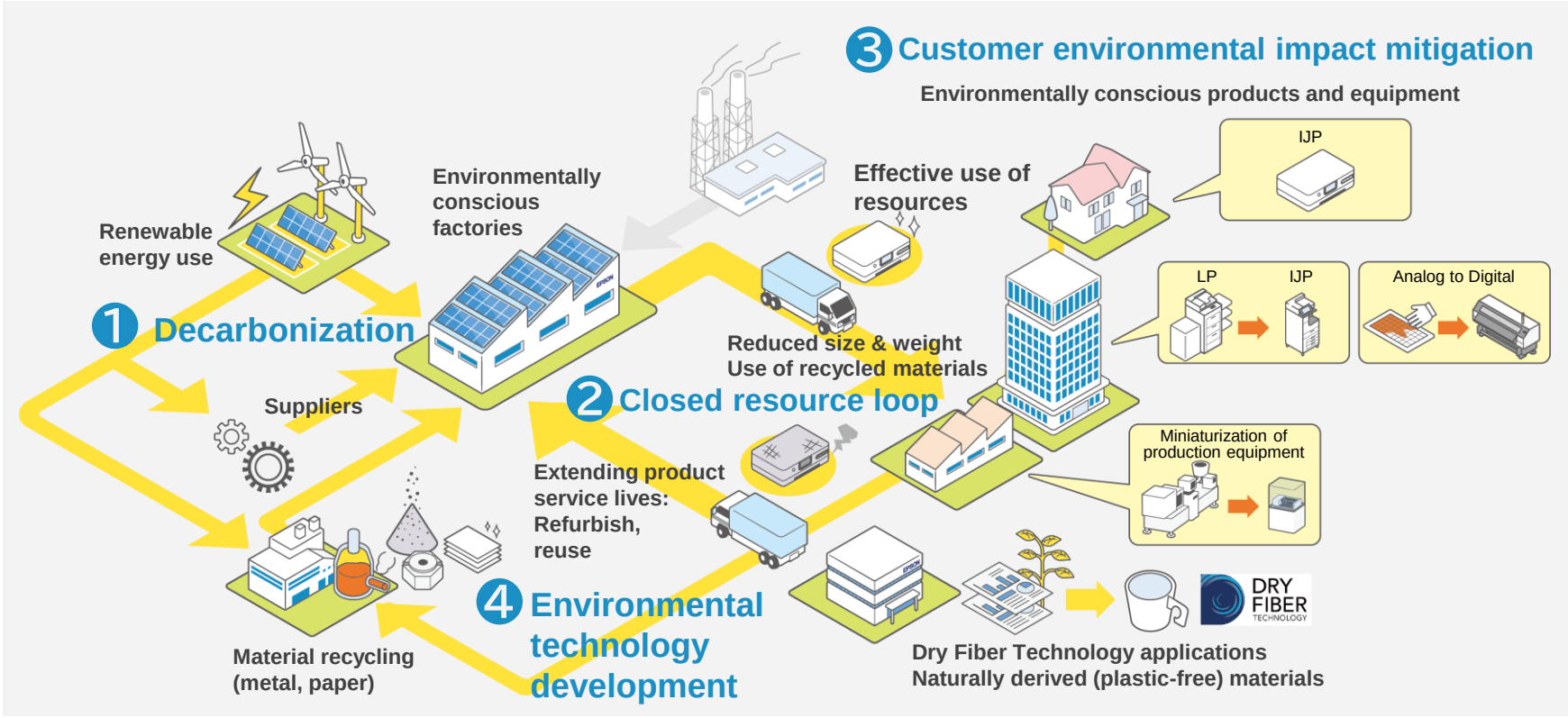
Environ -ment

Promote decarbonization and close the resource loop, develop environmental technologies, and provide products and services that reduce environmental impacts



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https://corporate.epson/en/philosophy/vision/

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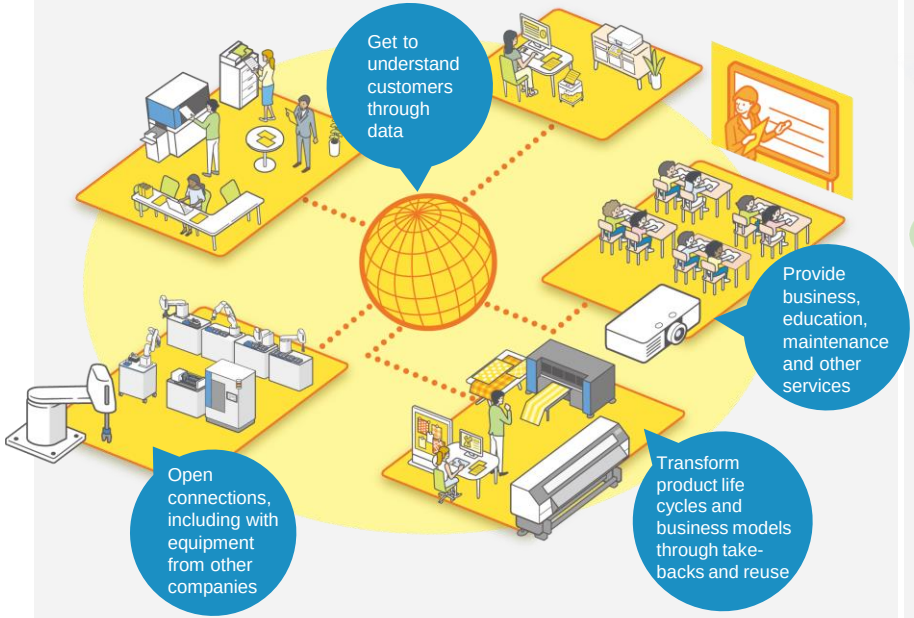
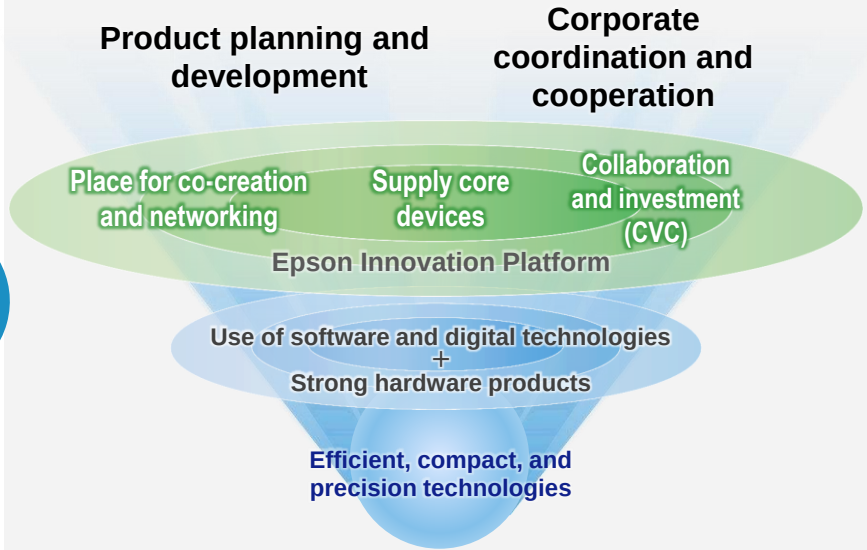
DX

Contribute to customer success by building a robust digital platform, connecting people, things, and information, and co-creating solutions that continue to meet customer needs

Co-creation

Leveraging our technologies and product families, solve societal issues with partners by providing core devices and a place for co-creation and networking, as well as through collaboration and investment



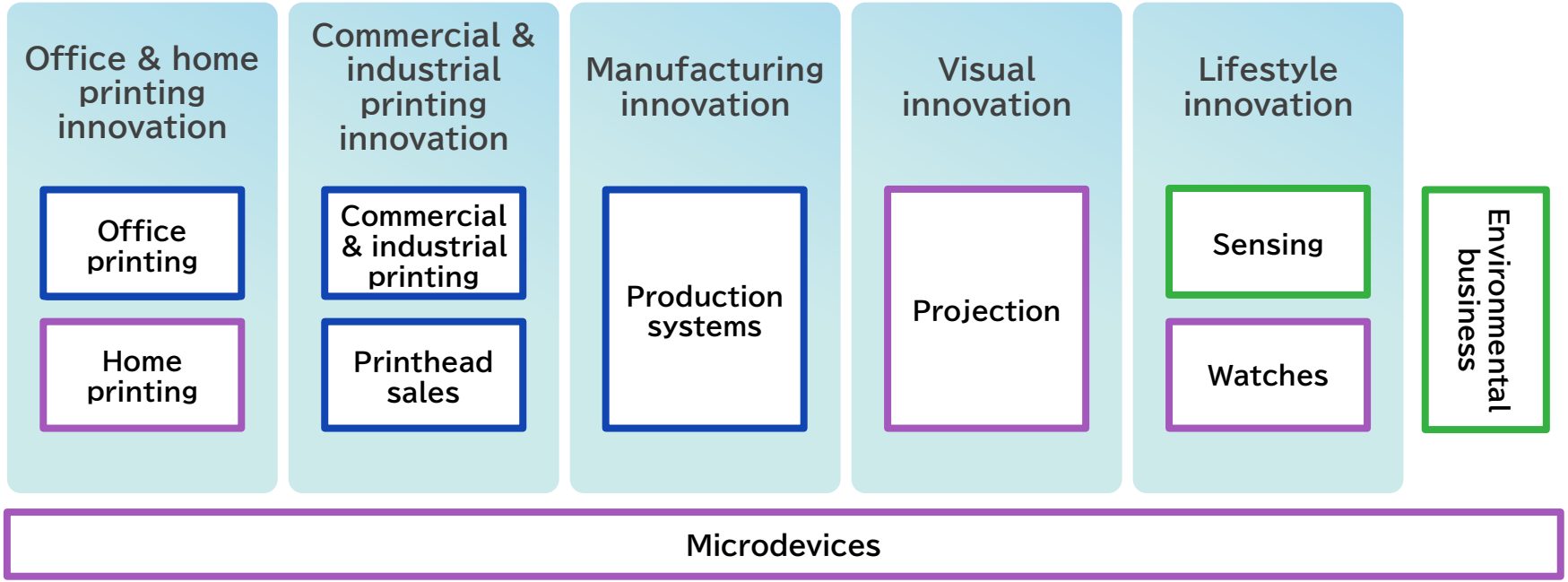


Promote strategy in five innovation areas

Growth
See environmental changes as an opportunity and invest management resources

Mature
Emphasize profitability through structural changes and efficiency improvements, etc.

New
Develop new technologies and businesses

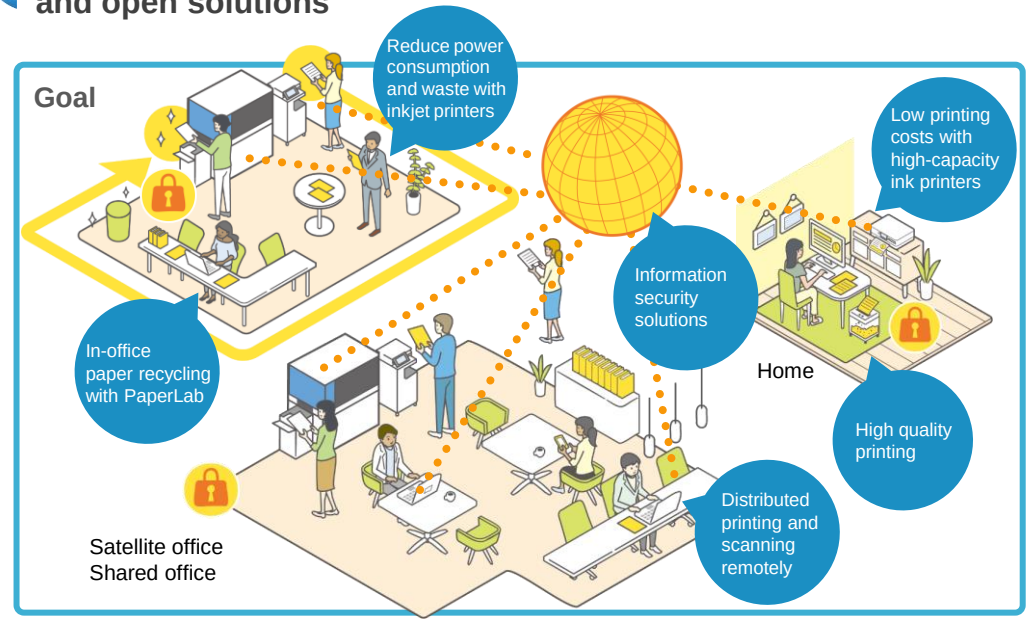


See more
Explore our product lines
https://epson.com/

EPSON

Lead the evolution toward distributed printing to reduce environmental impacts and increase work productivity by proposing inkjet technology, paper recycling technology, and open solutions

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life



Actions

- Offer inkjet products that reduce environment impacts, improve productivity, and lower printing costs
- Drive a technology shift from laser to inkjet printers by expanding the product lineup, providing solutions, and calling attention to environmental performance
- Accelerate paper resource recycling and printer reuse and recycling
- Co-create solutions to meet the growing needs of education and distributed offices
- Expand the lineup of high-capacity ink printers and promote their value

Product Lineup

Office & home inkjet printers, serial impact dot matrix (SIDM) printers, page printers, color image scanners, dry process office papermaking systems


High-speed linehead inkjet multifunction printer


Inkjet multifunction printer


High-capacity ink tank inkjet printer


"PaperLab" Office papermaking systems

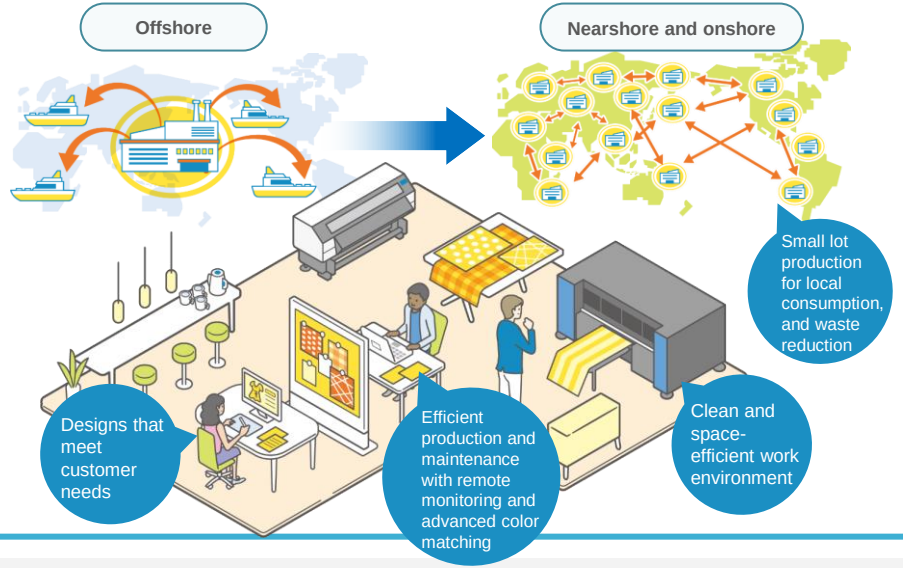
See more
Explore our product lines
https://epson.com/

EPSON

Offer inkjet technology and solutions that lead the digitization of printing and contribute to lower environmental impacts and higher productivity

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life

Goal



Actions

- Create inkjet technology and digital solution platforms
- In the finished products business, immediately expand the lineup to meet wide-ranging needs, and provide customer support solutions by utilizing data
- In the printhead sales business, expand market share by providing solutions that include peripheral technologies, and develop new markets through co-creation
- Provide POS printer products and solutions that accommodate changes in distribution and payment

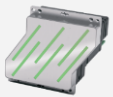
Product Lineup

Commercial & industrial inkjet printers, inkjet printheads, printers for use in POS systems, label printers


Large-format inkjet printers

Digital inkjet textile printers


POS printers


Inkjet printheads

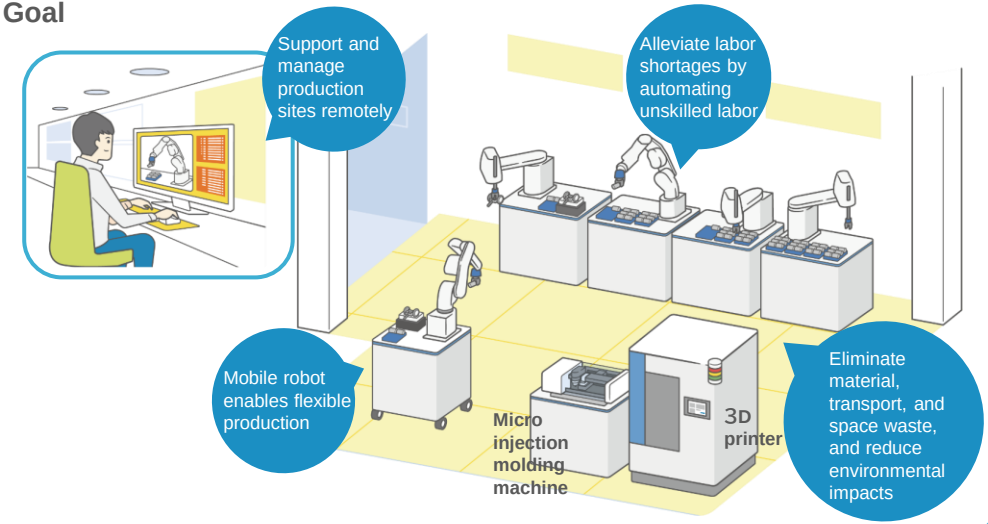
See more
Explore our product lines
https://epson.com/

EPSON

Innovate manufacturing by co-creating flexible high-throughput production systems that reduce environmental impacts

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life

Goal



Actions

- Develop next-generation platforms and expand competitive products
- Automate manufacturing by applying sensing and digital technologies
- Expand new production equipment that reduces environmental impacts
  (micro injection molding machines, 3D printers, stereoscopic surface printers, dry fiber production equipment, etc.)
- Customer support: Provide total assistance, from pre-installation to operation to collection

Product Lineup

Industrial robots, force sensors, spectroscopic Camera


SCARA robots


6-axis robots


Force sensor / Spectroscopic Camera

See more
Explore our product lines
https://epson.com/

EPSON

Connect people, things, information, and services with inspiring video experiences and quality visual communications to support learning, working, and lifestyles

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life

Goal

Actions

- Expand usage environments and applications with large screens that offer high image quality and smart features
- Provide a much higher quality ICT learning environment by strengthening collaboration with partners
- Use lighting to produce spatial designs and art

Product Lineup

Projectors and smart glasses


High-brightness models


Lightweight compact projector with laser light source


Ultra-short throw wall-mounted models


Home Projectors


Smart glasses

See more
Explore our product lines
https://epson.com/

EPSON

Utilize craftsmanship and co-create solutions that utilize sensing technologies to enrich diverse lifestyles

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life

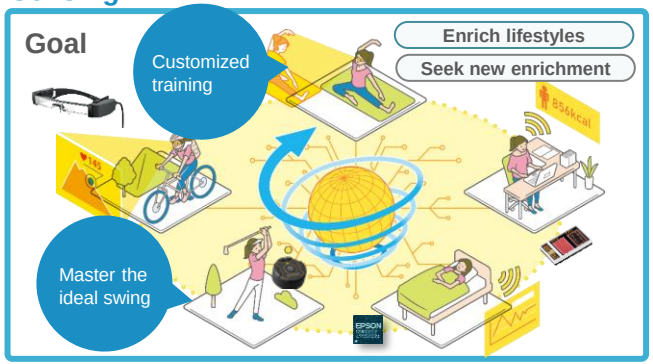
Watches

Actions

- Provide value for money with appealing designs and quality
- Employ operations that adapt quickly to changes in lifestyles

Product Lineup

Sensing



Actions

- Co-create new value using sensing technology, analysis algorithms, microdisplays, etc.
- Provide personalized health support and safe, secure services

Product Lineup

Optical engine for smart glasses

M-Tracer (motion sensing)

Sensing devices

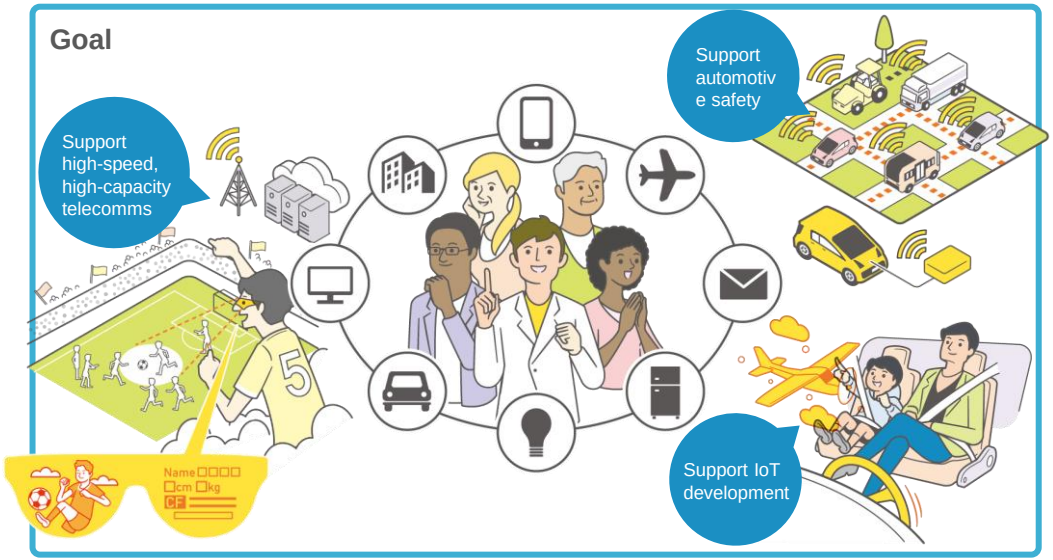
See more
Explore our product lines
https://epson.com/

EPSON

Contribute to the development of smart communities with crystal and semiconductor solutions enhanced with our efficient, compact and precision technologies

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life

Goal



Actions

- Develop low-power, small, and high-precision devices that enable social infrastructure
- Accelerate integration of crystal and semiconductor technologies to propose optimal solutions for each application
- Help to enhance the value of Epson finished products by elevating our unique crystal and semiconductor device technologies

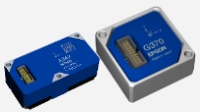
Product Lineup

[Microdevice] Crystal devices (for network devices and consumer, industrial, and automotive applications), and sensing device, semiconductors

[Other Businesses] Superfine alloy powders, Surface finishing, etc.


Simple Packaged Crystal Oscillator (MHz)


Gyrosensor


Sensing system

Voice guidance LSI

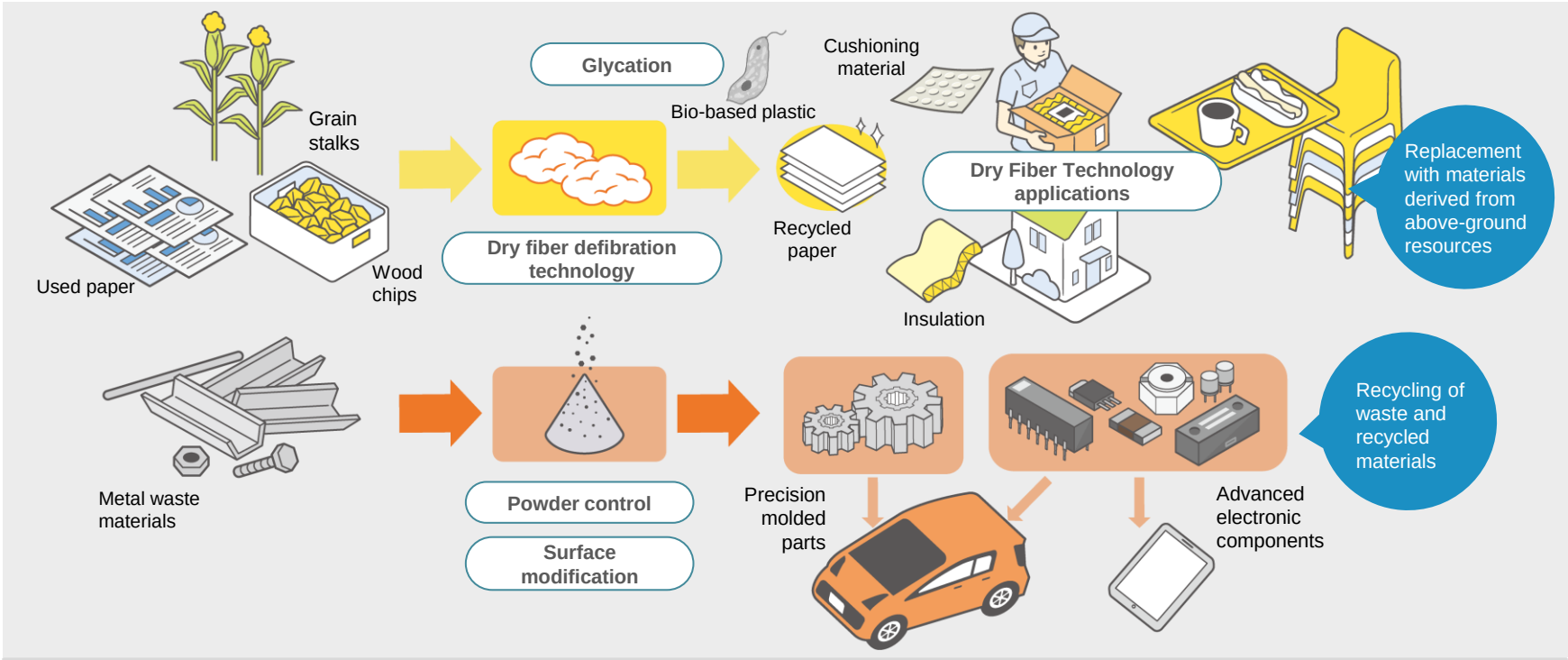

Superfine alloy powders

See more
Environmental Technology Development
https://corporate.epson/en/sustainability/environment/development.html

EPSON

Develop new environmental solutions that integrate materials technologies, and contribute to decarbonization and closing the resource loop

Achieve sustainability in a circular economy
Advance the frontiers of industry
Improve the quality of life



See more
Our People
https://corporate.epson/en/sustainability/our-people/

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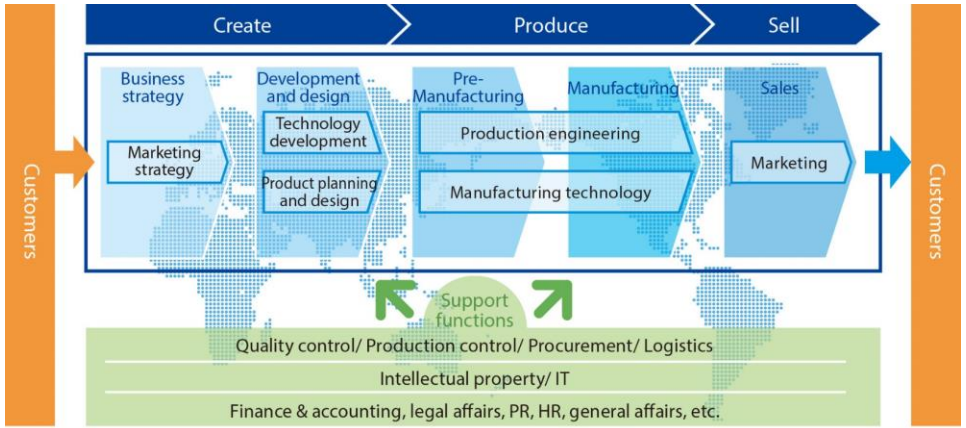
From product planning to sales and marketing and everything in between, our people work with partners around the globe to solve societal issues.



We aim to achieve the Epson25 Renewed Corporate Vision by harnessing the collective strength of Epson employees, who are positioned to maximize their talents.

See more
Intellectual property
https://corporate.epson/en/technology/intellectual-property/

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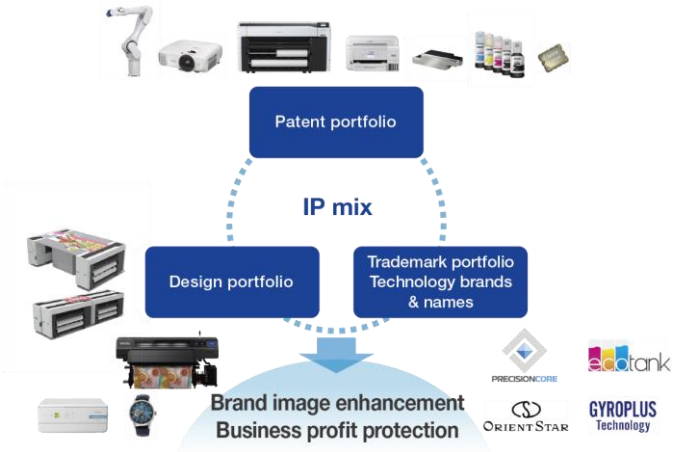
In addition to patents, we are following an intellectual property mix strategy that protects our designs with design rights and the names of our core technologies with trademarks. We protect our original core technologies, which are an important asset in advancing our strategy, with a huge number of patents.



We continue to build a portfolio that affords solid protection of value-creating core technologies, original designs, and branded trademarks.
This enables us to maintain and build the competitive advantage of our own brands and to sustain stable business operations.

Patent Application Ranking by Area

Japan	
Inkjet printers	1st
Projectors	1st
Robotics	3rd
Crystal devices	1st

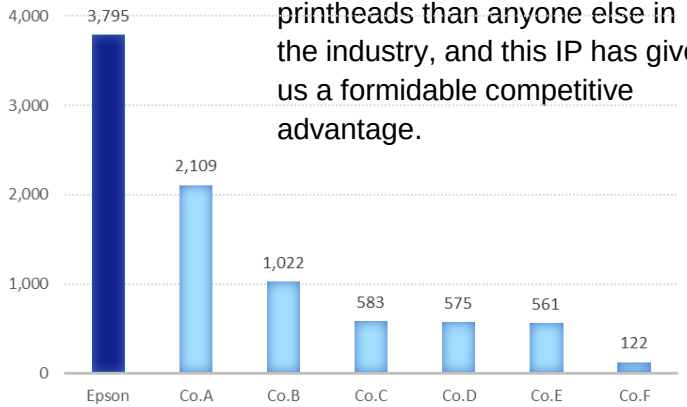
US	
Inkjet printers	1st
Projectors	1st
Robotics	3rd
Crystal devices	1st

* 2023 ranking based on the number of patents opened to the public per Epson research from 2023/1/1 to 12/31

Number of Piezo Printhead-Related Patents Owned

3,795

Piezo printheads are a core device in the printing sector. We own more patents related to these printheads than anyone else in the industry, and this IP has given us a formidable competitive advantage.

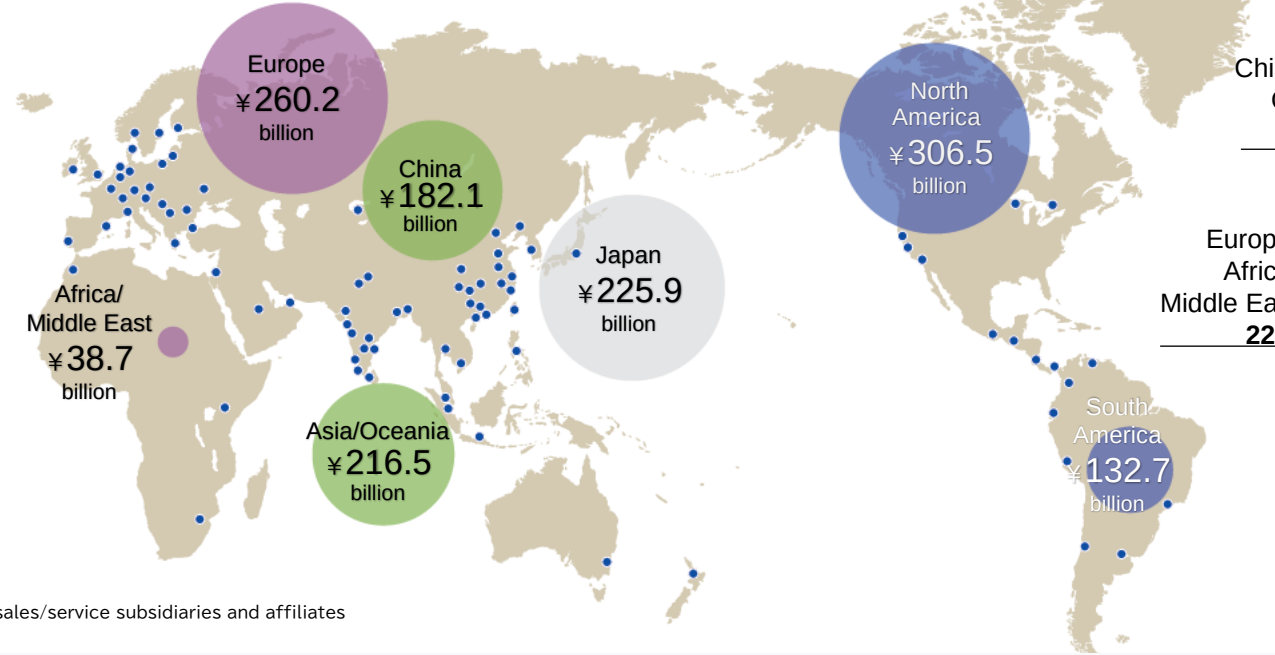


* As of July 11, 2024, per Epson research.
* The number of Piezo printhead-related patents registered in Japan, the U.S., China, and Europe since June 11, 2004

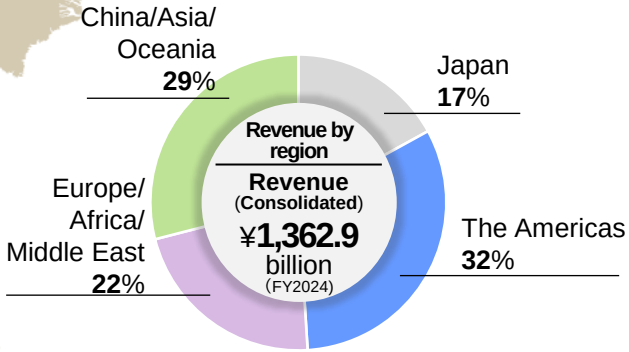
See more
Operations Divisions and Group Companies
https://corporate.epson/en/about/network/

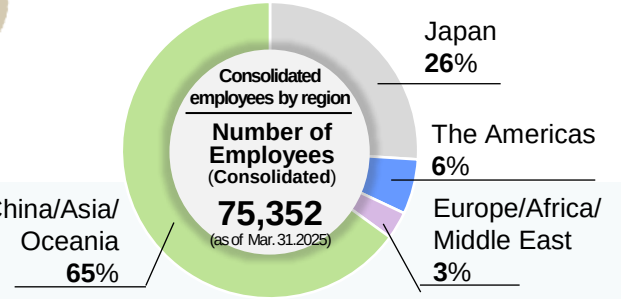
EPSON

We have research and development sites, production sites, and sales and service sites around the world to enable us to accurately capture customer needs and respond quickly and flexibly to them.



● Main sales/service subsidiaries and affiliates





Group companies (as of 2025/3/31)

89 companies (includes parent company)

Japan: **21** Overseas: **68**

* Percentages rounded to the first decimal place.

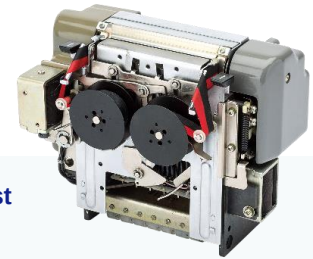
EPSON

Company Name	Seiko Epson Corporation
Founded	May 18, 1942
Head Office	3-3-5 Owa, Suwa-shi, Nagano, Japan
Paid-in Capital	¥53,204 million

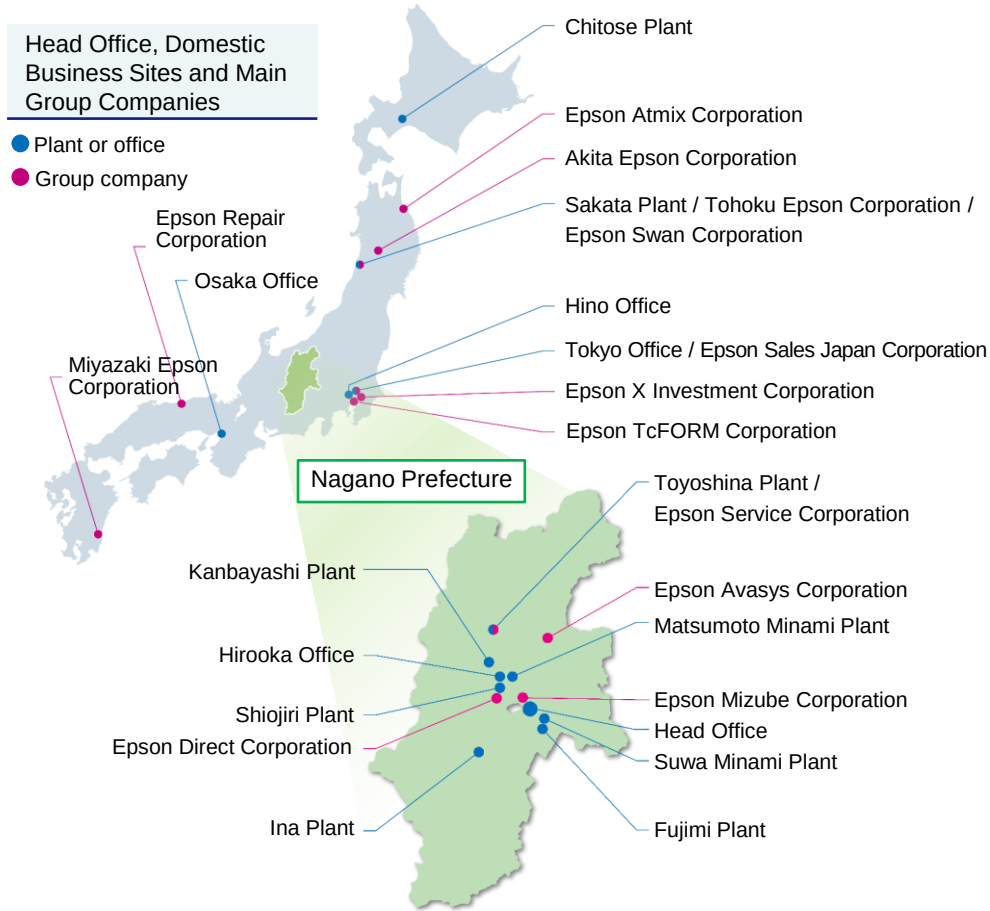
The origin of the Epsonname

EP+SON=「EPSON」

the Epsonbrand name comes from the EP-101, an electric printer that kicked off the company's expansion into the information equipment business. The" Ep" stands for" electric printer" and the" son" represents our desire to follow t he original electronic printer with many more worthwhile products and services in a variety of fields.



The EP-101, the world's first miniature digital printer



EPSON

Epson’s corporate website
https://corporate.epson

Epson's official video channel
https://www.youtube.com/user/epsoncorp/

Epson’s corporate LinkedIn page
https://linkedin.com/company/epson